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4. FINANCIAL RESULTS  2017
The year 2017 was characterised as a year of economic recovery at national and international level.

However, at operational level, there has been a worsening of global geopolitical instability, a scenario that forces us to adopt a prudent strategy with regard to the countries targeted by our Institution.

Within this international framework of uncertainty, the Institute Marquês de Valle Flôr sought to consolidate and expand its action based on its broad experience. In this regard, we have invested in exploring new opportunities, especially in new countries, notably Colombia, the Gambia and Guinea-Conakry.

Accordingly, we have remained prudent in the management of ongoing projects, as well as in the assumption of new commitments, permanently emphasising the sustainability of the actions undertaken, without ever under-mining our values and objectives, and ensuring a balance of financial income.

It should also be mentioned that approaching citizens, through the promotion and dissemination of information on key themes of International Development Cooperation and Global Citizenship Education, has remained a priority of the IMVF.

The new IMVF image and the restructuring of the communications policy conducted after internal reflection was also undoubtedly an important step in the consolidation of our image at national and international level.

Looking at this report, I cannot fail to express great pride in the consistency and solidity of the work carried out and an enormous confidence in a dynamic and committed team which, both in Portugal and in the field, has been implementing initiatives in line with the main priorities of Global Development. It is also very important to thank the financiers and partners for recognising the skills of our team and for making it possible to conduct our work.

In short, over the course of another year of intervention, the IMVF has reinforced its activity towards progressive recognition as a benchmark institution at national and international level, pursuing a commitment to continuous improvement in the management of means and resources, and in the strengthening of sound partnerships with project beneficiaries, national organisations and their international counterparts, for fair, sustainable and inclusive development.

Paulo Freitas
Chairman of the Administration Board
OUR YEAR AND THE FUTURE
We are currently witnessing a reconfiguration of priorities for development financing, both geographical and sectoral. The year 2017 was marked by the consolidation of new financing modalities and sources for development programmes, thus significantly transforming the performance of the main European cooperation agencies and civil society organisations.

The most recent statistical data and studies from the sector show a substantial increase in the financial amounts allocated to programmes developed within the framework of the European Neighbourhood Policy, as well as programmes aimed at combating the causes and mitigating the effects of the prolonged refugee crisis. This international scenario - and its effects on the distribution of financing flows - has contributed to a decrease in available funds for programmes in the ACP (Africa, Caribbean and Pacific) countries.

At the thematic level, there is a growing focus on financing lines related to human rights, peace, stability and institutional capacity building to the detriment of traditional areas such as food security, health or education. Similarly, delegated cooperation, trust funds and blending have become increasingly prominent in the financing and implementation of development cooperation projects. In turn, funds allocated to UN agencies continue to grow at a rapid pace, while financial lines and tenders traditionally accessible to Non-Governmental Development Organisations (NGDOs) are less frequent and have less significant financial volumes.

This situation entails a broad set of challenges for NGDOs, which must reinvent themselves in a context of rapid change. Even in view of the structural limitations of Portuguese Development Cooperation, it was this proactive stance that was adopted by the IMVF. With regard to European trust funds, a strategic partnership was established with Camões, I.P., which resulted in the approval of a project in Colombia - the first by the Portuguese Cooperation in this framework - with a total budget of €3,900,000. This project will be implemented in a post-conflict context in the Caquetá region and envisages a set of unprecedented partnerships between Colombian municipalities, civil society organisations, military institutions and Portuguese private entities.

The IMVF also submitted two applications to the European Union's Emergency Trust Fund for Africa regarding Migration, with a particular focus on the region comprised of Guinea-Conakry, Guinea-Bissau and the Gambia. Likewise, Delegated Cooperation opportunities in various geographic areas of the Lusophone space are being closely monitored.
Confirming the encouraging results achieved by the projects implemented by the IMVF and its growing recognition as a benchmark entity in the fields of cooperation and education for development, in 2017, projects were renewed in the different geographic areas in which we operate.

In view of the main difficulties of the Guinea-Bissau healthcare system in terms of maternal and infant care, the European Union has decided to finance a new phase of the Integrated Programme for the Reduction of Maternal and Child Mortality. Initially implemented in the health regions of Cacheu, Biombo, Oio and Farim (July 2013 to November 2016), taking the encouraging results achieved in these four regions into account, the programme was extended in 2017 to all the Guinea-Bissau’s health regions (PIMI II). In this context, IMVF is now responsible for covering the training needs for various healthcare services and ensuring the availability and distribution of essential medicines, equipment and medical supplies for the entire national network of 135 healthcare facilities.

In São Tomé and Príncipe, based on the results and recommendations of the external evaluation carried out in 2016, the programme Health for All: Towards Sustainability began in January 2017. This new phase of the Health for All Programme emerges as an attempt to compromise between the sustainability concerns and the growing empowerment of healthcare delivery in the country, on the one hand, and the need to consolidate the advances achieved through an intervention focused on priority axes, on the other hand: clinical support via telemedicine, missions of Portuguese specialists to the country, training of local healthcare staff and the provision of essential medicines.

Following long-standing IMVF operation in the education sector in this archipelago, the Supporting the Consolidation of Secondary Education in São Tomé and Príncipe (ACES-STP) project was started in December, which aims to contribute to the improvement in the quality of secondary education through providing support to the Ministry of Education, Culture, Science and Communication of São Tomé and Príncipe (MECCC) regarding school administration and in the definition of a continuous and in-service training structure.

In Cape Verde, the Solidarity and Community Tourism on Maio Island project started in December. The action is based on the reinforcement of sustainable economic initiatives to support the local-based tourism sector. Through the development of a cooperative and sustainable tourism product, implemented and managed locally, it is intended to boost the local economy and enhance environmental and traditional cultural features. This project is associated with the work carried out by the IMVF in recent years on this Cape Verdean island and in this specific sector, namely the Tourism Promotion and Rehabilitation project on Maio Island, ongoing until February 2019.
Regarding Global Citizenship, IMVF continued its action guided by the values of dignity, freedom, democracy, equality, equity and respect for human, social and economic rights. In 2017, three new projects were started: Development Dictionary - Everyone counts for Global Citizenship, CivAct - European Citizenship and Cultural Diversity and More and Better EU Aid Volunteers, a project aimed at strengthening the technical capacity of European organisations and improving opportunities for EU citizens to participate in humanitarian aid.

Regarding Inter-municipal Cooperation, the IMVF renewed its efforts to broaden and strengthen relations with local authorities within the framework of the project Networking for Development: Global Learning for Effective Development Cooperation. It should be noted that these relations and the resulting Development Education and Inter-Municipal Development Cooperation initiatives have been maintained beyond the completion of the project, which occurred in March 2017, therefore seeking to translate international development agendas into practical realities.

In the field of Strategic and Development Studies, IMVF has strengthened its partnership with other organisations, especially the Lisbon Club, of which it is also a founding member. The priority in this area was to strengthen IMVF’s participation and visibility in debates and reflections about development and cooperation, with an emphasis on Portugal and Europe. In 2017, the publication of policy papers and briefs also continued at the website.

In short, the IMVF continued its operations by focusing on a holistic vision of the development challenges and constraints, adopting a programmatic approach based on the strengthening of sound partnerships and seeking to overcome a merely relief-based intervention in favour of a solid empowerment of populations lasting well beyond the end of projects.

GENERAL EXECUTIVE ADMINISTRATION

Concerning the IMVF’s general executive administration, the Executive Board, in the second year of its mandate, followed up on the internal reorganisation of the Institution, a process started in 2016. The objective is to adapt its organisational structure and internal procedures to an optimised functioning model that is better adapted to its characteristics, activities and mission, as well as to establish an internal regulatory framework consistent with a Foundation that has the characteristics, responsibilities and prestige of the IMVF.

In fact, the development of the following structuring works or initiatives/actions during 2017 should be highlighted, including but not limited to:

• Definition and implementation of an internal normative framework, through Regulations, namely an “IMVF Performance/Results Evaluation System”, as well as the definition of an “IMVF Career Plan and Structure”.
• The creation of the company “Valle Flôr Consulting” (VFC) and the promotion of the establishment of the non-profit association “Association Marquês de Valle Flôr” (AMVF) as a founding member, after a thorough analysis of the context, presented and ratified by the Board of Directors in a timely manner. The objective is to achieve greater strategic flexibility, adaptability/freedom of action, particularly regarding mobilisation of revenue, thus strengthening the sustainability and continuity of a “Valle Flôr World” in the long term.

• In addition, the IMVF decided to join the creation of “ACL - Lisbon Club, Association for the Promotion of Conferences, Debates and Studies” as a founding member, particularly taking into account the purposes of this association, which are consistent with and complementary to those of the IMVF, as well as the institutional relevance and prestige of the other founders - the Portuguese Chamber of Commerce and Industry (CCIP), the Lisbon Municipality (CML), the ISCTE-Lisbon University Institute (ISCTE-IUL), the Portugal-Africa Foundation (FPA) and the Lusophone Countries’ Capitals Union (UCCLA) - and finally, due to the fact that IMVF is one of the organisers of the “Lisbon Conferences” (which are now organised through the Lisbon Club).

• IMVF Communication Plan and Strategy. In this regard, the following achievements are worth highlighting: i) IMVF Communication Plan; ii) New IMVF “logo”, which was developed from the previous one, and evolved into a more updated and appealing aesthetic; iii) Redesign of the IMVF website; iv) Several one-page leaflets to be inserted into portfolios and to be used depending on different objectives/target groups; v) Institutional brochure.

• Within the scope of the purpose enshrined in the IMVF Strategic Plan: “Profitability of IMVF’s Assets”, an Evaluation Report was developed regarding the real estate profitability of the available subdivisions of the IMVF headquarters building. This Report was presented to the Administration Board, meriting unequivocal approval. The achievement of the objective in question is currently being addressed.

In addition, as part of the 2017 Activity Plan, approved in October 2016, the implementation of a set of activities and initiatives in various areas was outlined, based on the proposals submitted by the organisational units themselves. Due to their more easily measurable characteristics, these activities were specifically monitored and supervised throughout the year, in the “IMVF Objectives and Results Control System” framework.

Once the year 2017 was concluded, the results obtained by the IMVF headquarters team were determined, as were those obtained by the various organisational units that comprise the Institute’s structure.
In summary, the aggregate results obtained on 31/12/2017 can be analysed as follows:

- **ONGOING**: 5%
- **IMPLEMENTED**: 57.50%
- **GREATLY EXCEEDED**
- **+ EXCEEDED**: 37.50%

In short, after analysing the aggregate results in question, it is worth noting that 95% of the objectives that the team set itself were achieved, exceeded or even greatly exceeded. In fact, of the 40 operational objectives considered, only two were still ongoing.

Finally, it is with great satisfaction that this Executive Board notes that 37.5% of the proposed objectives have been exceeded or even greatly exceeded.

**FINANCIAL SUSTAINABILITY, AN UNDENIABLE STRATEGIC OBJECTIVE TO BE PRESERVED**

The financial analysis for 2017 is marked by the beginning of an important project in the health sector: PIMI II - Integrated Programme for the Reduction of Maternal and Child Mortality in Guinea-Bissau, amounting to €8,000,000.

Similarly, a landmark project in the education sector, the School+ programme in São Tomé and Príncipe, totalling around €2,800,000 has been completed. However, a new project was started in the same sector, named ACES-STP, amounting to €450,000.

It is also worth highlighting the transfer of the most emblematic IMVF project, Health For All, in São Tomé and Príncipe, to the AMVF, of which the IMVF is a member, as mentioned in last year’s Management Report.
From a macro point of view, there is a 12% growth in the value of portfolio projects:

In this context, the total amount executed in 2017 was €6,475,000, about 4% above the value recorded in 2016:
Regarding the financing of projects implemented by IMVF, this was the progress by type of financing entity:

![Financing (m€)](chart)

There is a significant increase from the European Union financing - around 60%, mainly resulting from the start of the PIMI II project, and a strong decrease from the Portuguese State financing, particularly from Camões, I.P. - also around 60% - as a consequence of the transfer of the Health for All project to the AMVF.

In 2017, the Portuguese Development Cooperation resumed some agility in approving co-financing to projects promoted by the European Union, as well as in awarding projects fully financed by Camões, I.P.

Regarding new projects, it is worth noting that at the end of the year the protocol for the project Sustainable Territories for Peace in Caquetá was signed in Colombia, in the amount of €3,900,000. The project is to be started in 2018 and marks a new geographical area for IMVF action.

As a final remark, the Executive Board states that, in 2017, the IMVF team has achieved a significant and remarkable performance overall.

In fact, it has once again carried out all the projects within the specified deadlines and keeping within the budgeted amounts, as a result of a highly stringent management policy, thus preserving a healthy economic and financial position. This is a fundamental element for the Institute's financial sustainability and an indispensable permanent strategic objective to safeguard.
With regard to human resources management, significant structural steps were taken to promote a framework for improving efficiency, productivity and optimisation of internal coordination processes in order to fulfil the noble mission of the IMVF.

