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5. **FINANCIAL RESULTS** 101
The current international context is marked by a complex scenario of instability and systemic changes that require a prudent strategy with regard to the sectors and geographic areas in which we operate.

In this framework, the Institute Marquês de Valle Flôr sought to consolidate and expand its action based on its broad experience, both at geographic and thematic levels. In this regard, 2018 was marked by the approval of new projects in the framework of EU Trust Funds, namely the start of a project in Colombia and the preparation of another project in the Gambia.

Despite the demands arising from the international context, we remained firm in the management and implementation of ongoing projects, while also keeping the 2030 Agenda and its Sustainable Development Goals as a guiding framework. We sought to ensure the sustainability of the actions undertaken, without ever undermining our values and objectives, and ensuring a balance in financial outcomes. It should also be mentioned that the promotion and dissemination of information on key themes of International Development Cooperation and Global Citizenship Education has remained a priority of the IMVF.

The communication area consolidated its action throughout the year, after the redefinition of a communication strategy and the renewal of the IMVF institutional image, embodied in a new website and new communication materials.

Looking at the outcomes achieved in 2018, I cannot fail to express great pride in the consistency and solidity of the work carried out and an enormous confidence in a dynamic and committed team which, both in Portugal and in the field, has been implementing initiatives in line with the main priorities of Global Development. It is also very important to thank the financiers and partners for recognising and legitimising the importance of our efforts, as well as to stress the relevance of new partnerships that are being developed and that are crucial for promoting innovation and openness in our work.

In short, over the course of another year, the IMVF has reinforced its role as a benchmark institution on development cooperation and education at national and international level, by pursuing a continuous investment in the sustainable management of means and resources, and prioritising sound partnerships with national as local actors in the countries where we work, as well as with national organisations and their international counterparts. We therefore continue to promote better living standards for the most vulnerable people, through a sustainable and inclusive approach based on equal rights and opportunities.

Paulo Freitas
Chairman of the Administration Board
MANDATE FOR 2016-2018
GENERAL EXECUTIVE ADMINISTRATION

It should be noted that 2018 corresponds to the third and final year of the current Executive Board. Therefore, it makes sense to include in this report a brief assessment of the management during this three-year period. Since the beginning of its mandate in 2016, the Executive Board followed up on the internal reorganisation of the Institution, aiming to adapt its organisational structure to an optimised functioning model, as well as to establish an internal regulatory framework consistent with a Foundation that has the characteristics, responsibilities and prestige of the IMVF.

Within the 2016-2018 mandate, the development of the following structuring tasks or initiatives/actions during 2018 should be highlighted, including but not limited to:

i) NEW INSTITUTIONAL FRAMEWORK FOR THE ORGANISATION AND FUNCTIONING OF THE IMVF

• New Organisational Structure: to pursue greater efficiency, effectiveness and specialisation of the several fields of work, the Executive Council has decided within its statutory powers to define and implement a new organisational structure that led to a new IMVF Organisational Chart.

• Structural Regulations: Complementary to the previous point, the following internal regulations were also endorsed and implemented: (I) Executive Council Regulation; (ii) Internal Structure Regulation.

• Executive Council’s Internal Instructions and Communications: These aim to further develop and implement full transparency practices in the management actions by the Executive Council. In fact, all the deliberations and main actions of executive management are now disclosed to the entire team, through Internal Instructions or Communications, as appropriate.

ii) NEW STRATEGIC DOCUMENTS, STRUCTURAL DOCUMENTS AND REFORMULATION OF EXISTING DOCUMENTS

• Strategic Plan 2016-2018: This document provides strategic guidance for the mandate of the Executive Council in office for the three-year period. This crucial document was endorsed in a timely manner by the Administration Board, in accordance with the provisions of the IMVF Statutes.

• Plan of Activities and Budget: These are reference documents for implementing and monitoring the IMVF activity, within the guidelines provided by the Strategic Plan 2016-2018. The Executive Council took the opportunity to make a comprehensive reformulation of these documents.

• Accountability Documents (Financial Reporting and Accounts): These are legally required documents that comply, amongst others, with the Code of Commercial Companies. The Executive Council carried out a careful reformulation of these documents, particularly the Annex to the Balance Sheet and the Consolidated Financial Statement, which is a fundamental element for the correct interpretation of Accounts.
• **Annual Report** (regarding the IMVF activity): Following the comprehensive reshaping of the IMVF Communication and Image department, which entailed a new logo and website, the *IMVF Annual Report* was also carefully reviewed, both in contents and in the graphic layout, with a more updated, attractive and user-friendly design.

### iii) HUMAN RESOURCES

• **IMVF Career Plan**: Definition and implementation of a *IMVF Career Plan and Structure* through a Regulation; this did not exist before and is now fully operational.

• **Performance Assessment**: Definition and implementation of an internal normative framework, through a Regulation on a *IMVF Performance Evaluation System*; this system is being fully implemented since 2017.

• **Objectives and Results Control System (SCORE)**: A system linked to the Performance Assessment was developed, which enables specific monitoring and supervision of the accomplishment of defined targets for each year, considering the specific activities and initiatives to be implemented by the various organisational units.

• **Regulation on the Duration and Organisation of Working Time**: The Regulation approved by the Executive Council has defined the rules for duration and organisation of working time at IMVF.

• **Safety, Hygiene and Health at Work (SHST)**: Definition and implementation of an internal regulatory framework through a Regulation on a *System for Safety, Hygiene and Health at Work*, therefore complying with the existing legal framework and based on the best practices identified. This Regulation aims at promoting safety, hygiene and health protection at the workplace, ensuring the staff physical and mental integrity, as well as preventing occupational risks in order to reduce work-related accidents and illnesses. In the follow-up, an “**Internal Safety Plan and Organisation**” was developed, approved and put into practice, with all that this entails.

• **Peer Awards**: Based on the IMVF strategic commitment to reinforce a “committed, cohesive and outstanding team of human resources”, the Executive Council decided to create two “peer-to-peer” awards, the granting of which results exclusively from the voting of the IMVF Headquarters’ staff. These awards are: (i) the “Employee of the Year” and (ii) the “Colleague of the Year”.

• **Reception and Integration Manual**: Following the implementation of a new organisational structure, a Reception and Integration Manual was prepared, to distribute whenever a new employee or intern starts working at IMVF.

• **Team-Building Activities**: In order to reinforce the IMVF team cohesiveness and to improve teamwork skills, two experimental events took place outside the IMVF facilities, in two different years, and with the participation of most of the IMVF staff.

• **Good Environmental Practices**: (i) **Waste Recycling**: Implementation of waste recycling as a common practice at IMVF, by defining the process and providing the appropriate recipients for recycling; and (ii) **Greener Cleaning Products**: this requirement was included in the renegotiation of the service contract with the supply company.
iv) ACCOUNTING-ADMINISTRATIVE AREA AND FINANCIAL MONITORING

- **Cost-Accounting for projects:** all projects starting in 2017 were included in a new cost-accounting system that was developed. This included the replacement of the previous software by a new management software (ERP: Enterprise Resource Planning) with improved capabilities.
- **Budget Management:** development and implementation of an expenditure control tool versus on-budget expenditures (approved appropriations).
- **New Process of Quarterly Reporting:** reshaping of the quarterly reporting to the Administration Board, in order to include indicators pertaining the three entities that are part of the "Valle Flor Group".

v) COMMUNICATION AND IMAGE

The communication strategy of any organisation must follow and be aligned with its strategic plan, as well as with all its intervention sectors. The IMVF Communication Strategy is a key element in the pursuit of the Institute's strategic objectives.

In that sense, the Communication and Image had to be reshaped once the IMVF Strategic Plan was defined, so that it is fully in accordance with the Institute's overarching goals.

Although it is not an extensive description, the following achievements are worth mentioning:

- **Communication Plan and Strategy:** this plan outlines the lines of action for the IMVF Communication, defining what to do and how to do it, and seeking not only to anticipate as far as possible the communication trends but also to leave room for unpredictability, in relation to unscheduled initiatives with communication potential that can occur.
- **New IMVF logo:** based on the previous logo but evolving towards an updated and more attractive image.
- **New IMVF Website:** total renovation of the existing website.
- **Institutional sheets:** Several one-page sheets to include in portfolios and to use according to different objectives/target groups.
- **Institutional Brochures:** taking into account the new graphic image.

Moreover, under the collaboration protocols between the IMVF, the Association Marquês de Valle Flôr (AMVF) and the Valle Flôr Consulting (VFC), the IMVF team also took the opportunity to develop:

- **AMVF and VFC logos:** developing from scratch the logos for the two new entities.
- **AMVF and VFC websites:** with an updated and attractive image and structure.
vi) ADMINISTRATION OF REAL ESTATE ASSETS

- **Report for Prior Financial Assessment of Current Scenarios**: within the scope of the objective stated by the IMVF Strategic Plan - “Profitability of the Real Estate Assets owned by IMVF”, an Assessment Report was prepared, concerning the building units that are suitable for rental in the IMVF headquarters building. This report was presented to the Administration Board and unanimously approved.

- **Beginning and completion of renovation contracts in the building units suitable for rental**: following the above-mentioned report, a market enquiry to construction companies was carried out, pertaining the apartment in the 4th floor left and the 5th floor left and right. After a detailed analysis of these proposals, those that ensured the quality of execution and materials and also presented better quotation were selected. All the construction works (4th floor/left, 5th floor/right and 5th floor/left) were completed in accordance with the contracted terms. Moreover, these apartments were already made available to a real estate agent, to search for tenants that match the IMVF’s interests.

- **Beginning and completion of a profound conservation intervention in the IMVF headquarters**: following the construction contracts mentioned in the previous point, a contract for profound conservation and improvement of real estate was started, corresponding to the building owned by IMVF and including: the replacement of electricity and water structures in the building, conservation and painting of the common area/stairs pertaining the entrance through Rua do Cruxifixo. This is a fundamental intervention to keep the building in its best conditions and simultaneously enhancing the real estate assets owned by IMVF. At the time of this report, the construction works are in the final stage.

vii) FINANCIAL HOLDINGS IN OTHER ENTITIES OR IN ENTITIES OF WHICH THE IMVF IS A FOUNDING MEMBER

After a thorough analysis of the situation, which was timely presented and ratified by the Administration Board, and aiming to provide greater strategic flexibility, adaptability and freedom to act - especially with regard to revenue mobilisation, thus strengthening the long-term sustainability and continuity of a “Valle Flôr Group” -, the following entities were created:

- **“Valle Flôr Consulting” (VFC)**: in 14th March 2017 the “Valle Flôr Consulting, Sociedade Unipessoal, Lda”, a for-profit corporation, was created and the statutes specify that its “goal is to provide consultancy and services in the framework of humanitarian, development cooperation and development education actions, as well as to carry out studies and research work in various fields of knowledge”. The VFC capital is 100% owned by the Institute Marquês de Valle Flôr (IMVF).
• “Association Marquês de Valle Flôr” (AMVF): the non-profit association was established in the first quarter of 2017 with the name “Association Marquês de Valle Flôr – VF”, having as statutory purpose “...carrying out humanitarian, development cooperation and development education actions, preparing studies and research documents in various fields of knowledge, as well as intervening on gender, institutional capacity-building, governance, human rights, environmental and other issues”. The IMVF has fostered the association and is a founding member. It considers the institutional and operational relation with AMVF of strategic relevance. Therefore, a “Cooperation Protocol” was signed by both entities, establishing that the IMVF, when requested by the AMVF, will make available its best know-how, namely through the collaboration of its technical staff, upon remuneration by the requesting entity.

In addition, the IMVF decided to participate as a founding member in the establishment of the ACL - Lisbon Club, Association for Promoting Conferences, Debates and Studies:

• “Lisbon Club Association”: the non-profit association was created on 16th December 2016, with the designation “ACL – Lisbon Club, Association for Promoting Conferences, Debates and Studies”. The Executive Council decided to integrate the creation of the ACL as a founding member, considering the Association’s goals, which are coincident or complementary to those of IMVF, as well as the relevance, prestige and institutional leverage of the founding institutions [Portuguese Chamber of Commerce and Industry (CCIP); Municipality of Lisbon (CML); Portugal-Africa Foundation (FPA); ISCTE – University Institute of Lisbon (ISCTE-IUL), Development Finance Society (SOFID) and Lusophone Countries’ Capitals Union (UCCLA)]. The IMVF has also participated as one of the organisers of the “Lisbon Conferences” (currently organised through the Lisbon Club Association).
I.1 PROJECT ACTIVITY AND RESPONSIBILITY OF THE IMVF TEAM IN THE 2016-2018 PERIOD

Focusing on a general analysis, the aggregate results from the 1st quarter of 2018 until the end of the 4th quarter of 2018 can be analysed as follows:

As of 31st December 2015, there were 15 ongoing projects, and in the 31st December 2018, **18 projects** were being implemented, which corresponds to an increase of about 20%.

As of 31st December 2015, the ongoing projects corresponded to an amount of approximately **21 million euros**. In the 31st December 2018, the projects reached an amount of about **26 million euros**, which means that the total value of projects rose by 25%.

It is worth mentioning that the **three-year period** pertaining to the Management Mandate sub judice, from the 1st quarter of 2016 until the end of the 4th quarter of 2018, was marked by an admittedly difficult socioeconomic situation, particularly in the beginning of this period.

In fact, in relation to the specific situation of the national context, the Portuguese Cooperation continues to face significant constrains, resulting not only from economic-financial fragilities, mas also from a widespread conviction that there are few reciprocal advantages and added value arising from investing in Development Cooperation, both in the short and long term.

Against this background, however, it was possible to significantly expand our action, and it should be noted that this was achieved **without increasing the number of employees in the permanent staff structure**.
In addition, it is important to emphasize that during this mandate the IMVF had the opportunity to extend its action to locations where it never worked before, namely to Spanish-speaking Latin America and to Anglophone Africa. This is an achievement of great strategic relevance for IMVF, as for the first time the Institute managed to develop and implement projects beyond the scope of Portuguese-speaking countries.

In 2018, regarding Spanish-speaking Latin America, the IMVF started the project “Sustainable Territories for Peace in Caquetá”, Colombia, resulting from a strategic partnership with Camões – Cooperation and Language Institute I.P., and implemented hand-in-hand with Colombian municipalities, civil society organisations, military institutions and the Portuguese private sector.

In relation to the first intervention in Anglophone Africa, also in 2018 the project “Building a Future: Make it in the Gambia” was approved, focusing on Migration and Rural Development, and financed by the EU Emergency Trust Fund for Africa within the theme of Migration.

In the light of the above, the Executive Council wants to congratulate and praise such commendable results accomplished by ALL members of the IMVF team.
OUR YEAR AND THE FUTURE
OUR YEAR AND THE FUTURE

I.1 PROJECTS’ ACTIVITIES IN 2018

The new European Consensus for Development, endorsed in May 2017, defined a new Development Cooperation framework, to guide the action of the European Union and its Member States. The crucial role of this document, and of its collective vision, is taken on a global scale, with the European Union accounting for more than half of the world’s development aid. This declaration reinforces the commitment to the 2030 Agenda and the Sustainable Development Goals (SDGs), while acknowledging the increasing difficulties in aligning national policies with development cooperation requirements, in an era marked by unprecedented global challenges, such as climate change or migration.

In this context, new dilemmas arise which are redefining the international aid architecture. Regarding migration, the use of Official Development Assistance (ODA) funds within the donor countries, namely costs with incoming migrants and refugees, has been an increasingly common practice. The risks of distorting ODA’s essential objectives in adopting this type of practices has been stressed, especially by civil society organisations. At the same time, the cross-cutting characteristics of today’s greatest challenges, including climate change mitigation and adaptation or gender equality, require additional efforts of inclusion and adaptation in virtually all development cooperation areas, even in more traditional ones such as health or education. It is therefore increasingly important to take these interlinkages into account, by investing in integrated and efficient actions that are capable of achieving multiple goals in a coherent way. It is indeed relevant to reflect on the dynamics linked to the process of “development in an age of uncertainty” – an appropriate title for the 3rd Lisbon Conference, organised by the Lisbon Club in partnership with the IMVF.

This complex reality, also characterised by rapid and structural changes, is reflected directly in the work of NGOs, which face new challenges in this context. Despite the intensification of financial demands resulting from these changes, the amounts allocated to ODA fall short of the internationally agreed targets, year after year. In the framework of Portuguese development cooperation, the limitations imposed by this context are noticeable.

Nevertheless, it is surely possible to make a very positive assessment of IMVF’s action in 2018. Following the growing trend towards a primary role of trust funds in the financing and implementation of development cooperation projects, the IMVF project implemented in strategic partnership with Camões – Cooperation and Language Institute I.P. should be highlighted, in the framework of the EU Trust Fund for Colombia and the EU Emergency Fund for Africa.
The project *Sustainable Territories for Peace in Caquetá*, initiated in January 2018, aims to contribute to the peace process in Colombia through the improvement of socio-economic conditions for people living in this region, by fostering local agricultural and productive capacity, in a way that promotes environmental conservation, social inclusion and the consolidation of a culture of peace and legality. The IMVF puts its expertise at the service of this project, namely its experience in rural development and tropical agriculture, rehabilitation/construction of basic social infrastructures, strengthening of civil society and local governments, as well as agribusiness and associativism.

The project *Building a Future – Make it in The Gambia* was prepared, starting in January 2019 and jointly implemented by 3 European Union member states: Germany, Belgium and Portugal. The action aims to fight the root causes of irregular migration, therefore contributing to the country's stability by creating socioeconomic opportunities in rural areas and by providing opportunities for local residents and returning migrants. This is the first project of Portuguese development cooperation in the Gambia.

This extension of IMVF’s action to new geographies has reinforced its role as a benchmark organisation in the areas of development cooperation and development education. Moreover, the encouraging results in the consolidation and renewal of projects in sectors and countries where we already operate, allow us to continue our action with a confident look into the future.

In 2018, the *PIMI II - Integrated Programme for the Reduction of Maternal and Child Mortality in Guinea-Bissau* continued to respond to the main difficulties in the country’s health system. A concerted action in all health regions of Guinea-Bissau was pursued, in order to cover the training needs for various healthcare services and to ensure the availability and distribution of essential medicines, equipment and medical supplies. Also in Guinea-Bissau, it is worth mentioning the approval of the project *PRO GB Civil Society*, financed by the European Union and starting in January 2019. This project was defined having as background the outcomes achieved by *UE-PAANE-Fase di Kambansa*, completed in 2018, aiming to consolidate the role of Civil Society Organisations as development actors by strengthening the participation of citizens in providing and accessing local services.

In São Tomé and Príncipe, IMVF continued its intervention in the health and education sectors, where it has been working since 1988. The project *Health for All: Towards Sustainability*, which started in January 2017, continued to work on priority areas such as clinical support through telemedicine, missions of Portuguese experts to the country, training of local health staff and the provision of essential medicines, being guided by the pursuit of sustainability and greater autonomy in the provision of healthcare services across the country. The progresses achieved by the Health for All project over the years led to its recognition by the United Nations Economic Commission for Europe (UNECE) as one of 15 case studies of excellence, presented at the International Forum "On People-First Public-Private Partnerships for the Sustainable Development Goals", in Geneva.
In the Education sector, the activities of the project Supporting The Consolidation Of Secondary Education in São Tomé And Príncipe (ACES-STP) continued to contribute to improving the quality of secondary education in this country, in partnership with the Ministry of Education.