The Executive Board wants to take this opportunity to express its gratitude and to emphasise the high level of competence, dedication and spirit of purpose of all the staff, without which it would not have been possible to achieve the established goals and, above all, with which many more will be accomplished in the future.

We count on EVERYONE for the development of an even better Institute Marquês de Valle Flôr.

The Executive Board

Luis Marques Bento  
Executive Director  
Director General

Ahmed Zaky  
Executive Director  
Project Director

Jorge Morais  
Executive Director  
Director of Finance and Planning
IMVF
WHO WE ARE

Created in 1951 as a private institution of public utility, IMVF is a foundation for development and cooperation that started its activity as a NGDO in 1988, in São Tomé and Príncipe. From the 90s onward, we have expanded our action to other countries, mainly Portuguese Speaking Countries and broaden our scope of intervention. In 2017 we widened again our sphere of activities to new geographies in Africa and Latin America as well. The results achieved have turned IMVF into a key stakeholder in Development Cooperation, Global Citizenship and Development thinking.

RAISON D’ÊTRE

The promotion of human dignity, which includes equal rights and opportunities and justice for all, improving the welfare of the most vulnerable populations, thus fighting against exclusion, and contributing towards a more sustainable planet, as a cornerstone to ensure good living conditions for present and future generations. This is the framework of what we do and how we do it.

HOW WE WORK

Assuring best practices and strengthening communities, public entities and civil society regarding the respect of values and principles such as solidarity, gender equality, sustainability, accuracy and transparency are at the core of our work. Working in close cooperation with our partners in Development, alongside with the commitment and motivation of around 250 staff workers, of which more than 90% are involved on field work, have ensured the quality and relevance of our actions.
WHAT WE DO

We actively contribute towards sustainable development and human dignity by designing, implementing and collaborating in projects and activities in a diverse range of areas.
WHERE WE ARE

Value of ongoing projects k€
(thousand Euros)
* IMVF is partner of the Project “Health for all – towards sustainability” – represented in the health sector in São Tomé and Príncipe – implemented by the AMVF – Association Marquês de Valle Flôr.
OUR WORK IN 2017
This is one of the core intervention areas of IMVF, due to the importance of health issues in the development and well being of populations. Our action is promoted in liaison with public authorities, within a structured and sustainable framework, with a special focus on maternal and infant healthcare and with the support of innovative telemedicine resources and means. The direct and indirect beneficiaries of our projects amount to more than four million people in several countries, particularly in São Tomé and Principe, Guinea-Bissau and Angola.

FACTS AND FIGURES

Around 4 million potential beneficiaries

- 87 healthcare units mapped in Bié, Angola
- 15 municipal and provincial meetings for the update of health maps in Benguela, Angola
- 103 short-term missions of 8 medical specialities in São Tomé and Principe
- 3 volunteering missions regarding Paediatrics, Gynaecology and Obstetrics, and Public Health in Guinea-Bissau
- 3.384 appointments of specialised medicine within medical missions to São Tomé and Principe
- 135 healthcare structures covered in the 11 health regions of Guinea-Bissau

FINANCIAL EFFORT BY COUNTRY (PERCENTAGE)

- Angola: 13%
- São Tomé and Principe: 28%
- Guinea-Bissau: 59%
BENEFICIARIES

Direct: the health network of Bié, which includes 6 healthcare centres, 3 maternal and child healthcare centres, 10 municipal hospitals, 3 provincial hospitals and 80 healthcare posts, in a total of 102 health infrastructures.

Indirect: residents in Bié (around 1.500.000 people).1

OBJECTIVES

Overall: support the municipalisation process of healthcare services, specifically their organisation and management, and to support the planning, implementation, monitoring, supervision, information and other related activities, in person and on a continuous basis.

Specific: support the organisation and management of the municipalisation process in 3 municipalities of the Bié province, namely Andulo, Camacupa and Kuito.

BUDGET €875,000

CO-FINANCING

European Union and EDF National Authorising Officer in Angola

PARTNER

AEDES - European Agency for Development and Health

1 Based on the general population and housing census of Angola 2014 (CENSUS 2014), March 2016, INE – Instituto Nacional de Estatística / Government of Angola

*Consultancy Project
**FACTS AND FIGURES**

- 66% of MHD/PHD technical staff qualified to develop annual and monthly budget plans with the FPOM tool
- 75% of municipalities (from 30% of the covered areas) with Committees for Audit and Prevention of Maternal, Neonatal and Child Mortality established in facilities with delivery rooms
- 85% of maternal deaths (from 30% of the covered areas) investigated by these Committees
- 87 healthcare structures mapped, and 45 healthcare structures visited for monitoring and supervision of routine records
- 29 municipal and provincial meetings held for updating the health maps; 10 MHD technicians trained and engaged in the updating of health maps, with 63 routine monthly reports collected and sent
- 3 trainings of statisticians (1 per municipality) and 9 MHD technicians engaged in the territorial organisation of healthcare
ACTIVITIES IN 2017

• Support to the Municipal Health Directorate (MHD) for budget elaboration to enable good use of FPOM;

• Support to the amelioration of the proposal for extending some actions of the Health Sector Support Project II (PASS II), financed by the European Union, to 7 new municipalities, in the framework of health maps’ updating;

• On-the-job training for MHD technical staff, about data collection and completion of the final form;

• Training actions for statisticians about the basic principles applied to the new data collection model of the routine reporting system in the Ministry of Health of Angola, with 40 participants;

• Implementing the recommendations on indicators’ harmonisation and definition of a MHD standard report. Four meetings of this working group (and subgroups) were held in Benguela, as well as in other municipalities;

• Participations of experts in meetings to analyse the data on MHD and health centres’ activities;

• Visit to Catanda, Kaluia e Babaera, in the municipality of Ganda, in order to promote georeferencing activities and to discuss the limitations of the administrative access;

• Promoting a meeting in Benguela on the coordination processes with other civil society partners;

• Ongoing monitoring of the supervision process through forms adapted to the different programmes;

• Support to the MHD in the process of setting up and operating of the maternal, neonatal and child mortality committees, through awareness-raising meetings with several actors about the relevance of ensuring the regular functioning of these committees, as well as through training actions on the use of medical records and partographs, and an awareness-raising action about the risks of a specific type of child delivery (“horse-type birth”) that is followed by local midwives and puts mothers at risk;

• Definition and delivery of the registration/reporting templates to the MHD and the heads of health centres, in collaboration with the institutional committee;

• ROM evaluation to validate the project’s progress, on 10th and 11th August, including interviews with the MHD and PHD directors from Benguela.

BENEFICIARIES

Direct: the health network of Benguela, which includes 26 healthcare centres, 1 maternal and child healthcare centre, 10 municipal hospitals, 3 provincial hospitals, 140 healthcare posts and 7 non-classifiable healthcare structures, in a total of 187 health infrastructures.

Indirect: residents in Benguela (around 2.300.000 people)1

OBJECTIVES

Overall: support the municipalisation process of healthcare services, specifically their organisation and management, and to support the planning, implementation, monitoring, supervision, information and other related activities, in person and on a continuous basis.

Specific: support the organisation and management of the municipalisation process in 3 municipalities of the Benguela province, namely Benguela, Lobito and Ganda.

BUDGET €875,000

CO-FINANCING

European Union and EDF National Authorising Officer in Angola

PARTNER

AEDES - European Agency for Development and Health

1 Based on the general population and housing census of Angola 2014 (CENSUS 2014), March 2016, INE – Instituto Nacional de Estatística / Government of Angola

*Consultancy Project
FACTS AND FIGURES

1 Annual Budget Plan implemented by the PHD with FPOM, including 4 technicians trained per municipality and 89 healthcare structures registered

15 municipal and provincial meetings held for updating the health maps

3 municipalities with at least 1 training on statistics held
HEALTH FOR ALL - TOWARDS SUSTAINABILITY*

JAN 2017 – DEC 2020

SÃO TOMÉ AND PRÍNCIPE

BENEFICIARIES
The entire population of São Tomé and Príncipe (around 187,356 residents) as users of the National Health System; professionals of the National Health System (60 physicians and 348 nurses) benefiting from in-country training during specialised medicine’s missions and through Telemedicine; and 4 physicians, 2 technicians in hospital administration and management, and 2 technicians of healthcare information and equipment maintenance benefiting from long-term training in Portugal.

OBJECTIVES
Overall: contribute to the universal access of the population of São Tomé and Príncipe to quality healthcare.
Specific: promote the improvement, autonomy and gradual sustainability of preventive, primary and specialised healthcare services.

BUDGET €3,880,000

CO-FINANCING
Camões, I.P and DGS - Directorate General for Health of Portugal

PARTNERS
Ministry of Health of São Tomé and Príncipe and Association Marquês de Valle Flôr

ACTIVITIES IN 2017
• Extension and consolidation of regular clinical support at a distance, through medical appointments and exams via Telemedicine between Portugal and São Tomé and Príncipe;
• Continuation of short-term missions of Portuguese specialised doctors to São Tomé and Príncipe;
• Theoretical and on-job trainings to Sao Tome health professionals, during short-term specialised missions;
• Beginning of the medical and surgical long-term training (3 years) in Portugal of 4 technicians from São Tomé and Príncipe on specialised medicine: Ophthalmology, Gastroenterology, Imaging, Gynaecology and Obstetrics;
• Beginning of the short-term training (6 months) in Portugal of 4 technicians from São Tomé and Príncipe on hospital administration and management, healthcare information and equipment maintenance;
• Acquiring and providing medicines, equipment, medical and surgical material, and medical consumables;
• Support to National Programmes against Major Endemic Diseases (Malaria, HIV/AIDS and Tuberculosis), through provision of medicines, equipment and complementary means for diagnosis.

* IMVF is a partner of the project "Health for All – Towards Sustainability" implemented by the AMVF.
FACTS AND FIGURES

103 short-term missions of 8 medical specialities

3,384 appointments of specialised medicine within short-term missions

638 surgical operations within short-term missions

More than 23,000 diagnostic tests

683 clinical sessions of 11 medical specialities through Telemedicine

More than 17,000 tests and clinical files registered in the Telemedicine platform

More than 100 examinations for detection of orthopaedic diseases in children

More than 140 examinations for detection of scoliosis in pre-school and school age children

5th edition of the Portugal - São Tomé Seminar on Otorhinolaryngology
PIMI II – INTEGRATED PROGRAMME FOR THE REDUCTION OF MATERNAL AND CHILD MORTALITY: STRENGTHENING THE AVAILABILITY AND QUALITY OF MATERNAL AND CHILD HEALTHCARE

BENEFICIARIES

Direct: 266,189 children under 5 years of age, 344,479 women of reproductive age and 950 health professionals in the 117 health areas of Guinea-Bissau.

Indirect: the entire population of Guinea-Bissau (1,565,815 residents).

OBJECTIVES

Overall: contribute to the reduction of maternal, neonatal and child mortality in Guinea-Bissau and, in particular, for the achievement of the Sustainable Development Goals (SDGs) targets.

Specific: ensure a better access to quality healthcare for pregnant women and women who have recently given birth (up to 45 days after childbirth) and children under 5 years of age in Guinea-Bissau.

BUDGET €8,000,000

CO-FINANCING

European Union and Camões, I.P

PARTNERS


ACTIVITIES IN 2017

• Drafting of the Instrument for the Quantification of Needs of Medicines and Medical Consumables, included in the project's free-of-charge grid, based on the expected casuistry in the target population by age group;

• Creation of a basic stock for the distribution of medicines and medical consumables in each of the 135 healthcare structures and 117 health areas of Guinea-Bissau;

• Acquisition, implementation of the supply chain and scheduling for distribution of medicines and other medical consumables in each of the 135 healthcare structures and 117 health areas of Guinea-Bissau;

• Definition of basic criteria for incentives, considering the performance of more than 900 health professionals in the country’s healthcare structures;

• Data collection on the conditions of health infrastructures, namely regarding the lighting of facilities, water supply, and the functioning of surgery rooms and other medical services in healthcare structures in the different regions;

• Assessment of the most urgent needs regarding medical equipment and essential medical-surgical materials for the adequate functioning of health facilities and for quality maternal and child healthcare;

• Drafting and programming of the Global Training Plan of Specialised Medicine based in the initial assessment of the skills of Guinean health professionals, for the implementation of the Minimum Package (MP) and Complementary Package (CP) in Maternal and Child Healthcare;

• Elaboration of a compilation of Therapeutic Guidelines on maternal and child healthcare;

• Participation in meetings between the project implementation partners, in collaboration with Regional Health Directorates, to ensure a close coordination of IMVF’s action with sectoral and regional strategies, and with other actions of this programme.
FACTS AND FIGURES

135 healthcare structures covered in the 11 health regions of Guinea-Bissau

7 Cuban physicians of Maternal and Child Health are part of the clinical team, in the framework of a protocol with the Medical Services of the Republic of Cuba

3 volunteering missions under the regime of service commission, regarding Paediatrics, Gynaecology and Obstetrics, and Public Health
Since 2011, my participation in the Otorhinolaryngology humanitarian missions to São Tomé and Príncipe has become routine. Uncertainty as to what we were going to find made this project challenging and enriching from the outset, and today it is a source of pride for all those who are involved with it. Each mission is different, bringing something new, and contributing to our growth. From Otorhinolaryngology consultations to Audiology consultations, all the activities developed on each mission are prestigious. Being able to contribute to the training of healthcare professionals in São Tomé and Príncipe, helping them to develop their skills and knowledge is one of the essential elements of these missions. The missions do not end when we return to Portugal; they are held every week through the telemedicine connection, where clinical cases are assessed, discussed and decided upon, bridging the 4,600km divide, whilst also contributing to the training of local technical staff.