In Cape Verde, the IMVF’s action focused on continuing its investment in community-based tourism on the Maio Island, with two ongoing projects in this sector, one in the final stage. Going hand in hand with national and municipal strategies, the aim is to promote sustainable tourism activity, based in the local economy and in the enhancement of the island’s environment, culture and traditions. This year was also marked by a medal of recognition awarded by the Maense Association to IMVF’s action on the Maio Island, where is has been working since 2003 in several sectors.

Regarding Global Citizenship, the commitment to the 2030 Agenda and the SDGs was further pursued, with the exhibition “Let's go for the Global Goals" in the Portuguese Parliament. The beginning of two new projects in September should be underlined: the SDG Generation aims to reinforce Portuguese citizens’ awareness about the importance of global interdependence processes in fulfilling the 2030 Agenda. A SDGs' website was also created with the same objective, therefore enhancing IMVF's role in promoting and disseminating this Agenda and its 5 guiding principles: People, Planet, Peace, Partnerships and Prosperity. On the other hand, the project Challenges for Global Citizenship is focused on capacity-building and awareness-raising of university students about development education issues, particularly migration.

Regarding Municipalities and Local Authorities, IMVF continued to work within the partnership framework of the Intermunicipal Network for Development Cooperation (RICD, in Portuguese), namely by providing support to the technical secretariat and focusing on strengthening municipal skills on Development Cooperation and the 2030 Agenda. In the scope of this partnership, the participation in the definition and approval of the National Strategy for Development Education is worth mentioning. Also in 2018, a collaboration protocol with the National Association of Cape Verde Municipalities was signed, therefore reinforcing the investment in decentralised cooperation; in this framework, IMVF participated in the 2nd International Summit of Local Leaders, held in October 2018 in Mindelo.

In the area of Strategic and Development Studies, activities within the partnership with the Lisbon Club were further pursued. In addition to the above-mentioned 3rd Lisbon Conference – “Development in an Age of Uncertainty" -, held at the Calouste Gulbenkian Foundation, five Lisbon Talks were organised, focusing on relevant themes of the current international context.

In conclusion, IMVF action in 2018 continued to be guided by the pursuit of sustainability in each concrete action and by prioritising strong partnerships in all intervention sectors and locations. Capacity development of local actors is a central aspect of all the adopted approaches and strategies, therefore seeking to pave the way for greater autonomy at national and local level, after the projects’ implementation period.
The definition of future intervention strategies will undoubtedly be based on a consistent reflection about the constrains and opportunities arising from the developments in the global context, although always guided by the values and principles we uphold.

During 2018 the IMVF successfully maintained its work on Development Cooperation and Education, Municipalities and Local Authorities, Strategic and Development Studies, and Technical Assistance.

New trends and the reorientation of European Union’s modalities, priorities and instruments have been closely monitored by IMVF. Likewise, monitoring and analysis of the available financing by Camões – Cooperation and Language Institute I.P. to support NGOs’ projects was carried out.

In this new context, IMVF has positioned itself to continue being a benchmark institution in sectors like health and education, by consolidating and broadening its action in these areas. Nevertheless, it also sought to build a new space for strategic partnership and complementarity with Portuguese Development Cooperation.

In 2018, as already mentioned, the project Sustainable Territories for Peace in Caquetá was started in Colombia and the project Building a Future – Make it in The Gambia was approved.

IMVF also continued to keep track of Delegated Cooperation opportunities in several locations of the Portuguese-Speaking area, as well as seeking to expand its intervention to a regional level.

I.2 FINANCIAL SUSTAINABILITY, AN UNDENIBLE STRATEGIC OBJECTIVE TO BE PRESERVED

The financial analysis for 2018 is marked by the beginning of the first IMVF project outside the scope of Portuguese-speaking countries: Sustainable Territories for Peace in Caquetá, Colombia, with a global amount of €4,563,000.

However, also in 2018 two technical assistances carried out in Angola were completed, with a global amount of €350,000, as well as seven Development Cooperation projects totalling €1,872,000.
From an aggregated point of view, there is a 1% growth in the total amount of portfolio projects. Nevertheless, the total executed amount was €6,170,000, 30% above the 2017 amount, due to significant financial execution of the project PIMI II and the start of the project Sustainable Territories for Peace in Caquetá.

Regarding the financing of projects implemented by the IMVF, this was the progress by type of financing entity:
There is a significant increase from the European Union financing - approximately 65% -, mainly resulting from the above-mentioned projects, and a moderate decrease from the Portuguese State financing, namely from Camões, Cooperation and Language Institute I.P. – approximately 20% - resulting from the completion of the Escola+ project in 2017, which was fully financed by that institution.

With regard to new projects, the protocol for the project Building a Future: Make it in the Gambia was signed at the beginning of 2018, amounting to €5,000,000; the implementation will start in January 2019 and marks a new geographical area for IMVF action.

In addition to this, three protocols were signed at the end of the year for new projects in Guinea-Bissau and São Tomé and Príncipe, totalling €9,500,000 and also starting in 2019.

There was a decrease in service delivery in 2018, due to the completion of Technical Assistances held in the Benguela and Bié regions, in Angola. The services provided to the Association Marquês de Valle Flôr are also under this heading, regarding the staff involved in the Health for All project, managed by this Association. The invoicing of these costs amounted to approximately €130,000.

Overall, IMVF fixed costs remained stable, with a slight decrease of 2% in personnel costs as a result of prolonged absences due to sick leaves. Under this heading, wages were revised in order to award the good performance of some IMVF employees. The allocation of €40,000 to the identification or new working areas should also be highlighted, already with effective results in 2019.

The actions carried out in 2018 generated a net result of €13,545 for this financial year, which is in line with IMVF’s purpose as a non-profit organisation.

Regarding assets and liabilities, as stated in the financial statement, the increase of €150,000 in fixed assets is worth mentioning, due to a profound remodelling of apartments 4th floor/left, 5th floor/left and 5th floor/right in the building owned by IMVF, aiming to increase profitability for the Institute through renting.

As a final remark, the Executive Board states that, in 2018, the IMVF team has achieved a significant and remarkable performance overall.

In fact, it has once again carried out all the projects within the specified deadlines and keeping within the budgeted amounts, as a result of a highly stringent management policy, thus preserving a healthy economic and financial position. This is a fundamental element for the Institute’s financial sustainability and an indispensable permanent strategic objective to safeguard.
FINAL REMARKS

Having fulfilled its mandate, the current Executive Board wants to take this opportunity to express its gratitude and to emphasise the high level of competence, dedication and spirit of purpose of all the staff, without which it would not have been possible for ALL to achieve the established goals.

IMVF will naturally continue to count on EVERYONE for the development of increasingly better Institute Marquês de Valle Flôr, bearing in mind its shared vision: “to be a benchmark institution in promoting sustainable development for the neediest populations”.

The Executive Board:

Luís Marques Bento
Executive Director
Director General

Ahmed Zaky
Executive Director
Project Director

Jorge Morais
Executive Director of Finance and Planning
IMVF
WHO WE ARE

Created in 1951 as a private institution of public utility, IMVF is a foundation for development and cooperation that started its activity as a NGDO in 1988, in São Tomé and Príncipe. From the 90s onward, we have expanded our action to other countries, mainly Portuguese Speaking Countries and broaden our scope of intervention. In 2017 we widened again our sphere of activities to new geographies in Africa and Latin America as well. The results achieved have turned IMVF into a key stakeholder in Development Cooperation, Global Citizenship and Development thinking.

RAIZON D’ÊTRE

The promotion of human dignity, which includes equal rights and opportunities and justice for all, improving the welfare of the most vulnerable populations, thus fighting against exclusion, and contributing towards a more sustainable planet, as a cornerstone to ensure good living conditions for present and future generations. This is the framework of what we do and how we do it.

HOW WE WORK

Assuring best practices and strengthening communities, public entities and civil society regarding the respect of values and principles such as solidarity, gender equality, sustainability, accuracy and transparency are at the core of our work. Working in close cooperation with our partners in Development, alongside with the commitment and motivation of about 250 staff workers, of which more than 90% are involved on field work, have ensured the quality and relevance of our actions.
WHAT WE DO

We actively contribute towards sustainable development and human dignity by designing, implementing and collaborating in projects and activities in a diverse range of areas.
WHERE WE ARE

Value of ongoing projects
k€ (thousand Euros)
ANGOLA

GUINEA BISSAU

* IMVF is partner of the Project “Health for all – towards sustainability” – represented in the health sector in São Tomé and Príncipe – implemented by the AMVF – Association Marquês de Valle Flôr.
OUR WORK IN 2018
This is one of the core intervention areas of IMVF, due to the importance of health issues in development and well-being of populations. Our action is promoted in liaison with public authorities, within a structured and sustainable framework, with a special focus on maternal and infant healthcare and with the support of innovative telemedicine resources and means. The direct and indirect beneficiaries of our projects amount to more than four million people in several countries, particularly in São Tomé and Príncipe, Guinea-Bissau and Angola.
**SUPPORT TO MANAGEMENT AND ORGANISATION OF THE MUNICIPALISATION OF HEALTH SERVICES IN THE REPUBLIC OF ANGOLA, BIÉ**

**MAY 2016 – MAY 2018**

**ANGOLA**

**PROVINCE OF BIÉ:** Kuito, Andulo and Camacupa

**BENEFICIARIES**

**Direct:** The health network of Bié, which includes 6 healthcare centres, 3 maternal and child healthcare centres, 10 municipal hospitals, 3 provincial hospitals and 80 healthcare posts, in a total of 102 health infrastructures.

**Indirect:** Residents in Bié (around 1,500,000 People)1

**OBJECTIVES**

**Overall:** Support the municipalisation process of healthcare services, specifically their organisation and management, and to support the planning, implementation, monitoring, supervision, information and other related activities, in person and on a continuous basis.

**Specific:** Support the organisation and management of the municipalisation process in 3 municipalities of the Bié province, namely Andulo, Camacupa and Kuito.

**BUDGET €875,000**

**CO-FINANCING**

European union and EDF national authorising officer in Angola

**PARTNER**

AEDES – European Agency for Development and Health

1 Based on the general population and housing census of Angola 2014 (Census 2014), March 2016, INE – Instituto Nacional de Estatística / Government of Angola

**GLOBAL ACTIVITIES**

- Participation in meetings organised by the Support Programme to the Health Sector in Luanda and Huambo;

- Elaboration of municipal health maps for the Municipal Health Directorate (MHD), with the participation of municipal leaders and teams;

- Technical assistance and support to the elaboration of monthly, quarterly, biannual and annual reports by the MHD and the Provincial Health Directorate (PHD);

- Support to leadership for programming, budgeting and monitoring the implementation of the Planning and Budgeting Tool in the Municipalities (FPOM, in Portuguese);

- Skills development of municipal teams for the production and provision of quality routine records, including the training for statisticians in healthcare units on 3 municipalities;

- Support to MHDs/PHDs for capacity-building and implementation of the municipalisation process, though 5 meetings on municipalisation, and support to partners’ coordination;

- Capacity-building and awareness-raising of technical staff for the preparation of 3 integrated supervision plans, through 10 training sessions and support materials;

- Support to the establishment and functioning of the Committees for Audit and Prevention of Maternal, Neonatal and Child Mortality (CMNCM), including the facilitation of 6 social advocacy meetings with municipal leaders and 3 trainings for team members;

- Conducting of research on maternal deaths and creation of CMNCM in 3 municipalities.

*Consultancy Project*
FACTS AND FIGURES

100% of MHD/PHD technical staff qualified to develop annual and monthly budget plans with the FPOM tool

75% of municipalities (from 30% of the covered areas) with Committees for Audit and Prevention of Maternal, Neonatal and Child Mortality established in facilities with delivery rooms

85% of maternal deaths (from 30% of the covered areas) investigated by these Committees

89 healthcare structures mapped, and 84 healthcare structures visited for monitoring and supervision of routine records

29 municipal and provincial meetings held for updating the health maps

10 MHD technicians trained and engaged in the updating of health maps, with 84 routine monthly reports collected and sent

3 trainings of statisticians (1 per municipality)

12 CMNCM created in the healthcare units with delivery rooms
**SUPPORT TO MANAGEMENT AND ORGANISATION OF THE MUNICIPALISATION OF HEALTH SERVICES IN THE REPUBLIC OF ANGOLA, BENGUELA**

**PROVINCE OF BENGUELA:** Municipalities of Benguela, Lobito and Ganda

**BENEFICIARIES**

Direct: The health network of Benguela, which includes 26 healthcare centres, 1 maternal and child healthcare centre, 10 municipal hospitals, 3 provincial hospitals, 140 healthcare posts and 7 non-classifiable healthcare structures, in a total of 187 health infrastructures.

Indirect: Residents in Benguela (around 2,300,000 people)\(^1\).

**OBJECTIVES**

Overall: Support the municipalisation process of healthcare services, specifically their organisation and management, and to support the planning, implementation, monitoring, supervision, information and other related activities, in person and on a continuous basis.

Specific: Support the organisation and management of the municipalisation process in 3 municipalities of the Benguela province, namely Benguela, Lobito and Ganda.

**BUDGET €875,000**

**CO-FINANCING**

European Union and EDF National Authorising Officer in Angola

**PARTNER**

AEDES – European Agency for Development and Health

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\(^1\) Based on the general population and housing census of Angola 2014 (Census 2014), March 2016, INE – Instituto Nacional de Estatística / Government of Angola

**GLOBAL ACTIVITIES**

- Support to **programming, budgeting and monitoring of the implementation of Annual Budget Plans**: monitoring and registration of activities in the Planning and Budgeting Tool in the Municipalities (FPOM, in Portuguese) and its extension to other municipalities;

- **Training** for Municipal Health Directorate (MHD) programme officers on **basics about planning in the health sector**;

- Elaboration and update of **health maps**, by using the model provided by the Geographic Information System (GIS);

- Support to the amelioration of the proposal for extending some actions of the **Health Sector Support Project II (PASS II)**, financed by the European Union, to 7 new municipalities, in the framework of health maps’ updating;

- **On-the-job training** for MHD technical staff, about **data collection and completion of the final form**;

- **Meetings with the MHD and the Provincial Health Directorate (PHD) about timely provision of routine records**, a template for MHDs and PHDs reporting was defined and a reporting quality control system was introduced;

- **Training actions** for statisticians about the **basic principles applied to the new data collection model of the routine reporting system** in the Ministry of Health of Angola, with 40 participants;

- Support to the **improvement of integrated supervision**, including meetings and training of focal groups on this issue, as well as the drafting and presentation of an integrated supervision model;

- Drafting of the final proposal for a **template report on the municipal health maps**;

- Participation of experts in **meetings for data analysis on the activities of MHDs and healthcare structures**, as well as in **interprovincial and intermunicipal coordination meetings**;

- Support to the MHD in the process of **setting up and functioning of the maternal, neonatal and child mortality committees**, through awareness-raising meetings with several actors about the relevance of ensuring the regular functioning of these committees, as well as through training actions on the use of medical records and partographs, and an awareness-raising action about the risks of a specific type of child delivery ("horse-type birth") that is followed by local midwives and puts mothers at risk.

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*Consultancy Project*
FACTS AND FIGURES

1. Annual Budget Plan implemented by the PHD with FPOM, including 4 technicians trained per municipality and 89 healthcare structures registered.

15 municipal and provincial meetings held for updating the health maps.

3 municipalities with at least 1 training on statistics held.
HEALTH FOR ALL - TOWARDS SUSTAINABILITY*

JAN 2017 – DEC 2020

SÃO TOMÉ AND PRÍNCIPE

BENEFICIARIES

The entire population of São Tomé and Príncipe (around 187,356 residents) as users of the national health system; professionals of the national health system (60 physicians and 348 nurses) benefiting from in-country training during specialised medicine’s missions and through telemedicine; 4 physicians from specialised medicine - Ophthalmology, Gynaecology, Gastroenterology and Imaging - benefiting from long-term training in Portugal; 4 technicians in hospital management, health information and statistics, imaging and equipment maintenance benefiting from short-term training in Portugal; and the Ministry of Health of São Tomé and Príncipe.

OBJECTIVES

Overall: Contribute to the universal access of the population of São Tomé and Príncipe to quality healthcare.

Specific: Promote the improvement, autonomy and gradual sustainability of preventive, primary and specialised healthcare services.

BUDGET € 3,880,000

CO-FINANCING

Camões – Cooperation and Language Institute I.P. and DGS – Directorate General for Health of Portugal

PARTNER

Ministry of Health of São Tomé and Príncipe and Association Marquês de Valle Flôr (AMVF)

ATIVIDADES EM 2018

• Extension and consolidation of regular clinical support at a distance, through medical appointments and exams via Telemedicine between Portugal and São Tomé and Príncipe;

• Continuation of short-term missions of Portuguese specialised physicians to São Tomé and Príncipe;

• Theoretical-practical training actions and on-job trainings to São Tomé health professionals, during short-term specialised missions;

• Launch of the surgical block in the Ayres de Menezes Hospital, rehabilitated and fully equipped by the project;

• Organisation of the 1st Seminar on Dermatology of the Portuguese-Speaking world;

• Continuation of medical long-term training (3 years) in Portugal of 4 technicians from São Tomé and Príncipe on specialised medicine: Ophthalmology, Gastroenterology, Imaging, Gynaecology and Obstetrics;

• Beginning of the short-term training (6 months) in Portugal of 2 technicians from São Tomé and Príncipe on Imaging and equipment maintenance;

• Follow-up of the process for 2 short-term technical internships (6 months) in Portugal;

• Acquisition and provision of medicines, equipment, medical and surgical material, medical consumables and reagents, according to the needs identified by the Ministry of Health in São Tomé and Príncipe;

• Support to National Programmes against Major Endemic Diseases (Malaria, HIV/AIDS and Tuberculosis), through provision of medicines, equipment and complementary means for diagnosis.

• Recognition of the Health for All programme by the United Nations Economic Commission for Europe (UNECE) as one of 15 case studies of excellence at international level;

• Carrying out the 6th Portugal-São Tomé Seminar on Otorhinolaryngology.

* IMVF is a partner of the project “Health for All – Towards Sustainability” implemented by the AMVF.
FACTS AND FIGURES

110 short-term missions of 10 medical specialities

10 short-term missions for Technical Assistance on Electromedical equipment

1 short-term mission on Hospital Administration and Management

4,052 appointments of specialised medicine within short-term missions

697 surgical operations within short-term missions

More than 22,000 diagnostic tests

960 clinical sessions through Telemedicine

More than 10,000 tests and clinical files registered in the Telemedicine platform

More than 800 neonatal hearing screening
PIMI II – INTEGRATED PROGRAMME FOR THE REDUCTION OF MATERNAL AND CHILD MORTALITY: STRENGTHENING THE AVAILABILITY AND QUALITY OF MATERNAL AND CHILD HEALTHCARE

📅 JUN 2017 – MAY 2021
👥 GUINEA-BISSAU

beneficiaries

Direct: 266,189 children under 5 years of age, 344,479 women of reproductive age and 950 health professionals in the 117 health areas of Guinea-Bissau.

Indirect: The entire population of Guinea-Bissau (1,565,815 residents).

objectives

Overall: Contribute to the reduction of maternal, neonatal and child mortality in Guinea-Bissau and, in particular, for the achievement of the Sustainable Development Goals (SDGs) targets.

Specific: Ensure a better access to quality healthcare for pregnant women and women who have recently given birth (up to 45 days after childbirth) and children under 5 years of age in Guinea-Bissau.

🔗 BUDGET € 8,000,000

🔗 CO-FINANCING

European Union and Camões – Cooperation and Language Institute I.P.