Cristina Caroça, doctor participating in Otorhinolaryngology missions of the Health for All project

I lived in Portugal for many years, where I graduated, and in 2015 I decided to come to São Tomé and Principe to help my country, bearing in mind that there is a need for technicians and in order to continue to practice in my field of expertise. I work on X-ray, mammography, support to the telemedicine consultations, and support to the imaging mission team, working directly with Dr. Celeste Alves and the team of the orthopaedic mission at the operating room. It has been a wonderful job, I like what I do, it is exactly what I trained to do, and I want to help others. I have seen situations where patients have little medical assistance, and I try to do my best to minimise the pain and suffering of many patients.

Ana Maria Barros, radiologist technician at Dr. Ayres de Menezes Hospital

Being part of a project with the characteristics of PIMI implies a physical and psychological strength, which many thought we did not have, but which comes to the fore when making decisions, without a lot of technical or technological resources and with the full weight of the responsibility in our hands for the greatest and first good: the right to life. Training healthcare technicians is key to reducing maternal and infant mortality in Guinea-Bissau, but the capacity-building needs to cover civil society and other structures, namely in the education sector, environment, law, politics, etc. The IMVF contributes with a lot of work, dedication and commitment across the country to help reverse maternal and infant mortality. I am grateful to be part of this process.

Iolanda Duarte, Clinical Coordinator of the PIMI Project

PIMI is an ambitious project and a major challenge for Guinea-Bissau, given the high maternal and infant mortality rate, related to multiple factors, particularly cultural factors linked to motherhood, which urgently need to change. With this project, the change in the populations’ behaviour for the better is notable, in the admission of pregnant women to the health centres for maternal monitoring consultations, and for postpartum follow-up, as well as of the children, not only when they are ill, but also for vaccinations and growth control, which was previously infrequent, especially in rural areas. The training of healthcare technicians (promoted by PIMI/IMVF trainers in all healthcare centres) focused on quality and provision of services to women and children, alongside free care and medication, will reduce maternal and infant mortality. I am proud to be a part of the PIMI II/IMVF team, which, with great effort and despite the difficulties, contributes to the implementation of this great development support programme in Guinea Bissau - the reduction of maternal and infant mortality.

Noelli Furtado Fernandes, Head of Administrative Services of the PIMI project
Our intervention is the reflection of our commitment towards a development process that respects the liaison with national authorities and fosters local, individual and institutional skills. The highlight of this intervention has been taking place in São Tomé and Príncipe, where our actions support the public authorities responsible for Education. In recent years, our actions have embraced around 400 teachers and other education professionals and, indirectly, almost 20,000 students.
GLOBAL ACTIVITIES

- **Teaching of 6 subjects** - Speaking and Writing Techniques of the Portuguese Language I and II, History of the Portuguese Language, Probability and Statistics I and II, and Linear Algebra II – in the bachelor’s degree of the University of São Tomé and Príncipe (USTP), in the Autonomous Region of Principe;

- **Teaching** the subjects of Biology; Design, Measurements and Budgets (CSPQ); French; Physics; Geography; Descriptive Geometry; History; English; Social Integration; Portuguese Language; Mathematics; and Art Workshops to **95 classes of 10th, 11th and 12th school years**;

- Drafting of **30 plans of continuous training for teachers**, with the objective of fostering scientific and pedagogical knowledge of programmes and improving the teaching practice;

- Promotion of **69 initiatives of continuous training for teachers**;

- **15 training actions** for MECCC high officials and technical staff;

- **1,311 joint missions** (MECCC and School+) of educational supervision to secondary schools (925 supervision meetings and 386 class observation).

- **5 meetings of the Technical Committee for Continuous Monitoring** (CTAP, in Portuguese) and **5 meetings of the Technical Committee of Extended Monitoring** (CTAA, in Portuguese), advisory bodies that foster project monitoring and include the MECCC, the Embassy of Portugal and other local partners, such as the USTP;

- **Delivery of computer equipments and teaching materials to the MECCC central services and to schools**, contributing to the reinforcement of institutional capacity and to the improvement of the teaching practice;

- **Elaboration of the curriculum for French subject** (2nd cycle of primary education and 2nd cycle of secondary education);

- **Collaboration in activities within the Programme to Raise Educational Performance 2015-2018**, promoted by MECCC;
  - Large Scale Assessment of Secondary Education – Portuguese Language and Mathematics, 9th and 12th school years;
  - Document review and drafting;
  - Financing of the Evaluation of the Secondary Education Reform.

BENEFICIARIES

**Direct**: teachers, school managers, technical staff of the Ministry of Education, Culture, Science and Communication of São Tomé and Principe (MECCC).

**Indirect**: students attending secondary education in Sao Tome and in Principe, and bachelor students in the Autonomous Region of Principe.

OBJECTIVES

**Overall**: contribute to the economic growth of São Tomé and Principe, augment of the employability and return of private investment in education, as well as to the generalised improvement of the population’s living conditions.

**Specific**: promote the improvement of secondary education in São Tomé and Principe.

BUDGET €2,891,605

FINANCING

Camões, I.P.

PARTNERS

Ministry of Education, Culture, Science and Communication of São Tomé and Principe
FACTS AND FIGURES

4 years of project (from 2013/2014 to 2016/2017)

25 Portuguese teachers/cooperation agents are members of the project’s team

1,075 teachers from São Tomé and Príncipe successfully completed multidisciplinary and specific training

463 MECC high officials, district delegates, inspectors, pedagogical supervisors, other technical staff of central services, school managers, pedagogical counsellors and delegates successfully concluded capacity development and institutional capacity-building actions

7,221 students from 9th and 12th school years participated in the Large-Scale Assessment of Secondary Education

30 training plans drafted and delivered to MECCC, STP University and the Polytechnic Centre of Vocational Training (CPFP)
ACTIVITIES IN 2017

- Preparation of a detailed work plan by activity;

- Recruitment of teaching staff, comprising 4 cooperation teachers of Portuguese Language and Mathematics to teach in the Autonomous Region of Principe;

- Definition of the project’s graphic identity.

BENEFICIARIES

High officials and technical staff of district and central services of the Ministry of Education, Culture, Science and Communication (MECCC), school managers, secondary education students and teachers.

OBJECTIVES

Overall: contribute to the improvement of the quality of secondary education in Sao Tome and Principe.

Specific: support the Ministry of Education, Culture, Science and Communication (MECCC) in the key areas of school administration and in the definition of both structure and content of continuous and on-job training.

BUDGET €453,475

FINANCING

Camões, I.P.

PARTNERS

Ministry of Education, Culture, Science and Communication of São Tomé and Principe
The lack of materials in schools is most noticeable on scientific subjects. Therefore, in the specific training on Chemistry, there was a need to support teachers in adapting to this situation, by giving them the possibility to carry out practical activities in classrooms using alternative materials to those they would find in a laboratory. Throughout this training, teachers created their own alternative material kit, by recycling other materials. By reflecting upon other teaching methods, using the little they have, teachers of São Tomé understood that they are able to do more without many means.

Isabel Fraga, trainer and teacher (cooperation agent) of Chemistry

The training has hugely contributed to improve my performance as a Portuguese Language teacher, because I put into practice what I learned in my classes, and this is having a positive impact on the progress of my students’ writing.

Trainee, Portuguese Language teacher

As a teacher, I have waited a long time for the opportunity to strengthen my knowledge, but unfortunately, I didn’t have the means to do so. Therefore, I cannot forget the moment when I learned about this initiative, because I and other French teachers often asked for initiatives like these.

Trainee, French teacher

With this training I have learned several steps for problem solving, I have greatly improved the strategy to provide information to students, and I have learned to differentiate an exercise from a problem. To participate in this training is equivalent to have a very precious gift. I confess that my classes have greatly improved with this training, and I’ve noticed changes in students in terms of reasoning and participation.

Trainee, Mathematics teacher
RURAL DEVELOPMENT AND FOOD SECURITY

Agriculture and livestock are crucial for the development of the countries where we operate in and for the improvement of the populations’ welfare. Our action prioritises the strengthening of local associations in terms of production and trade, as well as the promotion of security and food sovereignty networks and regional agricultural planning. In the past years, technical capacity building actions, training, production and creation of micro enterprises have covered, directly and indirectly, about 500,000 people, mainly in Brazil and in Guinea-Bissau.

FACTS AND FIGURES

71 Quilombolas farmers trained

6,950 farmed chickens, of which 5,319 sold and 1,360 used to assist poultry farming in the community

3 training courses for RESSAN-GB with 142 participants

125 students participated in the awareness-raising initiative “Urok without garbage”

195 poultry farmers supported

5 growing areas (bolanhas) rehabilitated in a total of 2,479 ha

434 farmers registered and 205 fishermen registered

Around 550,000 potential beneficiaries

FINANCIAL EFFORT BY COUNTRY (PERCENTAGE)

14% Brazil

86% Guinea-Bissau
GLOBAL ACTIVITIES

- Establishment of 17 production units: 4 agribusinesses, 7 community vegetable gardens and animal farms, 1 processing facility for regional fruits, 2 agribusinesses processing babassu oil and 3 fish farms, and reinforcement of 5 production units benefited by the Quilombola cooperative;
- Meetings with all communities that resulted in the formal constitution of the Quilombola Cooperative in 2015;
- Drafting of the Cooperative’s statutes and rules of procedure, which are crucial for its proper functioning and sustainability. The Cooperative extended to other communities, beyond those directly benefited by the project;
- Elaboration of a socioeconomic assessment, very important for the validation and adjustment of productive and processing activities in each community;
- Trainings to reinforce skills in agriculture and livestock, and capacity-building for entrepreneurship and cooperativism, namely on management, trade and local organisation for production;
- Sessions on health education and installation of sanitary kits in the communities;
- Contacts with several state institutions for the distribution of produced and processed products, through which the product placement was guaranteed in the Food Acquisition Programme and a partnership was established with the National Food Supply Company (CONAB, in Portuguese) for farmers’ training and products’ purchase;
- Participation of Cooperquilombola in family farming fairs, including AGRITEC (the Fair on Agriculture and Production Techniques), as a space for exchanging experiences, capacity-building and marketing. Start of the introduction of Cooperquilombola in public bids for the provision of school meals;
- Reinforcement of the ACONERUQ, creation of synergies with the National Coordination of the Black Rural Quilombolas (Coordenação Nacional das Comunidades Negras Rurais Quilombolas - CONAQ) and enhancement of Cooperquilombola as an institution from the Quilombola movement targeting agroecological production, commerce and autonomy in the production process.
71 Quilombolas farmers trained

22 production units in operation and trading both directly and through Cooperquilombola

17 Quilombolas communities are part of Cooperquilombola

24 training sessions on agroecological production and processing techniques and 14 capacity-building courses on production technologies

4 interchanges held (1 on agroecological projects, 1 on fruit processing and 2 on fish farming)

71 social facilitators trained on associativism management and coordination

51 sanitary kits (toilet, septic tank and water container) installed

20 health education sessions held in 17 communities
BENEFICIARIES

Direct: 150 women dedicated to poultry farming, 30 feed producers, 12 women focal points in the sale of chickens, 15 goat farmers, 30 paraveterinarians, 80 farmers/producers that are cooperative associates and 10 employees involved in the production and processing of poultry, totalising 327 households that represent a total of 2,289 people.

Indirect: 192,010 residents in the Cacheu region.

OBJECTIVES

Overall: contribute to food and nutritional security with the aim of achieving food sovereignty in the Cacheu region through the implementation of sustainable poultry and goat production.

Specific: develop an integrated cooperative and community system for poultry, goat farming, and by-products that increases the availability and access to protein sources and that contributes to the improvement of living conditions of livestock farmers.

ACTIVITIES IN 2017

• Installation of a photovoltaic system to provide energy to poultry facilities, indoor and outdoor lighting and water supply;

• Reduction of mortality in the community poultry farming. At the beginning of this project, 7 out of 10 hens died, and currently that number has decreased to 3 in 10;

• Chicken farming of the “Piu Piu Awara” brand, developed by the project, in a 38-day cycle (locally, the usual cycle is between 60 and 70 days), with an average weight of 2kg and a mortality rate of 5%;

• Reinforcement of the producers’ chain of raw materials for poultry feed, through farmers associations in the Cacheu region, and improvements in animal feed production;

• Opening of the Processing and Slaughter Centre, including a community store and pharmacy, refrigeration system, production line for slaughter and packaging, with photovoltaic energy and energy-efficient equipments (refrigerator and freezer to preserve medicines and vaccines), equipments suited to animal slaughter and adequate hygiene facilities for workers and visitors;

• Promotion of poultry marketing channels, by providing support to the 12 focal point network;

• Conclusion of 15 stables and barns that assemble the goat breeders’ groups, and provision of leguminous plants to 90 goat breeders;

• Creation and implementation of the Goat Farmers Association (gathering 132 goat breeders) and the Paraveterinarian Association, including statutes, logos and member cards;

• Construction and functioning of a poultry facility in the Ingoré Agricultural Centre, with capacity for 640 hens;

• Production of 350 Leucaena plants, 330 Moringa plants,  faidherbia albida (known as the “goat biscuit”) and groundnut hay for goat feeding, in a total area of 7,000 square meters;

• Training of paraveterinarians and coordination with the Livestock Regional Directorate;

• Production of TV and radio contents about hens and goats community farming.
FACTS AND FIGURES

6,950 farmed chickens, of which 5,319 sold and 1,360 used to assist poultry farming in the community

195 poultry farmers supported

15 groups of goat farmers in operation

1,966 goats vaccinated

2 associations created and functioning for the support of community-based associativism

21 paraveterinarians trained and actively involved in the provision of animal healthcare in the communities
BENEFICIARIES

**Direct:** producers’ organisations and other key actors of the value chains and dynamic strategic commercial circuits; communities and/or organisations of producers benefiting from the renovated and/or built facilities and empowered for their sustainable management; civil society organisations (CSOs) from the target regions that will benefit from mentoring for the elaboration of projects; CSOs benefiting from technical and financial support to the partial implementation of Regional Agricultural Development Plans (PDAR, in Portuguese); CSO members of RESSAN-GB (Civil Society Network for Food and Nutritional Sovereignty in Guinea-Bissau).

**Indirect:** the population of the target regions (352,750 residents), particularly women and young people, key players in the regional agricultural sector and engaged in the participatory process of drafting the PDAR (public and private).

OBJECTIVES

**Overall:** contribute to improve the social and economic conditions of the Guinea-Bissau population, in particular in the regions of Bafatá, Quinara and Tombali.

**Specific:** promote the improvement of territorial governance in the regions of Bafatá, Quinara and Tombali.

BUDGET €4,444,444

CO-FINANCING
European Union and IMVF

PARTNER
RESSAN-GB

ACTIVITIES IN 2017

- Approval of the Decree establishing a National Council on Food Security and Nutrition in Guinea-Bissau (CONSAN-GB), proposed to the Government (Ministry of Agriculture) by RESSAN-GB;

- Exchange between RESSAN-GB members about Food and Nutritional Education “I am what I consume” (24 participants);

- Trainings for RESSAN-GB members:
  - Participatory Governance for Development (3 regional sessions, of 6 days each, 77 participants);
  - Basic concepts on the Human Right to Adequate Food and Nutrition, Food Security and Food Sovereignty (4 days, 24 participants);
  - Projects’ Monitoring and Evaluation (3 days, 17 participants).

- Final presentation of the Regional Agricultural Development Plans (PDAR, in Portuguese) in the 3 regions targeted by the project, at institutional and sectoral levels;

- Launch of the 2nd call for proposals to the financial support programme of the PDAR implementation in Bafatá, Quinara and Tombali, with 3 information sessions held in each region;

- 24 applications received for the 2nd call (10 from Bafatá, 7 from Quinara and 7 from Tombali), of which 7 applications were approved (2 from Bafatá, 2 from Quinara and 3 from Tombali);

- 5 applications for the 1st call of proposals were approved: flexible fund, to support the mobilisation of communities for the rehabilitation of growing areas (bolanhas) in the Tombali region;

- Technical study on the rehabilitation of 15 growing areas (bolanhas), aiming to assess the conditions of these bolanhas and to provide recommendations for the rehabilitation;

- Start of the construction works in the Gã-Mamudo (Bafatá) and Nova Sintra (Quinara) markets;

- Training courses on:
  - Savings and revolving credit;
  - Equipment management and profitability;
  - Reforestation of mangrove buffer zones;
  - Management Committees for the bolanhas and water in these areas.

- Several initiatives to support savings and credit: i) start of support to 13 savings and revolving credit initiatives in Komo (Tombali); ii) opening of credit tenders and iii) creation of a savings revolving credit programme in Ganadu (Bafatá).
FACTS AND FIGURES

2 interchanges held

3 training courses for RESSAN-GB with 142 participants

5 applications approved in the 1st call of proposals, in the amount of €131,505

7 applications approved in the 2nd call of proposals, in the amount of €594,648

5 growing areas (bolanhas) rehabilitated in a total of 2,479 ha

30,000 tons of seeds distributed
ETIKAPUN N’HA – UROK, RESILIENCE LAB OF THE BIJAGÓ CULTURE

JUN 2016 – MAY 2020
GUINEA-BISSAU

BENEFICIARIES

Direct: 185 farmers households; 114 women producers of vegetables; 77 women producers of solar salt; 163 resident fishermen; 125 young local producers/merchants of palm oil; 100 women in small businesses; 20 young entrepreneurs; 300 students and 15 teachers of Urok community schools; and 134 members of management bodies in the Urok Community-based Marine Protected Area (CMPA).

Indirect: local administrative authorities and regional authorities from Bolama-Bijagós, who will be engaged in the participatory management process; and the population of Urok and the archipelago, especially young people.

OBJECTIVES

Overall: contribute to the sustainable development of the Urok Islands Community-based Marine Protected Area (CMPA).

Specific: promote the improvement of socioeconomic conditions and supporting the joint management and participatory governance of cultural and natural resources.

ACTIVITIES IN 2017

- Transfer of surveillance responsibilities from the CMPA to the Biodiversity and Protected Areas Institute (IBAP, in Portuguese)
- Support to meetings of the Management Committee, the CMPA supervisory team and the fines Commission;
- Initiative “Urok without garbage”, to raise awareness for the relevance of environmental protection;
- Update of farmers and fishermen registration;
- Technical support women producers of vegetables;
- Regular functioning of the production units of honey, chilli and salt flower;
- Marketing of Urok products in Bissau;
- Data collection on the maintenance status of community schools and preparation of the construction work to be held;
- Teachers and students registration.

ETIKAPUN N’HA – UROK, RESILIENCE LAB OF THE BIJAGÓ CULTURE

BUDGET €932,302

CO-FINANCING
European Union and Camões, I.P

PARTNER
Tiniguena – Esta Terra é Nossa!
FACTS AND FIGURES

434 farmers registered

235 farmers supported

205 fishermen registered

125 students participated in the awareness-raising initiative “Urok without garbage”

Definition of the construction work to be held in 6 community schools

Academic profile of 15 teachers elaborated

Survey on the distribution of 323 Urok students by sex, school and class

118 chilli jars, 50 salt flower jars and 50 honey jars produced*

* In the course of the project’s first year (from June 2016 to May 2017)
TESTIMONIES

“Through the [Ká Amubá] project, we were able to advance in the political discussion for the benefit of our communities, not to mention the support we received from Casa de Farinha, which helped to improve our production, increase income and quality of life within the community, because we started to produce better quality products and to sell at the best price in the market, something that we could not do before. The creation of the Cooperative was an important step and a huge win, because we managed to organise ourselves into groups, to organise our production and provide visibility to our products. EU and IMVF support was very important. Through this project, we have been able to make significant progress in terms of training, the empowerment of women and of the young Quilombolas, which is indeed a significant milestone in our lives. I hope this partnership can continue.”

Francisco Carlos da Silva, a resident of the Quilombo of Santo António dos Pretos, municipality of Codó, Maranhão

“I am very happy to work with COAJOQ. My life has changed. I want to help promote the image of the cooperative at local and international levels because poultry farming is very important for Guinea-Bissau. It can change our lives. Within the framework of the “Nô Fia na Criias” project I received a lot of training from veterinarians who came from Portugal and also from the sub-region. We show breeders how to improve hen farming within the community, introduce stronger hens from improved breeds and teach care for feeding, water, vaccines and deworming. I think the work we are doing in this project is good for the country and for the community. With the sale of chickens, women can buy rice and pay for school. If everyone was dedicated to the production of chickens, no one would be hungry.”

Mateus Djeju, poultry farming technician at the COAJOQ Cooperative

“In relation to last year’s harvest, in my case, the difference in quantity is between 10 and 15 tanks of paddy rice. I harvested a lot of rice and I’m selling part of it now so that I can build a new house. Most growers in Caiar have achieved a good crop of rice, which allows them to allocate part of it for their own household consumption and to sell a portion to cover other expenses.”

Botcha Na Rungha, rice grower from Komo, in Tombali
The preservation of ecosystems, biodiversity and non-renewable natural resources, as well as the fight against climate change have been the focus of our action in this area. We have developed water supply and quality improvement projects, sanitation and hygiene, feasibility studies for capturing and better use of resources, amongst others, aiming to strengthen public entities and engage local communities in the countries where we intervene, particularly Cape Verde, Guinea-Bissau and São Tomé and Príncipe.

FACTS AND FIGURES

- Around 145,000 potential beneficiaries
- 1 descriptive study of the Health and Environment sectors elaborated
- 1 strategy for the development of communication and awareness-raising campaigns approved
- 1 training plan and 1 training manual drafted
- 2 trainings for social facilitators on Health and Environment held
- 24 facilitators in the Health sector and 26 facilitators in the Environmental sector trained
- 2 awareness-raising and communication campaigns implemented

FINANCIAL EFFORT BY COUNTRY (PERCENTAGE)

100%
Cape Verde
CAMPAIGNS FOR THE RIVERSIDE COMMUNITIES, ON THE ENVIRONMENT AND THE FIGHT AGAINST COMMUNICABLE DISEASES (SUCH AS HIV/AIDS) AND OTHER PANDEMICS

GLOBAL ACTIVITIES

- Study with the description of the Health and Environmental sectors in Cape Verde (including the identification of constrains and challenges), focusing on sexually transmitted diseases as the HIV/AIDS and other pandemics;
- Identification of the implemented and on-going projects in these sectors; definition of the implementation strategy for the awareness-raising and communication campaigns, as well as the beneficiary communities and the public and private partnerships to be carried out;
- Drafting of a training plan and manual for social facilitators; training of social facilitators in the two targeted sectors, with the participation of several communities;
- Elaboration and implementation of the communication and awareness-raising campaigns on Health and the Environment, including:
  - Design of the graphic image and printing of flyers, outdoors, t-shirts, stickers, gifts, etc.;
  - Production and broadcast of TV and radio spots and jingle;
  - Creation of the Facebook and Youtube pages: "We support Health" and "We support the Environment";
  - Organisation of cleaning and tree planting campaigns, and health fairs;
  - Facilitation of football tournaments; series of community talks; information, education and communication briefings at health centres, with taxidrivers and airport workers; lectures for primary and secondary education students; sessions at the theatre and parades; contests for a jingle and for wall painting; recycling workshop for primary and secondary education teachers; an awareness-raising action at a local nightclub; and dissemination of informative and preventive messages at ATMs.

BUDGET €256,452

CO-FINANCING
African Development Bank and the Government of Cape Verde

PARTNER
Ecovisão Cabo Verde
FACTS AND FIGURES

1 descriptive study of the Health and Environment sectors elaborated

1 strategy for the development of communication and awareness-raising campaigns approved

1 training plan and 1 training manual drafted

2 trainings for social facilitators on Health and Environment held

24 facilitators in the Health sector and 26 facilitators in the Environmental sector trained

2 awareness-raising and communication campaigns implemented
SOLIDARITY AND COMMUNITY TOURISM ON THE MAIO ISLAND

DEC 2017 – NOV 2020

CAPE VERDE
Maio Island

ACTIVITIES IN 2017

- Start of project implementation:
  - Adjustment of planning;
  - Preparation of market consultation procedures;
- Meeting with the local partner;
- Project’s presentation to the municipal councillors and technical officers.

BENEFICIARIES

Direct: local and community associations of the Maio Island, board members, associates and family members; professionals of traditional economic activities and rural population (with particular focus on women and youth): farmers, livestock farmers and other traditional activities; association of cheese producers from Ribeira Dom João; municipal technical officers; associations and the Boavista Municipality.

Indirect: population of the Maio Island and visitors.

OBJECTIVES

Overall: the improvement of the living standards of the Maio Island population, through solidarity and sustainable tourism.

Specific: strengthen and diversify the tourist offer in the Maio Island, by increasing income generating activities linked to solidarity and sustainable tourism and by promoting participatory techniques.

BUDGET €546,284

FINANCING
European Union

PARTNERS
Maio Municipality and Loures Municipality

ASSOCIATE PARTNERS
Tourism Development Society of the Boavista and Maio Islands, and Boavista Municipality
TESTIMONIES

“It was a very good project for me, and especially for the school I run and for the beneficiary communities, as it allowed us to learn a lot with the trainings, the conversations in the courtyard, the awareness campaigns, the recycling workshop and the clean-up campaign held. And the most essential, despite the short duration, was the fact that it was possible to achieve the goals and to have an impact, mainly within the educational community. We thank you and we hope there are more such projects to come.”