🔗 PARTNERS


✔️ ACTIVITIES IN 2018

• Implementation of the logistic chain and programming of medicines and medical consumables’ distribution in the 133 healthcare structures from the 117 health regions in the country, as envisaged by the PIMI “no-charge grid”;

• Update and implementation of the Instrument for Measuring Medicines’ Needs, in order to define the basic stock in the 133 health structures;

• Award of performance-based quarterly bonuses for maternal and child healthcare professionals in several health structures;

• Carrying out of on-job capacity-building and monitoring, by the PIMI clinical team in the 133 covered healthcare units;

• Completion of 7 training courses on High-Impact Interventions, in the 11 health regions of the country;

• Completion of 2 training courses: on Urgent Obstetric and Neonatal Healthcare and on Obstetrical Ultrasound;

• Implementation of a training on Immunotherapy by Transfusion, aiming at the laboratory staff of the covered healthcare centres;

• Start of the specialised training on caesarean (C-section);

• Preparation and distribution of a document with the Rules for Therapeutic Guidance for the pathologies covered by PIMI II, in all healthcare units;

• Rehabilitation and infrastructure maintenance in the Bafatá, Bolama, Bubaque, Catió and Gabu Regional Hospitals, focusing on maternity services, delivery rooms, paediatrics and laboratories;

• Organisation of 2 technical assistance missions for maintenance and repairing of medical equipment.
FACTS AND FIGURES

133 healthcare units covered in the 11 Guinea-Bissau health regions

57 essential medicines and 61 medical consumables purchased, distributed and made available in the 133 Guinea-Bissau healthcare structures

Approximately 900 maternal and child healthcare technicians from Guinea-Bissau benefiting from on-job training and quarterly performance bonus

9 maternal and child healthcare professionals from Cuba integrated in the clinical team, under a protocol with the Medical Services of Cuba

26 health professionals from Guinea-Bissau integrated in the PIMI clinical team

800 books "Onde não há médico" distributed in the covered healthcare units

5 healthcare structures with blood banks and ultrasound machines

6 healthcare structures with 39 photovoltaic panels for lighting of maternity services, delivery rooms, paediatrics and laboratories
The Dermatology missions under the Health for All programme started in 2008. They started with one specialised doctor and gradually began to involve a team of dermatologists. Medical appointments and surgeries at the Ayres de Menezes Hospital and in different health centres in the island enabled the population to access Dermatology services. Strong demand for this kind of healthcare has showed how common skin problems are in São Tomé and Príncipe. A meeting of dermatologists from Portugal, Angola and Mozambique was held in São Tomé in 2018, in order to improve healthcare and better adapt these services to the local population. A project to create a Dermatology department at the Ayres de Menezes Hospital resulted from this meeting, based on local physicians with permanent support through telemedicine and training support from experts of these three countries. There was thus a shift from assistentialism to local capacity-building in healthcare, pertaining a medical speciality that did not exist despite the high prevalence of dermatological diseases.

The PIMI arrived at the right time to my village, because the maternal and child health indicators are extremely low, and this project aims to reduce maternal and child mortality. We witness the real difficulties faced by users. Part of this project is also focused on capacity development of practitioners, in order to provide for quality healthcare, and we have been doing in-house and on-job training, as well as the follow-up in health centres. We carry out quarterly monitoring, in order to evaluate the outcomes and to measure if we are really doing a good job. To give an example, in this hospital [the Canchungo Regional Hospital] and in other hospitals in the Cacheu region a very significative improvement in indicators has been registered throughout 2018. We have also disseminated the project and the “no-charge grid” to the population, as pregnant women and children under 5 years of age have free medical consultations and medicines, they don’t pay anything.
Our intervention reflects our commitment towards a development process that respects the liaison with national authorities and fosters local, individual and institutional skills. The most relevant action in this sector has been taking place in São Tomé and Príncipe, where our actions support the public authorities responsible for Education. In recent years, our actions have covered around 400 teachers and other education professionals and indirectly reached almost 20,000 students.

FACTS AND FIGURES

- 4 guiding documents for school administration and management elaborated
- 21 trainers qualified to facilitate a training on school administration and management
- 1 diagnosis on the functioning of administrative services held
- 1 Office for Continuous and On-job Training established and regulated
- About 80 schools and 2,600 teachers as potential beneficiaries
- 4 Portuguese teachers/cooperation agents teaching in the Autonomous Region of Príncipe - ARP (222 students)
- 20 teachers of Portuguese Language and Mathematics from the ARP supported
ACTIVITIES IN 2018

- Drafting/revision of **guiding documents for school administration and management**;
- Preparation of a **training on school administration and management** to school directors, and capacity development of the trainers (External Technical Assistance);
- Support to the reorganisation of **school administrative services**;
- Support to the creation of instruments and procedures for **monitoring the implementation of Plans for Improving Educational Attainment**;
- Support to the establishment of an **Office for Continuous and On-job Training (CFCE)**, within the Ministry of Education, including:
  - Training of teams;
  - Preparation of regulatory and supporting documentation to the office's work;
- Support to **teaching Portuguese Language and Mathematics in the Autonomous Region of Príncipe**;
- Elaboration of an **Intervention Plan for improving students’ competencies on Portuguese Language and Mathematics** – 7th to 9th grade students (External Technical Assistance).
FACTS AND FIGURES

4 guiding documents for school administration and management elaborated

21 trainers qualified to facilitate a training on school administration and management

1 diagnosis on the functioning of administrative services held

1 instrument created for monitoring the Plans for Improving Educational Attainment

1 Office for Continuous and On-job Training (CFCE) established and regulated

3 GFCE technical staff in on-job training

4 Portuguese teachers/cooperation agents teaching in the Autonomous Region of Principe - ARP (222 students)

20 teachers of Portuguese Language and Mathematics from the ARP supported
The collaboration with the ACES-STP project, which happened under the establishment of the Office for Continuous and On-job Training for teachers and non-teaching staff of the Ministry of Education in São Tomé and Príncipe, was an exceptional opportunity for synergies and exchanging experiences. In addition to recalling and putting into practice the knowledge on continuous and on-job training acquired in the academic course, this collaboration allowed me to better understand the educational context in São Tomé and to develop compelling technical skills, including the analysis, preparation and organisation of administrative documents that are crucial for developing the validation process of training actions in this area.

I had the pleasure to be very closely linked to the ACES-STP project, as pedagogical supervisor of the Portuguese Language class. In addition to the trainings provided by the Escola+ project, including Pedagogical Supervision, the extension of this project in the last year enabled to carry out several activities that contributed to my personal and professional development. These were an added value for enhancing my performance at work and, consequently, for the improvement of the teaching-learning process in the country. The suggestions often given by the ACES-STP staff and the brainstorming sessions have undoubtedly contributed to my personal growth and to an improved view about the problems/situations.

Diovigílio Constantino,
member of the Office for Continuous and On-job Training (GFCE)

Helena Afonso,
Pedagogical supervisor of Portuguese Language
Agriculture and livestock are crucial for the development of the countries where we operate and for the improvement of the populations’ welfare. Our action prioritises the strengthening of local associations regarding production and trade, as well as the promotion of food security and food sovereignty networks and regional agricultural planning. In the past years, technical capacity-building actions, training, production and creation of micro enterprises have covered, directly and indirectly, about 500,000 people, mainly in Brazil and Guinea-Bissau.
NÔ FIA NA CRIAS – INTEGRATED COOPERATIVE AND COMMUNITY SYSTEM FOR POULTRY, GOAT FARMING AND BY-PRODUCTS FOR THE CACHEU REGION

JUL 2015 – JUN 2018

GUINEA-BISSAU

CACHEU
(Canchungo, Cacheu, Bigene, Calaquisse, Caió and Bula)

BENEFICIARIES
Direct: 185 women dedicated to poultry farming, 96 feed producers, 12 women that are key points in the sale of chickens, 15 cores of goat farmers in a total of 132 goat farmers, 21 paraveterinary, 96 breeders/producers that are cooperative associates and 7 employees involved in the production and processing of poultry, totalising 349 households that represent a total of 2,443 people.

Indirect: 192,010 residents in the Cacheu region.

OBJECTIVES
Overall: contribute to food and nutritional security with the aim of achieving food sovereignty in the Cacheu region through the implementation of sustainable poultry and goat production.

Specific: develop an integrated cooperative and community system for poultry, goat farming, and by-products that increases the availability and access to protein sources and that contributes to the improvement of living conditions of livestock farmers.

BUDGET € 620,387

CO-FINANCING
European Union and Camões – Cooperation and Language Institute I.P.

PARTNERS
Cooperativa Agropecuária de Jovens Quadros de Canchungo (COAJOQ); Acção para o Desenvolvimento (AD) and Instituto Piaget, Cooperativa para o Desenvolvimento Humano, Integral e Ecológico CRL

GLOBAL ACTIVITIES

• Constitution of the company Piu Awara, managed 100% by the cooperative COAJOQ. The company has its own headquarters, in which the management, store, refrigeration area, veterinary pharmacy, slaughter and packaging area are located; it is equipped with photovoltaic energy and low consumption freezer; and has a 4x4 vehicle suitable for cold transport;

• Elaboration of the business plan of Piu Awara, providing management and IT tools for the company and enabling a correct and effective evaluation of production costs and margins. Training of staff with responsibility in the business area, for the correct use of tools and constant updating of the business plan;

• Creation of 2 poultry houses with capacity for 5,000 chickens, raised in 40 days, with an average weight of 1.8 kg – operating with photovoltaic energy and automatic water supply;

• Publication of the “Practical Paraveterinary Training Manual”, systematising all training courses in the area of food and health management and aimed at breeders and paraveterinary trained in the framework of the project;

• Regular supply of corn to improve the poultry feed of the company Piu Awara by signing the contract with the Peasant Association of the Bigene/Barro Region (Balantacunda Cooperative);

• Promotion of poultry trade channels through the mobilisation of 12 focal points for selling the chicken production;

• Construction of 15 stables and silos that correspond to the goat farmers’ centres, with 49 goats and he-goats, and supply of leguminous plants to 90 goat farmers;

• Creation and operationalisation of the Goat Breeders Association (bringing together 132 goat farmers) and the Paraveterinary Association of Guinea-Bissau with articles of association, logo and membership cards, with headquarters in the Agricultural Centre of Ingoré;

• Construction and operationalisation of the Ingoré Mixed Farming Centre to support the training of farmers, with a training room, offices, veterinary pharmacy and production centre with capacity for 640 chickens and 15 goats;

• Production of multimedia and training content for use in community radios and televisions as well as in training activities.
185 peasant poultry farmers supported in growing chicken

15 groups of goat farmers operating with stables and goats of improved breeds (dwarf and Sahelian)

2 associations set up and operating to support community-based associations with 162 members (132 farmers and 30 paraveterinary)

1 company (Piu Awara) specialised in the production of chicken meat prepared, legalised, and operational with 10 jobs

21 paraveterinary trained and actively involved in providing healthcare in communities
Activités en 2018

- **Trainings for RESSAN-GB members**:
  - Importance of commercialisation in the value chain;
  - Advocacy mechanisms to influence public policies regarding Food and Nutrition Security (FNS);
  - Participatory governance for development (3 sessions in the southern, northern and eastern provinces);

- **Carrying out an exchange on natural resources' conservation**: “Managing Better for a Better Future”;

- **Public presentation of the Comparative Study of Public Policies in the member countries of CPLP** (Community of Portuguese-Speaking Countries), WAEMU (West African Economic and Monetary Union), and **ECOWAS** (Economic Community of West African States);

- **Two Regional Conferences on Family Farming** were held in the East and North;

- **Organisation of 2 djumbais**:
  - New paths for agriculture: challenges and opportunities (1 day, 63 participants);
  - Consumption of local products: impact on health and nutrition and importance of good practices in food production and handling (1 day, 30 participants);
  - Radio debate on the “Impact of Pollution and Climate Change on Agriculture”;

- **Elaboration, validation and dissemination of 3 operational plans of the PDAR** (Regional Agricultural Development Plans) (3 meetings, 74 participants);

- **Preparation of the RESSAN-GB website** (www.ressan-gb.gw), which includes the WebSIG (web version of the Geographic Information System) of agroecological zoning;

- **Launch of the monthly radio broadcast ACTIVA** to disseminate the various project’s outcomes in 3 community radio stations;

- **Permanent technical support by the project team to 8 Civil Society Organisations that benefited from grants**, which included a capacity diagnosis and a mentoring programme;

- **Rehabilitation of growing areas (bolanhas)** in the regions of Bafatá, Quinara and Tombali;

- **Carrying out various initiatives to support savings and the granting of credit**: i) monitoring of savings groups and revolving credit in the 3 target regions of the project; ii) awarding 2 credit agreements; iii) training and updating of skills to animators and beneficiaries;

- **Construction of the markets of Gã-Mamudo** (Bafatá), **Nova Sintra** (Quinara) and **Komo** (Tombali); rehabilitation of a warehouse/agricultural store; and construction of infrastructures for access to productive areas;

- **Carrying out 5 activities in support of local authorities**;

- **Implementation of training and updating of skills** in:
  - Management and profitability of equipment;
  - Reforestation of mangrove buffer strips;
  - Management committees and water in growing areas (bolanhas);
  - Monitoring of PDAR;
  - Business plan;
  - Construction of improved stoves.
FACTS AND FIGURES

13 sessions of training/updating of skills with 753 participants

31 functioning groups of savings and revolving credit

7,145.5 ha of growing areas (bolanhas) in rehabilitation

7 vegetable gardens built

12 palm oil processing units in operation

12 grants implemented through non-state actors

3 markets built
Beneficiaries

Direct: 185 farmers households; 114 women producers of vegetables; 77 women producers of solar salt; 163 resident fishermen; 125 young local producers/merchants of palm oil; 100 women in small businesses; 20 young entrepreneurs; 300 students and 15 teachers of Urok community schools; and 134 members of management bodies in the Urok Community-based Marine Protected Area (CMPA).

Indirect: Local administrative authorities and regional authorities from Bolama-Bijagós, who will be engaged in the participatory management process; and the population of Urok and the archipelago, especially young people.

Objectives

Overall: contribute to the sustainable development of the Urok Islands Community-based Marine Protected Area (CMPA).

Specific: promote the improvement of socioeconomic conditions and supporting the joint management and participatory governance of cultural and natural resources.

Budget € 932,302

Co-financing

European Union and Camões – Co-operation and Language Institute I.P.

Partner

Tiniguena – Esta Terra é Nossa!

Activities in 2018

• Beginning of the rehabilitation works of the community schools of Chediã, Nago, and Abu, of the basic health unit on the Nago island and of the House of Environment and Culture for the future hosting of a communication and technology centre;

• Elaboration and signature of a protocol with the Centre for Teacher Training and two training actions for community teachers;

• Beginning of the construction of 3 water sources and rehabilitation of 7 previous water sources;

• Beginning of negotiations with the regional health directorates and then establishing an agreement with a volunteer physician for periodic outpatient consultations in the three Urok islands;

• Periodic transportation of medicines and clinical consumables to the Formosa Health Centre, in partnership with the PIMI II project;

• Placement of fences in 10 growing areas (bolanhas);

• Distribution of credit to farmers and their households to support their work on the growing areas (bolanhas) (cleaning, ploughing, planting);

• Creation of a vegetable garden in the community (tabanca) of Wada and training of 10 women in vegetable production techniques;

• Carrying out an awareness-raising campaign on cleaning and garbage management and creating a cleaning brigade with young people in the community school;

• Establishment of an agreement with state institutions and local traders for the collection and treatment of non-degradable waste and the distribution of containers for waste collection in strategic locations;

• Training in grafting techniques for young fruit growers, within the framework of capacity development in new agricultural production systems;

• Rehabilitation and supply of fishing materials to the fishermen’s warehouse in the tabanca of Acôco;

• Creation of a new product for the diversification of salt production (salt with chilli pepper) and creation of a new packaging and label for the products of the processing unit;

• Start of regular marketing and distribution of Urok products to stores in Bissau with part of the sales results distributed equally to the women responsible for the transformation unit;

• Allocation of funds to the Urok marine area for supporting the dynamisation of the local economy. This fund was redistributed to support marketing initiatives of 3 women’s interest groups and entrepreneurial initiatives of 5 young people in the tabanca of Ankadaque, Ambo, Abu, and Chediã, (small tabanca boutiques, sports and film projection rooms, apiculture, etc.);

• Consultancy and subsequent presentation of 3 proposals for tourism models, including their strategies and routes, safeguarding environmental and cultural preservation and promoting the economic and social well-being of the Urok marine area.
FACTS AND FIGURES

2 community schools and 1 health unit in rehabilitation

30 community teachers trained

10 water sources built and/or rehabilitated

20 waste containers distributed

10 farmers identified for recovery of growing areas (bolanhas)

10 farmers benefiting from credit to support their work

1 vegetable garden created

10 women qualified in horticultural production techniques

25 young fruit growers trained in grafting techniques
The initiative to create the company [Piu Awara] as part of the project “Nô Fia na Criais” came about because there was still no specialised centre for marketing and selling chickens in Guinea-Bissau. The company Piu Awara, with autonomous management, aims to supply chickens slaughtered in the processing and slaughter centre, with the proper hygiene and sanitation conditions by qualified personnel. The company will create confidence among consumers, restaurants and hotels, which are the company’s end customers.

The Regional Directorate of Agriculture of Bafatá has been working with the EU-ACTIVA project | Axis 1 since its creation. We participated in the preparation of the Regional Agricultural Development Plan and monitored all project activities in the field, particularly in terms of subsidies, horticulture in the village of Manta Seidi, savings and credit groups in the Ganadu sector and the construction of the Gã Mamudo Market. At the institutional level, the project has financially supported the activities of the Regional Directorate, namely in the capacity-building of technicians and producers. The project has also promoted national and international meetings and exchanges: we went to Senegal, to the neighbouring region of Kolda, and a second visit is planned with the project’s support.

Urok is definitely an area endowed with unique attributes, preserved thanks to a model of protected area that is built on a solid dialogue with the local culture and knowledge. This entire process resulted in the creation of an innovative management and governance system for the Marine Protected Area, with the Urok label. Naturally, an analysis of proposals for tourism in such a unique (and sensitive) territory must necessarily place the actors involved at the centre of this process.
The preservation of ecosystems, biodiversity and non-renewable natural resources, as well as the fight against climate change have been the focus of our action in this area. We have developed water supply and quality improvement projects, sanitation and hygiene, feasibility studies for capturing and better use of resources, amongst others, aiming to strengthen public entities and engage local communities in the countries where we intervene, particularly Cape Verde, Guinea-Bissau and São Tomé and Príncipe.