Angelita Borges Correia, coordinator of the school at Achada Grande de Trás, Praia, Cape Verde

“I decided to come and learn about recycling because it is important, and it helps us to better preserve the waste produced and understand how to reuse it.”

Maria Duarte, participant in the recycling workshop of the project “We support the Environment”

“We have conducted screening tests [for HIV/AIDS] at locations around the airport. At all the places where we have been, we have had a lot support from the public. Sometimes we had to stop testing because of time constraints (...). We are conducting screening tests at companies, at workplaces, to make people aware of the importance of being tested.”

Paulino Moniz, local coordinator of the project “We support Health”

“This [health] fair is very important because there are people who cannot afford to go to a healthcare facility and take tests. With this fair, people have the option of being tested without any cost.”

Maria Semedo, Women’s Organisation of Cape Verde
The empowerment of civil society is crucial for the development of fairer, more democratic and peaceful societies and consequently, also to state-building. The promotion and support of civil society activities, especially NGDOs, citizens’ organisation platforms and other non-state institutions, therefore reflects a cross-cutting concern of our action in several countries. Most of our projects have been implemented in Angola, Mozambique, Guinea-Bissau, East Timor and Brazil.

FACTS AND FIGURES

- Around 552 participants in activities
- 2 thematic djumbais in Bissau with 128 participants
- 2 regional thematic djumbais with 138 participants
- 2 seminars with 124 participants
- 1 pedagogic training with 10 participants
- 19 applications selected to receive support from the Permanent Support Office (GAP, in Portuguese)
- 6 GAP grants implemented, targeting 152 participants

FINANCIAL EFFORT BY COUNTRY (PERCENTAGE)

100% Guinea-Bissau
FACTS AND FIGURES

ACTIVITIES IN 2017

• 2nd djumbai in Bissau, on “The Education in Guinea-Bissau”, aiming to debate and analyse the main sectoral problems and elaborate recommendations that can contribute to improve the situation (70 participants);

• 3rd djumbai in Bissau, on “Can the distribution chain of free medicines within health cooperation programmes be improved?”, aiming to understand the monitoring and responsibilities of several national and international actors, including civil society actors (58 participants);

• 1st regional djumbai in Buba, on “Environment and Development: the Cufada Lagoons as a Wetland of International Relevance”, aiming to analyse and foster a critical discussion about the importance of the Cufada Lagoons’ environment and the region's development (45 participants);

• 2nd regional djumbai in Catió, on “Access to technical and vocational training in the regions: an alternative for employment promotion”, aiming to raise awareness about the need to create options for young people in the regions (93 participants);

• National Seminar on gender equality and fairness in the Guinea-Bissau media, with the objective of analysing gender approaches and contents in the media, as well as the role and functions that women have in media-related occupations (32 participants);

• Seminar on “Corruption in Guinea-Bissau: Ke Kun Tem Ku Curupson?”, with the objective of fostering civil society’s knowledge about the consequences of corruption and bad management of the country resources in the welfare and living conditions of the Guinean citizens (average of 92 participants each day);

• Initial pedagogic training of trainers on media, facilitated by CENJOR –Professional Training Centre for Journalists, which resulted in the establishment of an Informal Group of Trainers, to carry out training courses (10 trainees participated, and 8 trainees were certified);

• Providing support to the General Secretariat of the Media, through a training on “Administrative and Financial Management”, including the diagnosis, classroom training and on-the-job training (22 participants);

• Reception of 58 applications in the Permanent Support Office (GAP, in Portuguese), whose objective is to select the applications for the capacity building of CSOs and CBOs. Nineteen grants were approved within the GAP;

• The following 6 GAP grants were implemented:
  - “Co-management, conservation, maintenance and enhancement of public heritage” (NGO Vatos Verdes);
  - “Training of trainers on basic computer skills” (Radio Djan);
  - “Networks’ management and functioning” (RENISAENF – Pamoja and FADPD-GB);
  - “II National Meeting of Poultry Farmers in Guinea-Bissau” (NGO Asas de Socorro);
  - “Trade unions' actions and advocacy on healthcare” (SINETSA – National Trade Union of Nurses, Healthcare professionals and related staff);
  - “Drafting a Strategic Plan” (RENAJ – National Network of Youth Associations).
FACTS AND FIGURES

2 thematic djumbais in Bissau with 128 participants

2 regional thematic djumbais with 138 participants

2 seminars with 124 participants

1 pedagogic training with 10 participants

19 applications selected to receive support from GAP

6 GAP grants implemented, targeting 152 participants

4 newsletters,
7 press releases,
22 informative briefs,
4 video-testimonials
and 3 radio broadcasts
TESTIMONIES

“We have gained another tool to put into practice at our institutions, as we have received training aimed at improving our day-to-day work. What we have learned in this training has given us more rapidity, effectiveness and knowledge in our field of work. We are more motivated at each training, because the trainer helps us immensely. There are always discussions and debates and we are not limited to the knowledge that we have, because there is an exchange of ideas among colleagues. I gained a lot with this training.”

Cadidjatu Turé, participant in the Training in Administrative and Financial Management

“In poor countries, there is a greater incentive for people to achieve certain illicit benefits, such as corruption. Bringing up issues that affect us every day is an initiative to be praised. Firstly, it makes us wake up to a phenomenon that lives alongside us, but that we do not realise. Secondly, it makes us think: how can we avoid participating in corruption and what must we do to prevent such phenomena. In an attempt to contribute to the fight against corruption, which must be global and involve everyone, we can only ask that these initiatives be repeated and that they reach more people. For three days we talked about something very important: it is necessary to start with the younger people. Society is contaminated, almost everyone is involved in corruption, so there must be a change of mentality that begins in the youngest, and then covers the whole of society.”

Euclides Lopes Cassamá, participant in the Workshop on Corruption in Guinea-Bissau

“I make a positive assessment. Our input and output profile in this training is totally different. We have been empowered with important aspects, because our role is not only to transfer knowledge, but also to train people. There are aspects that we ignored, not only in our capacity as trainers, but in our day-to-day work: for example, the issue of planning is extremely important, and we as journalists deal with planning every day because of the specificity of our work.”

Journalist Fátima Tchumá Camará, participant in the Initial Pedagogical Training of Trainers
Local authorities and particularly municipalities are key actors for state-building and development. Our actions aim to contribute to the institutional strengthening of public institutions in the countries where we intervene, as well as to the participation of citizens in public affairs. The projects held and in which we have participated in recent years are located in Guinea-Bissau, East Timor, Angola and Cape Verde. In Portugal, we have been working in partnership with a network of municipalities.

**FACTS AND FIGURES**

- **20** Portuguese municipalities - RICD members – formally and actively engaged in the project
- **30** local officers trained and qualified on strategic planning, on project applications and on the 2030 Agenda
- **Around 150 partners**
  - **4** working groups established
  - **2** workshops and **2** international seminars held
  - **3** exhibitions on the SDGs designed and disseminated
  - **26** municipalities and **16** non-state actors registered on the website

**FINANCIAL EFFORT BY COUNTRY (PERCENTAGE)**

- **100%**
  - Portugal
BENEFICIARIES
In Portugal, 30 municipalities and respective officers and elected representatives; in Germany, 15 municipalities and respective officers; in Spain, 1 Association of local authorities with 95 municipalities; in the Netherlands, 1 Association of local authorities with 13 municipalities and respective officials; citizens (particularly school communities) of the municipalities involved, Civil Society Organisations (CSO) and private sector, in all countries.

OBJECTIVES
Overall: promote Development Education actions of Local Authorities and Local Authorities Associations able to support a constructive and active dialogue in their communities and to foster the accomplishment of international development commitments.

Specific: promote Local Authorities’ capacities as effective actors of Development Education and Cooperation; to create opportunities for communities and citizens to engage in actions promoted at local level, through greater access to information on global development issues; to support a closer cooperation and multi-country synergies among Portuguese, German, Spanish and Dutch Local Authorities and Non-State Actors.

BUDGET €897,442

CO-FINANCING
European Union and Camões, I.P.

PARTNERS
Loures Municipality, Seixal Municipality, Fine+p, FGCS, LBSNN, Municipalities of Erlangen, Helmond, Zoetermeer, Maastricht, and RICD.

GLOBAL ACTIVITIES

- **Strengthening the networking** of the municipalities involved in the Project and in drafting of the Inter-municipal Development Cooperation Network (RICD) Strategic Plan;
- Promotion of **closer relations and synergies among municipalities**, through biannual coordination meetings, with the participation of local officers designated as focal points, for integrating and monitoring the project’s activities;
- **8 training actions** focused on elaboration of thematic proposals selected by the technical staff/focal points of the engaged municipalities, on strategic planning and on working methodologies regarding Global Citizenship and the Sustainable Development Goals (SDGs);
- Establishment and development of the **Working Groups (WG)** of the RICD technical forum, composed by local officers engaged in the project: 1 WG on Global Citizenship Education and 2 geographic WG (Cape Verde and São Tomé and Príncipe), and within the latter a project application was elaborated;
- **2 international workshops**, organised by the project’s partner Fondo Galego, and 2 **international seminars** about “Decentralisation in CPLP and the Impact on Local Development”, on 2nd June 2015 at the Portuguese Chamber of Commerce and Industry, and about “Local Authorities towards 2030: Dialogues for Development “, on 3-4 November 2016, at the Calouste Gulbenkian Foundation;
- **2 Speaker Tours from the South**, one focused on sharing experiences about introducing the participatory budget in Maio Island, Cape Verde, and another about the Inter-Municipal Cooperation Network with Tarrafal, Cape Verde;
- **14 workshops** organised by municipalities engaged in the project;
- Elaboration and production of **Global Citizenship Education materials**: 1st exhibition on the Sustainable Development Goals “SDGs network”, travelling through the Portuguese municipalities; 5 videos on the SDGs pillars; and several educational and information materials bout Global Development issues (6.000 bookmarks, 1.000 planners e 2.000 pencils distributed);
- Creation of the **Networking for Development Award** and implementation of the winning projects: “Fostering Global Citizenship Education – UN17” of COI Foundation, Palmela, and “The Others – Representing Global Citizenship”, of Rato – Association for Cultural and Scientific Dissemination, Seixal;
- Presentation of the project and RICD in **national and international events**, aiming to debate inter-municipal and decentralised cooperation with partner countries, at national and European level; as example, the meetings with representatives of the National Association of Portuguese Municipalities and with the Secretary of State for Foreign Affairs and Cooperation in Portugal;
- Updating the **website** (www.redesparaodesenvolvimento.org), with regular posting of news and events related to projects developed by the municipalities.
FACTS AND FIGURES

20 Portuguese municipalities – RICD members – formally and actively engaged in the project

1 RICD Strategic Plan drafted

30 local officers trained and qualified on strategic planning, on project applications and on the 2030 Agenda

4 working groups established

3 exhibitions on the SDGs designed and disseminated

2 projects awarded with the Networking for Development Award

2 workshops and 2 international seminars held

26 municipalities and 16 non-state actors registered on the website
The two “Networking for Development” projects intend to highlight the importance of Development Cooperation and Development Education issues. They provided a fruitful opportunity for local authorities to reflect upon their role and competences on development cooperation, both in the twinned cities and in their own territories. While we should emphasize the support of the European Union and Camões, I.P., it is also important that the Inter-municipal Development Cooperation Network (RICD) that was created within the projects can now continue this work and dynamics beyond the projects. The relevance of trainings for municipal officers and other outputs are also noteworthy, as an added value and opportunity for the future. Overall, I also underline the relevance of the national debates and the exchange of views with the project’s international partners, which enabled a broader and more diversified vision of our work.

Isabel Rodrigues, technical officer at the Loures Municipality

The training has in fact an added value and the [Networking for Development] project has contributed to our progress as municipal technical officers, and even in our day-to-day issues. The activities on the Sustainable Development Goals (SDGs) were among the most relevant. A lot has been already done in this framework, but we need to do much more to achieve these Goals.

João Alcobia, technical officer at the Odivelas Municipality

The project Networking for Development II allowed for the capacity-building of municipal technical officers, by empowering them with knowledge and skills that contributed to a decisive improvement in their professional practices. The trainings with practical and participative approaches illustrate these capacity-building actions, namely the training on strategic planning that allowed municipalities to elaborate their own development cooperation action plans. Likewise, the design and availability of exhibitions in the municipalities has allowed for a broad dissemination of the SDGs and are a very relevant resource to foster the SDGs in the various communities and institutions.

Helena Palacino, technical officer at the Seixal Municipality
IMVF has been working towards the enhancement of cultural identities, promoting them as dialogue, transformation and innovation spaces. Our activity has focused upon cultural heritage recognition projects and on supporting participatory and solidarity processes, including local income generating activities, such as sustainable tourism. In recent years, we have developed projects in three countries: Brazil, Guinea-Bissau and Cape Verde, from which around 40,000 people benefit on an annual basis.