**FACTS AND FIGURES**

- About 8,000 potential beneficiaries
- 20 women graduated in Cooking, Good Hygiene and Manufacturing Practices
- 21 fishermen trained in First Aid and Safety at Sea
- 1 socio-economic study carried out on 4 localities
- 3 community kitchens created
- 1 location with improved streets
- 21 fishermen trained in First Aid and Safety at Sea
- 20 women graduated in Cooking, Good Hygiene and Manufacturing Practices
- 1 socio-economic study carried out on 4 localities
- 3 community kitchens created
- 1 location with improved streets
- 5 improved/adapted houses for family-run guest houses
ACTIVITIES IN 2018

- A socio-economic diagnostic study carried out in the northern part of the Maio island;
- Improvement of roads and tree planting in the locality of Barreiro;
- Conducting a training in Cooking, Good Hygiene and Manufacturing Practices;
- Presentation of the experience of the Participatory Budget of the Maio island at the Forum of Sustainable Tourism in São Vicente, which took place from 28th to 30th November;
- Identification of community centres and start of rehabilitation works and equipment of 3 community kitchens;
- Beginning of the improvement and adaptation works of houses for family-run guest houses in 3 locations;
- Implementation of 2 training courses in First Aid and Safety at Sea for the island's fishermen;
- Collection of information and definition of the strategy to support the grog (a typical Cape Verdean drink) producers on the Maio island;
- Beginning of research and preparation of the working methodology for the creation of a Shepherd's Route;
- Preparation of technical details for the creation of the artisanal canning unit and fish smoking unit, and the respective training sessions;
- Meetings with national and local entities to prepare the activities for the project's coming years.

BENEFICIARIES

Direct: Local and community associations of the Maio Island, board members, associates and family members; professionals of traditional economic activities and rural population (with particular focus on women and youth): farmers, livestock farmers and other traditional activities; association of cheese producers from Ribeira Dom João; municipal technical officers; associations and the Boavista Municipality.

Indirect: Population of the Maio Island and visitors.

OBJECTIVES

Overall: the improvement of the living standards of the population in the Maio Island, through solidarity and sustainable tourism.

Specific: strengthen and diversify the tourist offer in the Maio Island, by increasing income generating activities linked to solidarity and sustainable tourism and by promoting participatory techniques.

BUDGET € 546,284

FINANCING

European Union

PARTNERS

Maio Municipality and Loures Municipality

ASSOCIATE PARTNERS

Tourism Development Society of the Boavista and Maio Islands, and Boavista Municipality
FACTS AND FIGURES

21 fishermen trained in First Aid and Safety at Sea

20 women graduated in Cooking, Good Hygiene and Manufacturing Practices

1 socio-economic study carried out on 4 localities

5 improved/adapted houses for family-run guest houses

3 community kitchens created

3 grog producers with a defined support strategy

1 location with improved streets
**TESTIMONIES**

“I work with local accommodation and so far, the project [Solidarity and Community Tourism on the Maio island] has benefited me, although tourism on the island is still in its beginning. I hope it will improve in the future. The project has been supporting me. I hope that there will be further improvements and that I will benefit from the arrival of tourists. With the help you’ve given me, I’ll be in better conditions to host tourists. It’s something I like and embrace with all my love. I can’t do anything alone, and conditions are improving with the help of this project. From now on, when the tourists arrive, I will be happier and I hope that they will also feel satisfied with my work.”

Matilde Monteiro dos Reis, beneficiary of house improvement works for local accommodation

“This training [in First Aid and Safety at Sea] was very important to improve the conditions of our activity at sea. We work hard at sea; we really needed this training. I think it was very good.”

José Correia, fisherman and participant in the training in First Aid and Safety at Sea

**FACTS AND FIGURES**

- 21 fishermen trained in First Aid and Safety at Sea
- 20 women graduated in Cooking, Good Hygiene and Manufacturing Practices
- 1 socio-economic study carried out on 4 localities
- 5 improved/adapted houses for family-run guest houses
- 3 community kitchens created
- 3 grog producers with a defined support strategy
- 1 location with improved streets
The empowerment of civil society is crucial for the development of fairer, more democratic and peaceful societies and consequently, also to statebuilding. The promotion and support of civil society activities, especially NGDOs, citizens’ organisation platforms and other non-state institutions, therefore reflects a cross-cutting concern of our action in several countries. Most of our projects have been implemented in Angola, Mozambique, Guinea-Bissau, East Timor and Brazil.

**Facts and Figures**

- About 1,000 participants in the activities
- 7 thematic *djumbais* in Bissau with 531 participants
- 4 regional thematic *djumbais* with 274 participants
- 2 seminars with 124 participants
- 1 pedagogic training with 10 participants
- 19 applications selected to be supported by the Permanent Support Office (PSO)
- 19 support actions by PSO implemented and covering 404 participants and 22 Civil Society Organisations
GLOBAL ACTIVITIES

- Facilitation of 7 national djumbais in Bissau, translated to Creole and disseminated in radio stations with national coverage, and of 4 regional djumbais in Tombali, Quinara, Cacheu and Oio;
- Implementation of a workshop on Monitoring Public Policies, facilitated by the representative of the Burkina Faso NGOs Platform, Oumarou Hebie, as a complementary activity to the djum-bai "The Right to Health in Guinea-Bissau";
- Support to the General Directorate for the Coordination of Non-Governmental Aid and the Institute for the Coordination of Non-Governmental Aid, through a training on Communication for Development, followed by the implementation of a Project for Analysing the Need to promote Regional Coordination Spaces for NGOs in the Oio, Cacheu and Bolama/Bijagós regions;
- Carrying out a National Seminar on Gender Equality and Equity in the Guinea-Bissau media, a Pedagogic Training of Trainers facilitated by CENJOR – Professional Training Centre for Journalists, and a Training and Technical Assistance on Administrative and Financial Management targeted at technical staff of the General Secretariat of the Media and affiliated media;
- Providing support to the Journalists Informal Group (which was established after the CENJOR training), aimed at carrying out the first training session to communicators;
- Creation and functioning of the EU-PAANE Permanent Support Office (PSO). This activity exceeded what was initially foreseen, as it supported 22 Civil Society Organisations and CBOs;
- Financing of NGO Vatos Verdes to implement a project regarding Public Heritage and Conservation of the N’batonha Lagoon Park;
- Preparation of a diagnosis and facilitation of a training on Project Cycle Management, aimed at the 22 supported CSOs and CBOs;
- Monitoring sessions to reinforce skills and knowledge of the CSOs and CBOs supported by the PSO;
- Evaluation session focusing on the support provided by PSO, in which the supported CSOs participated;
- Implementation of a final event to present the project’s outcomes.

BENEFICIARIES

Civil Society Organisations (CSOs), Media and Community Media, and General Directorates/Secretariats of the engaged Ministries: General Directorate for the Coordination of Non-Governmental Aid from the Ministry of Foreign Affairs, International Cooperation and Communities, and the General Secretariat of the Media of the Ministry of Media.

OBJECTIVES

Overall: Contribute to the consolidation of good governance in the Republic of Guinea-Bissau.

Specific: Ensure the reinforcement of participation, collaboration and leverage of the Guinean CSOs and the media.

BUDGET € 777,778

FINANCING

European Union
FACTS AND FIGURES

7 thematic *djumbais* in Bissau with 531 participants

4 regional thematic *djumbais* with 274 participants

2 seminars with 124 participants

1 pedagogic training with 10 participants

19 applications selected to be supported by the Permanent Support Office (PSO)

19 support actions by PSO implemented and covering 404 participants and 22 Civil Society Organisations

7 newsletters, 12 press releases, 51 informative briefs, 10 video-testimonials and 7 radio broadcasts
TESTIMONIES

“"The NGO Vatos Verdes chose the capacity-building path as a priority. In the first phase of receiving support through the EU-PAANE, we channelled that amount to training, which allowed for the arrival of technicians and experts on Management and Supervision of Public Heritage, and this brought great advantages for the NGO technical staff.”

José Nico Djú,
participant in the training on
Co-management, Conservation,
Maintenance and Enhancement
of Public Heritage

“This training was very important because it brought together several Civil Society Organisations. Several issues were approached, but for me what stood out the most was project evaluation and monitoring. We talked about the monitoring and follow-up phase, which is critical, but often fails due to organisations’ lack of capacity to measure impact. We will overcome our difficulties and improve our performance regarding project implementation and execution.”

Demba Sanhâ,
participant in the Pedagogical training for trainers

“Before this training, we improved the skills of selected technicians based on our knowledge, but without a pedagogical strategy on how we could transfer that knowledge – this training gave us that. This expertise will allow us to continue training them, taking into account several elements such as the trainees’ initial profile or the methodology to ensure their participation, among other tools that will contribute for improved learning.”

Ana Muscuta Turé,
participant in the training on
Project Cycle Management

""
IMVF has been working towards the enhancement of cultural identities, promoting them as spaces for dialogue, transformation and innovation. Our activity has focused upon cultural heritage recognition projects and on supporting participatory and solidarity processes, including local income generating activities, such as sustainable tourism. In recent years, we have developed projects in three countries: Brazil, Guinea-Bissau and Cape Verde, from which around 40,000 people benefit on an annual basis.
ACTIVITIES IN 2018

• Completion of the environmental impact study about the intervention in the salterns in Porto Inglês;

• Conclusion of the construction works of the Salt Interpretation Centre;

• Preparation and implementation of an exchange with Guinea-Bissau to exchange experiences on 'fleur de sel' and traditional products;

• Launch of the Terms of Reference and selection of the expert to prepare the Marketing and Commercialisation Study of 'Fleur de Sel';

• Promotion of the urban regeneration by continuing to disseminate several awareness-raising campaigns about this issue in the island's community radio, in partnership with the Maio Biodiversity Foundation, and conclusion of the street pavement at the Shell neighbourhood, in Porto Inglês;

• Training in techniques for the application of handmade lime in the Forte de São José and evaluation of the experiences resulting from previous training courses, with the support of the team of trainers from the University of Aveiro/Regional Directorate of Culture in the North of Portugal;

• Promotion of local products and support to craftswomen, through training in a new line of cloth products and acquisition of various materials;

• Follow-up of the tourist routes facilitation; the Maio Biodiversity Foundation and the Loures Municipality are jointly working on designing flyers and signs for these routes;

• Conclusion of the construction of the Birdwatching Station.
FACTS AND FIGURES

8 craftswomen supported through training on cloth products and acquisition of materials

6 bricklayers trained on lime usage

2 new handicraft products created

1 environmental impact assessment in the saltpans initiated

1 Interpretation Centre built

1 exchange held

1 street pavement at the Shell neighbourhood concluded
The painting activity [in the scope of the Project of Tourism Revitalisation and Requalification on the Maio island] was good, because my house changed, it is now brighter and more joyful. The street itself was not bright and with this painting it came to life. I liked it very much, because they gave me the paint colour I asked for. We were all happy, because if the house is beautiful, we all feel good.