**FACTS AND FIGURES**

- Around 7,000 potential beneficiaries
- 13 artisans supported by the acquisition of toolkits and other materials
- 22 new handicraft products created
- 14 bricklayers trained on lime kiln construction and 18 trained on lime usage
- Start of the construction of 1 Interpretation Centre
- 1 environmental impact assessment in the saltpans initiated
- 1 street pavement at the Nho Dam neighbourhood concluded

**FINANCIAL EFFORT BY COUNTRY (PERCENTAGE)**

100%

Cape Verde
ACTIVITIES IN 2017

- Start of the **environmental impact assessment** on the intervention in the Porto Inglês saltpans and request of authorisation to extend the intervention in that area;
- Start of the construction work for the **Salt Interpretation Centre**;
- Conclusion of the construction work to **improve the Salt Cooperative facilities**;
- Promotion of the **urban regeneration** by continuing to disseminate several awareness-raising campaigns about this issue in the island’s community radio, in partnership with the Maio Biodiversity Foundation, and conclusion of the street pavement at the Nhu Dam neighbourhood, in Porto Inglês;
- **2 trainings on techniques for handmade production and usage of lime**: lime kiln construction and lime usage in a residential house and in Forte de São José, with the support of the trainers team from the Aveiro University/Culture Directorate for the North Region;
- Promoting **local products and providing support to artisans**, through the acquisition of tools and various materials;
- Follow-up of the **tourist routes facilitation**; the Maio Biodiversity Foundation and the Loures Municipality are jointly working on designing flyers and signs for these routes;
- Purchase of materials for the construction of the **Bird Watching Station**.
FACTS AND FIGURES

13 artisans supported by the acquisition of toolkits and other materials

14 bricklayers trained on lime kiln construction and 18 trained on lime usage

22 new handicraft products created

1 environmental impact assessment in the saltpans initiated

Start of the construction of 1 Interpretation Centre

1 socioeconomic mapping of the beneficiaries of improvements in house-fronts initiated

1 street pavement at the Nho Dam neighbourhood concluded
The Tourism Revitalisation and Requalification project on Maio Island is very interesting for the Island, which needed something like this to showcase its potential and to enable the requalification of villages and neighbourhoods in order to make them more attractive. We have been waiting for this project for a long time, and it has come in good time. People already say that their neighbourhoods are cleaner and that the quality of life has improved. We had theoretical–practical training in lime production. My father wanted to share his experience and I had challenged him a long time ago. He said that it was not possible because it was very expensive, and people were not prepared, but fortunately we managed to do this, thanks to the project. He was very happy, and so were we because we learned a very old activity that in the past was very important and was thriving on Maio island, because it employed many people and enabled the export of lime to the other islands; boats came specifically to load lime. Today we have trained about 14 people and we have, from now on, a cooperative to develop this activity, which in the future will certainly have a lot of impact on the local economy and even the national economy, because the country imports a lot of lime. From now on we can use what is produced here, which is of the best quality, and so we have the project to thank for this.

Willbert Neves, participant in the training on lime production

The Tourism Revitalisation and Requalification project on Maio Island proves that the extended partnership between the EU, Camões, I.P., IMVF and the Maio and Loures Municipalities continues to be relevant. The activities’ outcomes are easily observable, notably in terms of urban rehabilitation (marginal/Av. Principal, housing, urban cleaning and the cleaning of beaches), and others are beginning to be perceived (Salinas do Porto Inglês Interpretive Centre and Bird Watching Post), including actions that will certainly consolidate the social and economic development of the island in the medium term (such as professional and technical training courses: crafts, salt, lime, carpentry, paving, etc.). Maio island is already a point of reference regarding the Development Cooperation policy, which is inherent in the strategic guidance and in priority setting by the local partner, backed by the serious and committed work of the various engaged partnerships.

Isabel Rodrigues, external cooperation official from the Loures Municipality
Our action in global citizenship is focused in promoting social justice and enhancing a broader understanding of global inequalities that affect citizens all over the world and are a major constraint to sustainable development. The activities we promote in this area are mostly implemented in partnership through innovative and creative projects and initiatives, using pedagogic tools based on universal values and principles such as dignity, liberty, democracy, equality, equity and the respect for human, social and economic rights.
ACTIVITIES IN 2017

• Consolidation of the ESS European initiatives’ mapping;

• Organisation of 3 sessions of the SSE Film Festival: “Extraordinary People” from Orhan Tekeoglu (4th May) and “Palmas” from Edilsa Peixoto (11th May) at Largo Residências, in Lisbon, and exhibition of “Extraordinary People” at the III Water Festival in Gouveia (15th May);

• Launch of the final analysis of the research SSEDAS “Transformative economy: challenges and limits of the Social and Solidarity Economy in 55 territories in Europe and in the World”;

• Participation in the RIPESS Europe congress “Building a European Solidarity Economy Network”, 9-11 June, in Athens;

• Participation in the European coordination meeting, 12-13 June, in Athens;

• Organisation of ESS Debates, on 11th October, in Lisbon, and on 7th November, in Matosinhos;

• Participation in several meetings with cooperatives, NGDOs, universities and other SSE actors in Portugal;

• Release of the documentary on SSE opportunities and challenges in the world;

• General project coordination at national level: implementation of the activities, new partnerships, research, monitoring and evaluation.
FACTS AND FIGURES

More than 1,600 SSE initiatives mapped

2 talks, 16 hours and 33 participants

1 Film Festival, 3 sessions, 2 films and more than 160 participants

1 tour, 2 speakers, 2 territories, 8 days, 6 meetings with SSE actors and 5 debates

1 final analysis on transformative economy, covering 55 territories in 32 countries

6 videos on ESS practices produced and disseminated
• Participation in the **EUROBAN international meetings**, on 20-21 February 2017, in Bologna, and on 23-24 October, in Krakow;

• Participation in **coordination meetings**, on 22-23 February 2017, on Bologna, and on 24-27 October, in Krakow;

• Dissemination of **calls for action** (“Freedom and fairness for Fyffes' workers! – ACT NOW”), to defend the rights of workers in the tropical fruit sector, and encouraging all stakeholders to join these pan-European actions;

• Participation and dissemination of the **social media European campaign #AskLidl**, which encouraged citizens to question Lidl about its trading practices;

• Launch of the **guide “Game on! A Practical Guide to Campaigning”** in Portuguese;

• Dissemination of the interactive **documentary “The Story of Banana”** in Portuguese (www.storyofbanana.com/pt);

• Translation and dissemination of the studies “**Rainforest Alliance and the Discount Supermarkets: Low Prices and Easy Standards?”** and “**Pesticides in Banana Plantations in Ecuador”**;

• Training actions in Portuguese universities and polytechnic institutes, in order to promote the linkages between responsible consumption, human rights and the 2030 Agenda;

• Production and dissemination of several graphic and audiovisual awareness-raising **materials**, such as the infographics “Which fruit are you?” and the video “Banana meeting”, which aim to illustrate, in a humorous way, the main problems affecting workers and farmers in the banana production sector;

• Organisation of **advocacy actions** targeting the members of the European Parliament;

• Promoting awareness-raising actions for citizens: "Banana - Manjerico!" and "Water Festival";

• Organising a **communication campaign** for the media, through media briefings, press releases and thematic background documents;

• **Project management and monitoring**: 2 narrative reports and 2 financial reports, 8 coordination meetings by Skype, and participation in meetings and working groups.

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**BENEFICIARIES**

23 million EU citizens and consumers (specifically young people and women with children); 150 activists and staff from civil society organisations (CSOs) in EU Member States; 200 corporate decision makers (such as staff and shareholders of supermarkets and fruit companies); 1,300 political decision makers from the EU and the Member States; and 5,000 journalists.

**OBJECTIVES**

**Overall:** contribute to more coherent and sustainable development policies of the EU, its Member States and the private sector integrating human rights, decent work and trade, thereby ensuring better living and working conditions for small farmers and workers in the tropical fruit sector. The action contributes to establishing the post-MDG agenda aiming at providing a Decent Life for All by 2030.

**Specific:** by 2018 to raise the awareness of 23 million consumers and citizens in at least 20 EU Member States on the interdependencies between the EU and developing countries exporting tropical fruits, and to mobilise 200,000 citizens to act and urge corporate and political decision makers to ensure fair conditions in the tropical fruit sector.

**BUDGET** €252,968

**(Total: €5,882,353)**

**CO-FINANCING**

European Union and Camões, I.P.

**PARTNERS**

Oxfam Deutschland, Buy Responsibly Foundation, Peuples Solidaires, ACC, Mai Bine, BanafaIn, BananaLink, EAP, FAWU, Fine+P, GVC, KKG, PSQ, SINTRAINAGRO, COLSIBA, FAO, Südwind, TVE, Urocal, WINFA, Green Liberty, PGN, Focus, Mondo, FWC, Allianza por la Solidaridad, Živica, Green Action and Žali.LT
FACTS AND FIGURES

More than 170 university students aware of responsible consumption issues

More than 28,000 views of the campaign videos

1 interactive documentary with more than 50,000 views

2 EUROBAN meetings

13 news published on the project’s website (makefruitfair.org/pt)

100 posts on social media

1 European social media campaign developed (#AskILidl)
ACTIVITIES IN 2017


• Launch of the petition for establishing a “National Day of Global Development” in Portugal;

• Elaboration and publication of the study “Migration and Development”, in which the main national and international issues on migration were identified;

• Promoting thematic meetings on Policy Coherence for Development;

• Project’s website (www.coerencia.pt): posting and publishing news, newsletters and interviews;

• Fostering transparency practices and governance standards, by making available the management model, communication plan and project’s reports at the website;

• Identification of local agents working for development;

• Collection of testimonies about Development Policies;

• Creation of a Green Telephone Line to answer the questions, challenges and suggestions presented by citizens;

• Elaboration of advocacy and political influence materials;

• Broadcasts of “Lusofonias” radio programme about the project’s themes.

BENEFICIARIES
National and European policy makers, government officials, Non-Governmental Development Organisations (NGDOs), networks of local actors and the public.

OBJECTIVES

Overall: raise the awareness and critical understanding of glocal interdependencies, and to strengthen the value of Policy Coherence for Development (PCD) as a cornerstone for development policies, towards a decent life for all.

Specific: contribute to awareness-raising and mobilisation of citizens and local networks on thematic areas in achieving the Sustainable Development Goals (SDGs), through their active participation in advocating and fostering PCD; to reinforce the understanding and implementation of PCD among policy makers, ministerial officials and local actors’ networks, particularly on the issues of food security, migration, security, climate change, and finance and trade.

BUDGET €206,483

FINANCING
Camões, I.P.

PARTNERS
FEC - Fundação Fé e Cooperação and CIDSE - Coopération Internationale pour le Développement et la Solidarité
FACTS AND FIGURES

5 thematic meetings with more than 120 participants

4,800 copies of 6 thematic postcards

2 advocacy actions targeting the members of the Portuguese Parliament

More than 20 testimonies collected and disseminated

1 research study elaborated and presented, with more than 140 pages and 4 interviews

More than 20 thematic news and 7 newsletters published on the project’s website

More than 5 radio broadcasts of “Lusofonias”
ACTIVITIES IN 2017

- Collection of 15 good practices of activities that boost Global Citizenship actions;
- Organisation of a training workshop to analyse the collected examples;
- Definition of a Global Citizenship concept that is adapted to the project;
- Definition and implementation of a training programme on personal and social skills, GCE skills and professional skills;
- 6 training sessions entitled “Lisbon in the World and the World in Lisbon”. The training programme was organised in 3 modules - personal and social skills, Global Citizenship Education skills and professional skills – aiming to provide the trainees with instruments to create touristic routes focused on Global Citizenship issues;
- Co-creation of Global Citizenship routes in Lisbon, resulting from the training on "Lisbon in the World and the World in Lisbon";
- Application to the Global Education Innovation Award 2017 do GENE – Global Education Network Europe, and selection of the project among the 32 best European practices;
- Participation in the Sustainable Tourism Exhibition, on 14th December, at the Natural History and Science National Museum, in Lisbon;
- Development of communication and awareness-raising actions;
- Updating the project’s website www.coordenadas.pt.

BENEFICIARIES

Direct: 30 young adults from 20 Civil Society Organisations.

Indirect: 90 representatives of Civil Society Organisations; approximately 100 national and foreign citizens as the audience of the organised tourist educational routes; and more than 1,000 people with access to project information through the online platform.

OBJECTIVES

Overall: contribute to an active engagement of national citizens as co-creators of a more sustainable, decent and fairer society, through fostering new communication channels for Global Citizenship Education (GCE).

Specific: reinforce the life skills of young adults, within a creative and innovative GCE approach, through the development and dissemination of tourist educational routes.

BUDGET €111,722

FINANCING

Camões, I.P.

PARTNERS

PAR – Respostas Sociais and Associação Renovar a Mouraria
FACTS AND FIGURES

6 routes on Global Citizenship created

1 training workshop,
16 hours and 9 participants

1 training programme,
3 modules, 48 hours,
15 trainees and 4 trainers

1 film "What it means to discover a city"
disseminated, 60 seconds,
12 hours of shootings,
more than 120 views

3 quarterly reviews produced
and disseminated

"Global citizenship is to be awake as an active agent for social transformation, being able to create value for his or her community. It means building bridges between the local and global contexts, finding in our city what connects us to the world"
ACTIVITIES IN 2017

• Definition of the project’s communication plan and graphic identity;
• Facilitation of 2 dialogue and learning communities on global citizenship issues;
• Design and dissemination of materials for the creation of learning communities, with contact networks and strategic institutions;
• Organisation and facilitation of intercultural dialogue sessions for global citizenship, with 2 migrants’ groups;
• Mapping of existing educational materials about global citizenship issues, organised in a matrix aligned with the 5 principles of the Sustainable Development Goals (SDGs);
• Meetings with school principals and teachers to present the project;
• Drafting a matrix with 50 concepts related to the 17 SDGs and its 5 Principles, contributing to the elaboration of the Development Dictionary;
• Creation of pedagogical guides to facilitate Global Citizenship Education’s sessions with migrants and children;
• Definition of a governance model based on collaboration and transparency between partnerships.

BENEFICIARIES
Basic Education teachers and students (1st cycle), migrants and technical staff of Civil Society Organisations.

OBJECTIVES
Overall: contribute to the promotion of critical thinking and to the active global citizenship practice by resident citizens in Portugal.
Specific: raise their awareness on the existence of world inequalities and a better perception of global interdependences, in order to increase skills to act for a fairer and more sustainable world.

BUDGET €84,173

FINANCING
Camões, I.P.

PARTNERS
Fundação Cidade de Lisboa and Associação Renovar a Mouraria
FACTS AND FIGURES

2 informal spaces for intercultural dialogue created, with the participation of 17 migrants

7 sessions on intercultural dialogue for global citizenship facilitated

114 pedagogic resources on Global Citizenship Education mapped

3 partner schools to facilitate sessions on Global Citizenship Education

50 concepts identified, to include in the Development Dictionary
The partnership between the Grupo Aprender em Festa (GAF) and the IMVF Global Citizenship department took place at the municipality of Gouveia, through the III Water Festival, in the parish of Aldeias. This initiative aims at motivating and developing a very aged and isolated rural territory. During the festival, the IMVF team facilitated the Global Citizenship area, where they had the opportunity to disseminate the principles of Social and Solidarity Economy and to present the exhibition “Water is Development”; their work had a very positive feedback from the local population.

Isabel Silva, psychologist

IMVF was our partner in the pan-European project Make Fruit Fair. We were very impressed both with their creative actions and with their effective advocacy work. They produced funny videos about bananas, to raise awareness among the younger audiences about policy issues, and simultaneously developed a dialogue with the main supermarkets managers – all with remarkable success. With the impact of this campaign, it was possible to find fair trade bananas at Lidl. We benefited greatly from the experience and engagement of IMVF in this campaign. Congratulations!

Mirjam Hägele, international coordinator of the Make Fruit Fair campaign

The work developed within the Coerência.pt project has allowed for an increased knowledge on the impact of several sectoral policies on development and contributes for a more informed – and more coherent, we hope - decision-making. The studies have identified various incoherencies in public policies on migrations, climate change, security and others, and have set forth the necessary changes for a truly sustainable development. Being a consultant for this project has allowed me to work with a fantastic team, in the IMVF and FEC. It has certainly been one of the most interesting works I have even done, a very enriching and great learning experience!

Patrícia Magalhães Ferreira, consultant of the Coerência.pt project
Forced migrations, as well as waves of refugees and of internally displaced people continue to represent a serious threat to peace and human dignity, to which multilateral institutions, national authorities and civil society organisations try to respond. These phenomena, that frequently occur or result in cases of high institutional fragility, have been addressed by our action, usually in countries on post-conflict situations. Angola, Mozambique and Colombia are some of the countries where we work.

FACTS AND FIGURES

1 online course about Humanitarian Aid Volunteering disseminated, with 185 registered participants

Approximately 300 people and 50 organisations engaged in dissemination activities of the EU Aid Volunteers Initiative

Around 15,000 citizens covered through social media and digital media

1 survey on Migration and European Policies elaborated and disseminated, with 162 validated responses

6 participants in the focus group on Migration and European Policies

1 project start-up meeting with 7 partners engaged

Around 20 partners

FINANCIAL EFFORT BY COUNTRY (PERCENTAGE)

100%

Portugal
MORE AND BETTER EU AID VOLUNTEERS: ENHANCING TECHNICAL CAPACITY OF EUROPEAN ORGANISATIONS AND IMPROVING OPPORTUNITIES FOR EU CITIZENS TO PARTICIPATE IN HUMANITARIAN AID ACTIONS

📅 FEB 2017 – JAN 2019

📍 PORTUGAL
EUROPEAN PARTNERSHIP: Cyprus, Slovenia, Spain, Estonia, Hungary, Italy, Latvia and Lithuania

👥 BENEFICIARIES
3 European Union platforms and 38 organisations

🎯 OBJECTIVES
Inform and engage 3 European Union platforms and at least 38 organisations in the EU Aid Volunteers Initiative; strengthen the capacities of approximately 38 organisations on Humanitarian Aid and the EU Aid Volunteers Initiative, and boost collaboration and networking, as well as experience and knowledge sharing.

💰 BUDGET €45,699

搡 FINANCING
European Union

👥 PARTNERS

ACTIVITIES IN 2017

- Participation in the **project’s kick-off meeting**, 21st March in Brussels;
- Dissemination of **2 online surveys**: identification of national organisations working on Humanitarian Aid and/or Volunteering for Development and needs assessment of these organisations. The collected data was an input to mapping of Civil Society Organisations (CSOs) potentially interested in the EU Aid Volunteers Initiative;
- Definition of the **communication strategy/plan and the project’s graphic identity**;
- **Webinar on “The role of volunteering in humanitarian action and the opportunities for organisations”**, on 15th December, in which the opportunities arising from the EU Aid Volunteers Initiative were presented, and volunteering experiences were shared with participants and interested organisations, followed by a discussion about the project’s capacity to foster an active citizenship and reinforce local responses in disaster-affected communities. The **free e-learning course on “Humanitarian Aid Volunteering: Opportunities and Challenges”** was also presented, to be held in 2018;
- Dissemination of the **free e-learning course** on “Humanitarian Aid Volunteering: Opportunities and Challenges”, aiming to inform the participants from CSOs about the EU Aid Volunteers Initiative and the humanitarian principles and mechanisms, as well as to support their engagement in this initiative;
- Elaboration and dissemination of the **project’s flyer and video**, both aiming to foster this initiative.
FACTS AND FIGURES

More than 30 posts on social media

1 video produced and disseminated

1 webinar with 150 participants

1 online course disseminated with 185 registrations

Around 15,000 citizens covered through social media and digital media

Approximately 300 people and 50 organisations engaged in dissemination activities

67 European organisations mapped in partner countries (25.4% in Portugal)

42 European organisations in partner countries participated in needs assessment (28.6% in Portugal)
ACTIVITIES IN 2017

• Research and analysis of migration issues, including through legislative information and statistical data;
• Creation of a Local Advisory Council, for monitoring the project’s activities;
• Definition of guidelines for the first project’s activity, about data collection and needs assessment of the target groups, disseminated to the partners;
• Elaboration and implementation of a survey on Migration and European Policies;
• Organisation and facilitation of a Focus Group on Migration and European Policies;
• Drafting of the project’s implementation report during the 1st semester

BENEFICIARIES
Migrants, refugees, citizens, civil society organisations, local authorities, policymakers and experts on migration.

OBJECTIVES
Promote European citizenship and improve the conditions for civic and democratic participation at European Union (EU) level; to encourage civic and democratic engagement by citizens at EU level, namely though a better understanding of European political decision-making processes and by developing opportunities for social and intercultural engagement and volunteering at EU level; to fight against the stigmatisation of migrants and create narratives to foster intercultural dialogues and mutual understanding.

BUDGET €897,422

FINANCING
European Union (Europe for Citizens)

PARTNERS
CARDET, AEXCID, Culture et Development, IRTEA, FELCOS Umbria and COPE
FACTS AND FIGURES

1 project start-up meeting with 7 partners engaged

1 Local Advisory Council established

1 survey on Migration and European Policies elaborated and disseminated, with 162 validated responses

1 academic researcher consulted for scientific validation/approval of the questionnaire

6 participants in the focus group on Migration and European Policies
The CivAct project as a very important purpose that is very dear to me, as a Brazilian immigrant. The participation in the focus group allowed me not only to talk about my situation and to give my opinion, but also to understand others’ point of view, which resulted in a good discussion and exchange of ideas.

Adriana Reis, participant in the focus group of CivAct project

I was very pleased to collaborate with the CivAct project, which approaches a very discussed issue: migration. In times of prevalent xenophobia, discrimination and racism, it is necessary to foster solidarity and diversity, and to raise awareness about interculturalism, so that we can fight against the stigmatisation of migrants.

Célia Vale, trainee at the CivAct project

To collaborate with the Global Citizenship department has been an excellent learning experience. In my personal and professional life I want my attitudes to contribute to a fairer and more sustainable world, and I feel privileged here, where we can “breathe” ideas and actions that contribute to social transformation.

Cátia Lopes, associate of the CivAct project
The current phase of acceleration and profound global changes led to the establishment of a strategic and development studies area, which brings to the IMVF regular activities a new dimension of think tank analysis, focusing on relevant issues that affect Development and Cooperation. We have elaborated and published several studies and research papers/briefs, and we prioritise partnerships with various stakeholders – this has led to the creation of the Lisbon Club and the Lisbon Conferences on global development issues, of which IMVF is a founding member.

**FACTS AND FIGURES**

- **1 seminar on “Science Diplomacy”, jointly with the 2nd Lisbon Conference book launch on “The Globalisation of Development”**

- **7 partner institutions and around 140 participants in the book launch**

- **3rd Summer School on “Global Challenges” with 45 participants**

- Around 310 participants in activities

- **1 website and 1 Facebook page regularly updated with posts on issues covered by the Lisbon Conferences’ project, with 2.653 followers**

- **9 publications:**
  - 3 Policy Papers
  - 4 IMVF Briefs
  - 2 academic articles
The Department of Strategic and Development Studies has been reinforcing IMVF’s role as a think tank, with production of knowledge and policy analysis on relevant issues for reflection and debate on Development and International Cooperation. Most activities were held in partnership with several organisations, in accordance with the institutional strategic goal of fostering IMVF’s influence and visibility.

Part of the activities in 2017 was focused in preparing the 3rd edition of the Lisbon Conferences, entitled “Development in an Age of Uncertainty”, to be held in May 2018. Within this action, the Conferences’ website and social media were regularly updated and managed by IMVF as coordinator of the project’s executive commission. In the 2nd April 2017, the General Assembly of the Lisbon Club was held. The Lisbon Club is an association created in December 2016 as a follow-up of the Lisbon Conferences, and composed of individual and collective members (the 7 partner institutions of the Lisbon Conferences). The Coordinator of this IMVF department is the Lisbon Club executive director (both on its own behalf and as the IMVF representative). Several activities took place within the Lisbon Club framework, one organised jointly with IMVF.

The Summer School on Global Challenges is an outcome of the partnership agreement signed by IMVF and ISCTE-IUL in 2015, and its 3rd edition was held at the end of September, with 45 participants and 15 guest speakers. A public seminar on Science Diplomacy took place at Palácio Foz, on 26th May, with the participation of the European Commissioner Carlos Moedas and the President of the Lisbon Club, Luís Amado. In this session, the 2nd Lisbon Conference’s book, entitled “The Globalisation of Development”, was also released. During this year, 3 Policy Papers and 4 IMVF Briefs were edited and published, and 2 articles for the ISCTE-IUL review Cadernos de Estudos Africanos were delivered, within the award “Research for Development” awarded to IMVF in partnership with ISCTE-IUL in 2015.
Launching of the 2nd Lisbon Conference's book and seminar on Science Diplomacy
26 MAY | Palácio Foz
IMVF was actively engaged in the preparation and release of the 2nd Lisbon Conference's book, entitled “The Globalisation of Development”, which was held jointly with a seminar on Science Diplomacy, with the European Commissioner Carlos Moedas as key speaker. This seminar was also the first Lisbon Talk, organised by the Lisbon Club association. Approximately 140 participants attended the session.

3rd Summer School: Global Challenges
25-29 SEP | ISCTE-IUL
This course was held through a partnership between IMVF and ISCTE – Lisbon University Institute, to analyse and debate the global opportunities and threats. It was a 20-hour course with 45 students and 15 national and international speakers, with the following panels: Geopolitics and Global Economy; Energy Transition and Climate Change; Growth Models & Development Challenges; Global Security Threats; The EU between Integration & Nationalism. This Summer School was also made available by ISCTE as an optional curricular unit within the Masters in International Studies.

PUBLICATIONS

Research for Development
Following the award “Research for Development”, given by the Calouste Gulbenkian Foundation and Camões I.P. to IMVF's project “Policy Coherence for Development: the challenge of an active citizenship in Cape Verde”, 2 articles were elaborated: "Policy Coherence for Development: a useful approach for European Union relations with developing countries?” and "Development without North and South", to be published in 2018, in number 34 of the academic review Cadernos de Estudos Africanos of ISCTE-IUL.

Other Publications
The following Policy Papers and IMVF Briefs were also elaborated:
EVENTS AND PARTICIPATIONS
**EVENTS AND PARTICIPATIONS**

**EVENTS/HIGHLIGHTS**

20 | Commemorative Session of the 1st anniversary of the SDGs Alliance Portugal | Oriente Museum

24 | Conference “Acima da Média” | Calouste Gulbenkian Foundation

24 | Made2Web presentation on how to put your website on top of Google TM in 7 steps | Portuguese Chamber of Commerce and Industry

**LECTURES AND PRESENTATIONS**

13 | Accessible Communication: communication design and simple language, Acesso Cultura | Communications Museum

13 | Visit of the President of the Maio Municipality, Miguel Rosa | IMVF headquarters, Lisbon

15 | Information Briefing “Knowing São Tomé and Príncipe”, project SPIRIT’17 | Nova School of Business and Economics

17 | Conference "Telemedicine Innovation and Internationalisation" | Hospital and University Centre of Coimbra

22 | Comunicatorium presentation on measuring communication in 6 steps | Portuguese Chamber of Commerce and Industry

**REPRESENTATIONS AND PARTICIPATIONS**

9 | Exhibition of European Union financed projects in Guinea-Bissau, within the Day of Europe | EU Delegation Guinea-Bissau

11 | Visit of the President of the Republic of São Tomé e Príncipe, Evaristo Carvalho | IMVF headquarters, Lisbon

26 | Book launch from the 2nd Lisbon Conference and 1st Lisbon Talk on "Science Diplomacy", Lisbon Club| Palácio Foz

**TRAININGS**

18 & 19 | Human Resources Management in Public Administration, Lisbon Municipality | Oriente Foundation

31 | Seminar "Tobacco threatens us all" | Portuguese Institute for Sports and Youth

31 | Award Ceremony of the XXII North-South Prize from the Council of Europe | Portuguese National Assembly

**PARTICIPATION IN WORKING GROUPS**

19 | RICD Inter-Municipal Assembly | Palmela

23 | IMVF "open doors": initiative Acesso Cultura | Calouste Gulbenkian Foundation

26-30 | International Development Summer Course | Calouste Gulbenkian Foundation

27 | Augmented Reality, what’s the added value for your business | Portuguese Chamber of Commerce and Industry
3 and 10 | Meeting of the signatory institutions of the action plan and the National Development Education Strategy (ENED) | Camões, I.P.

4 | 2nd Lisbon Talk “Energy Transitions”, Lisbon Club | Lisbon Municipality

14-15 | Global Citizenship space “Water is Development”, III Water Festival | Aldeias, Gouveia

8 | Signature of the collaboration protocol between IMVF and the Cuban Medical Services | IMVF headquarters, Lisbon

11-15 | Advanced Monitoring and Evaluation | INTRAC - The International NGO Training and Research Centre, Oxford

18 | Roadmap to foster Social Economy "The secrets for an effective communication in social organisations" | Nova School of Business and Economics

25 | Training session “SD-what? Sustainable Development Goals” | Polytechnic Institute of Castelo Branco

10 – 14 | Descomplicar a Escrita | Escrever, Escrever

12 | Public presentation of the Portugal-EU partnership on Development Cooperation | National Defence Institute

18 | Conference “Investment in the Bijagós Islands” | UCCLA headquarters

20 | III Social Economy Forum “The importance of the social dimension in economics” | Catholic University of Porto

3 | Meeting of the 7th edition of short-term internships on Health | Calouste Gulbenkian Foundation

18 | Meeting of the COP platform | Portuguese NGDO Platform

28 | Exhibition and seminar “The doctor in Africa: the other side of the Portuguese medicine in the Twentieth Century” | Geographical Society of Lisbon

29 | 9th edition of the iMed Conference | Camões Theatre

3 | Training session “From the MDGs to the SDGs” | Loures Municipality

4 | Debate “EU-Africa: Future Prospects” | Culturgest

4-5 | “The public, how best ally”; Acesso Cultura | Calouste Gulbenkian Foundation

11 | Signature ceremony of the first project implemented by IMVF in Colombia | Caquetá

11 | Conference “The role of community health in reducing maternal and child mortality” | Calouste Gulbenkian Foundation

18-19 | European Policies and Financing for Development | Calouste Gulbenkian Foundation

4 | Conference “The Communication in CSOs: Knowledge and Recognition” | School of Communication and Media Studies – IPL

10 | Meeting “Heritage, Citizenship and Cultural Mediation” | Barcarena Gunpowder Factory

10 | Evaluation on Gender Equality in Portuguese Development Cooperation: focus group | Camões, I.P. Auditorium

10-11 | Conference “Research and Higher Education in Portuguese Sign Language” | Health Sciences Institute of the Portuguese Catholic University

13 | Meeting with Portuguese and Colombian entrepreneurs | Lisbon

25 | “Walls and Bridges: Europe, Migration and the Intercultural Dialogue” | Franciscan Cultural Centre

29 | Seminar on Medical Volunteering | Institute of Biomedical Sciences Abel Salazar
COMUNICATION AND MEDIA
The IMVF Communication department was profoundly renewed in 2017, in order to match the institute’s strategic objectives.

For that purpose, a Communication Group was established to rethink this area, which carried out the following actions:

- Creation of a new logo;
- Design and implementation of a new website;
- Production of 2 institutional videos (with different length and purposes);
- Development of new communication materials in Portuguese and English:
  - Institutional brochure including information about our raison d’être, what we do and how we work, as well as on IMVF intervention areas and countries
  - One-page leaflets about the 10 thematic areas of IMVF’s intervention
  - One-pagers on the ongoing projects in 2017
  - Infographics on the projects implemented by IMVF since 1988 (“IMVF, 30 years of projects”), including a digital version for the website.
- Drafting of the IMVF Communication Plan and Strategy;
- Elaboration and dissemination of external newsletters about some projects and activities implemented by IMVF or in partnership.

In addition to the changes made, the IMVF Communication and Image department continued to support the preparation of graphic and audiovisual materials, and to support and collaborate in the organisation of various events and initiatives, both at institutional level and within projects.
Several resources on development issues were also made available, as well as updated information about all the ongoing projects, clipping, press releases and publications highlights, photos and videos.

The YouTube channel currently has 240 videos available. It has 483 subscribers and around 340,000 views since it was created in 2008.

This platform has 273 publications and around 60,000 views since its creation. IMVF account has 134 followers and the publications have been shared 320 times.
In 2017, 160 news were published in various national and international media about IMVF activities, including media reports, interviews, opinion articles and comments in several media.

10/02 – Euronews
Social and Solidarity Economy is on the rise in the European Union

10/05 – Observador
Portuguese Development Cooperation finances healthcare programme in São Tomé and Príncipe

08/09 – RTP África
Health in Guinea-Bissau: Institute Marquês de Valle Flôr signs protocol with Cuban medical services on maternal and child health

16/02 – RTP 1
Príncipes do Nada (No ‘O’)

01/06 – RTP África
Environmental Protection – Campaign around the Praia airport intends to raise awareness on environmental issues

24/04 – Sapo CV
The Porto Inglês area, on Maio Island, receives a makeover

04/12 – Diário de Noticias
EU/Africa: Members of the European Parliament and Portuguese expert between scepticism and limited optimism

31/05 – Diário de Noticias
The European Union finances projects from Portuguese organisations in Cape Verde

12/08 – Diário de Noticias
Portuguese doctors perform 70 surgeries and 100 consultations in a two-week mission in São Tomé

31/08 – Agência Ecclesia
Lisbon: “Coherent Talks” on Eradicating Poverty and Promoting Prosperity

12/12 – TSF
Portugal leads a European project to support peace in Colombia

The titles of these news and articles are originally in Portuguese.
FINANCIAL RESULTS
FINANCIAL RESULTS

HUMAN RESOURCES
ALLOCATED BY COUNTRY

<table>
<thead>
<tr>
<th>ORIGIN</th>
<th>Nº</th>
</tr>
</thead>
<tbody>
<tr>
<td>Angola</td>
<td>3</td>
</tr>
<tr>
<td>Brazil</td>
<td>1</td>
</tr>
<tr>
<td>Cape Verde</td>
<td>3</td>
</tr>
<tr>
<td>Guinea-Bissau</td>
<td>102</td>
</tr>
<tr>
<td>Portugal / Headquarters</td>
<td>20</td>
</tr>
<tr>
<td>São Tomé and Príncipe</td>
<td>25</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>154</strong></td>
</tr>
</tbody>
</table>

FUNDS RECEIVED
BY ORIGIN

- European Union: 80%
- Portuguese State: 18%
- Other institutions: 2%

EXPENDITURE
BY AREA OF INTERVENTION

- Health: 33%
- Education: 16%
- Rural Development and Food Security: 31%
- Environment and Sustainability: 6%
- Civil Society: 3%
- Municipalities and Local Authorities: 2%
- Culture and Heritage: 1%
- Global Citizenship: 3%
- Migration, Post-Conflict and Humanitarian Action: 5%
- Strategic and Development Studies: 0%
- Other: 3%
### SIMPLIFIED BALANCE*

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed assets</td>
<td>1,093,084</td>
<td>1,024,615</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>739,153</td>
<td>174,284</td>
</tr>
<tr>
<td>Government and other public entities</td>
<td>2,125</td>
<td>0</td>
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<tr>
<td>Co-financing</td>
<td>8,057,421</td>
<td>4,120,217</td>
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<tr>
<td>Cash and Bank deposits</td>
<td>8,793,372</td>
<td>9,143,092</td>
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<tr>
<td>Accruals</td>
<td>92,908</td>
<td>5,023</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>18,778,063</td>
<td>14,467,230</td>
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<table>
<thead>
<tr>
<th></th>
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<th>2016</th>
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</thead>
<tbody>
<tr>
<td><strong>EQUITY FUNDS</strong></td>
<td></td>
<td></td>
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<tr>
<td>Funds</td>
<td>5,268,553</td>
<td>5,268,553</td>
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<tr>
<td>Profit</td>
<td>1,261,284</td>
<td>1,164,972</td>
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<tr>
<td><strong>TOTAL FUNDS</strong></td>
<td>6,529,836</td>
<td>6,433,524</td>
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<thead>
<tr>
<th></th>
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<th>2016</th>
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</thead>
<tbody>
<tr>
<td><strong>PASSIVE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>69,132</td>
<td>150,845</td>
</tr>
<tr>
<td>Government and other public entities</td>
<td>29,142</td>
<td>48,454</td>
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<tr>
<td>Provisions for risks/charges</td>
<td>45,979</td>
<td>137,523</td>
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<tr>
<td>Other liabilities</td>
<td>127,151</td>
<td>204,598</td>
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<tr>
<td>Deferrals</td>
<td>12,164</td>
<td>28,888</td>
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<tr>
<td>Deferred subsidies</td>
<td>11,964,658</td>
<td>7,463,398</td>
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<tr>
<td><strong>TOTAL LIABILITY</strong></td>
<td>12,248,226</td>
<td>8,033,700</td>
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<thead>
<tr>
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<tbody>
<tr>
<td><strong>TOTAL FUNDS AND LIABILITY</strong></td>
<td>18,778,063</td>
<td>14,467,230</td>
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### RESULTS

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>External services and supplies</td>
<td>473,506</td>
<td>440,717</td>
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<tr>
<td>Expenses with staff</td>
<td>938,930</td>
<td>849,248</td>
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<td>Depreciation</td>
<td>41,757</td>
<td>38,890</td>
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<tr>
<td>Closing of projects</td>
<td>3,628,738</td>
<td>3,710,547</td>
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<tr>
<td>Other expenses</td>
<td>12,736</td>
<td>231,645</td>
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<tr>
<td>Taxes</td>
<td>22,241</td>
<td>42,759</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>5,117,908</td>
<td>5,313,807</td>
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<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provision of services</td>
<td>359,257</td>
<td>313,234</td>
</tr>
<tr>
<td>Operating subsidies (Funds)</td>
<td>4,654,507</td>
<td>4,767,526</td>
</tr>
<tr>
<td>Other revenues</td>
<td>200,456</td>
<td>308,849</td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>5,214,220</td>
<td>5,389,608</td>
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<thead>
<tr>
<th></th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NET RESULT</strong></td>
<td>96,312</td>
<td>75,801</td>
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</table>

* Statements restructured as compared to the model of accounting, to allow easier reading by non-financiers.