Isolina Maria Mendes Silva, beneficiary of the rehabilitation of the Nhu Dam neighbourhood

The project was very good for us [Salt Cooperative], it was something that benefited us immensely in terms of physical structure, training and supply of machines. Before, our cooperative was in no condition and we felt ashamed. However, after the funding and the interventions, all those who come to visit us are happy and, at the moment, we have a stable and comfortable facility to receive the people. The training was very good, because we learned other ways of working with salt that we did not know about. In my case, I went to Guinea-Bissau to acquire other knowledge about the production of ‘fleur de sel’. We will put it into practice, because we already know what the procedures are. It is a way of making money, but also of showing tourists that Maio is a tourist island, and when they are here, they can see new products made with the European Union’s support.

Célia de Jesus dos Santos Rosa, president of the Salt Cooperative of the Maio island
Our action in global citizenship is focused on promoting social justice and enhancing a broader understanding of global inequalities that affect citizens all over the world and are a major constraint to sustainable development. The activities we promote in this area are mostly implemented in partnership through innovative and creative projects and initiatives, using pedagogic tools based on universal values and principles such as dignity, liberty, democracy, equality, equity and the respect for human, social and economic rights.
GLOBAL ACTIVITIES

• Elaboration and dissemination of a European map of Social and Solidarity Economy (SSE) initiatives;

• Production and dissemination of the final research study ”Transformative economy: challenges and limits of the Social and Solidarity Economy (SSE) in 55 territories in Europe and in the World”;

• Participation in the European policy paper presentation “Maximizing Dignity through social and solidarity economy”, at the European Parliament, in Brussels;

• Elaboration and dissemination of 2 studies on SSE best practices in Portugal, and more than 53 studies on international best practices;

• Production and dissemination of the European documentary “SSE Opportunities and Challenges in the world”;

• Organisation of a Series of Talks on SSE in Matosinhos, Lisbon and Montemor-o-Novo;

• Organisation of 3 sessions of the SSE Film Festival: “Palmas” from Edilsa Peixoto, in Lisbon, “Extraordinary People” from Orhan Tekeoglu at Largo Residências, in Lisbon, and at the III Water Festival in Gouveia;

• Participation in meetings with cooperatives, NGDOs, universities and other SSE actors in Portugal, as well as in several SSE events:
  - RIPESS Europe Conference on “Building a European Solidarity Economy Network”, Athens;
  - Social Economy Portugal 2016, Lisbon;
  - 2nd edition of the Cooperative Meeting – Rhythms of Change Abrantes;
  - Manifesta 2016 – XI Assembly, Local Development Fair and Fest, Vila Nova de Gaia;
  - “Alternatives in Practice: Examples of Social and Solidarity Economy”, Grândola, Palmela, Évora and Lisbon.

BENEFICIARIES

NGDOs working on Development Education (DE) and International Cooperation (IC); Social and Solidarity Economy Committees; Local Authorities with DE and IC activities.

OBJECTIVES

Overall: contribute to a coherent and comprehensive response to the universal challenges of poverty eradication and sustainable development, ensuring a Decent Life for All by 2030.

Specific: enhance the competences of Development Networks and Social and Solidarity Economy (SSE) Networks in 46 territories concerning the role that SSE can play in the global fight against poverty and to promote a sustainable way of living.

BUDGET € 123,141
(Total: 4,454,981€)

CO-FINANCING
European Union and Camões - Cooperation and Language Institute I.P.

PARTNERS
COSPE, Südwind, INKOTA, DEŠA, KO-PIN, CERAI, PGN, EAP, Fair Trade Hellas, NGO Mondo, BILSP, CARDET, PETF, RHSF, Cooperative College, Think Global, Cromo Foundation, DemNet, Fundatia Terra Mileniul III, Slovak Centre for Communication and Development, Peace Institute, SOS Faim, Green Liberty and Waterford One World Centre.
FACTS
AND FIGURES

More than 1,600
SSE initiatives mapped

59 videos of SSE initiatives
in the project’s YouTube channel

2 Series of Talks on SSE,
16 hours and 33 participants

1 Film Festival, 3 sessions, 2 films
and more than 160 participants

2 workshops, 4 days of training,
2 local events, 6 days promoting
SSE and more than
350 participants in Portugal

27 hours of debate in the European
training for multipliers, 19 panels,
51 participants, 23 countries
and 18 languages

3,000 copies of dissemination
materials produced

1 European tour covering 4 countries,
39 days, with 2 speakers and more
than 15 events held in Portugal

1 website created and updated
in 23 languages
GLOBAL ACTIVITIES

- Launching of the petition “End Unfair Trading Practices. Make Fruit Fair!” that gathered 61,352 signatures;
- Elaboration, dissemination and public presentation in Brussels of the report “Banana value chains in Europe and the consequences of Unfair Trading Practices”;
- Organisation of a training session and international roundtable on unfair trading practices and European legislation;
- Training actions in Portuguese universities and polytechnic institutes, in order to promote the linkages between responsible consumption, human rights and the 2030 Agenda;
- Disclosure of the campaign in national and European media, as well as in the European Year for Development website and Facebook;
- Organisation of awareness-raising campaign, public events and seminars in municipalities and schools:
  - Street action at Rua Augusta, Lisbon, on the Banana Day;
  - Event Vogue’s Fashion Night Out 2016 (informal and unofficial participation);
- Participation and dissemination of the European campaign “Yey Lidl, get ready to play fair”, which gathered 75,782 signatures in the partner countries in 4 months, within the petition “Lidl, I want you to play fair!”;
- Advocacy meetings with retail companies and advocacy actions targeting members of the European Parliament;
- Organisation and participation in the project’s European Tour in Portugal, with the activist Kozel Fraser, coordinator of the Windward Islands Farmers Association (WINFA), who participated in 8 meetings with Portuguese business groups of the retail sector, trade unions and consumer associations, as well as in an international conference, a video and several news;
- Dissemination of the international study “Sweet Fruit, Bitter Truth”, resulting from a research that unveils the dramatic social and ecological cost of tropical fruit production;
- Translation and dissemination of the studies “Rainforest Alliance and the Discount Supermarkets: Low Prices and Easy Standards?” and “Pesticides in Banana Plantations in Ecuador”;
- Dissemination of a video campaign including the production of 3 videos: “The Banana’s black side”; “Consumers: the good, the bad and the villain” and “The Banana’s terror story”;
- Design and dissemination of awareness-raising audio-visual and graphic materials, such as infographics (“Bananas at a fair price” and “What do tropical fruits contain?”), videos (“Fair Bananas”), posters, flyers, bookmarks, pencils, recyclable cloth bags, the infographics “What fruit are you?” and the video “Bananas meeting”;
- Launch of the guide “Game on! A Practical Guide to Campaigning” in Portuguese;
- Dissemination of the interactive documentary “The Story of Banana” in Portuguese (www.storyofbanana.com/pt) with more than 50,000 views;

OBJECTIVES

Overall: contribute to more coherent and sustainable development policies of the EU, its Member States and the private sector integrating human rights, decent work and trade, thereby ensuring better living and working conditions for small farmers and workers in the tropical fruit sector. The action contributes to establishing the post-MDG agenda aiming at providing a Decent Life for All by 2030.

Specific: by 2018 to raise the awareness of 23 million consumers and citizens in at least 20 EU Member States on the interdependencies between the EU and developing countries exporting tropical fruits, and to mobilise 200,000 citizens to act and urge corporate and political decision makers to ensure fair conditions in the tropical fruit sector.

BUDGET € 252,968
(Total: 5,882,353€)

CO-FINANCING

European Union and Camões, ICL

PARTNERS

Oxfam Deutschland, Buy Responsibly Foundation, Peuples Solidaires, ACC, Mai Bine, BanaFair, BananaLink, EAP, FAWU, Fine+P, GVC, KKG, PSO, SINTRAINAGRO, COLSIBA, FTAO, Sudwind, TVE, Urocal, WINFA, Green Liberty, PGN, Focus, Mondo, FWC, Alianza por la Solidariedad, Živica, Green Action and Žali.LT

BENEFICIARIES

23 million EU citizens and consumers (specifically young people and women with children); 150 activists and staff from civil society organisations (CSOs) in EU Member States, 200 corporate decision makers (such as staff and shareholders of supermarkets and fruit companies); 1,300 political decision makers from the EU and the Member States; and 5,000 journalists.

EUROPEAN PARTNERSHIP: Austria, Belgium, Cameroon, Colombia, Czech Republic, Ecuador, France, Germany, Hungary, Italy, Latvia, Malta, Poland, Romania, Saint Vincent and the Grenadines, and United Kingdom.

MAKE FRUIT FAIR – A BOOST FOR FAIR TROPICAL FRUITS IN THE 2015 EUROPEAN YEAR FOR DEVELOPMENT AND BEYOND

MAR 2015 – FEB 2018
FACTS AND FIGURES

19 partners in 17 countries

More than 28,000 views of the campaign videos and more than 10,000 views of digital infographics

More than 16 hours of European training on campaigning and activism, with 23 participants from 9 countries

More than 56 hours of brainstorming and debate with European partners about the campaign

More than 40 hours of EUROBAN meeting

200 photos available at the online photo gallery

1 website (www.makefruitfair.org) updated and disseminated in 19 languages

More than 170 university students aware of responsible consumption issues

1 major victory: Lidl already sells fair trade bananas in their stores!
GLOBAL ACTIVITIES

- Launching and dissemination of a petition for establishing a “National Day for Global Development”;


- Drafting and dissemination of the “Citizens’ Action Guide” and the “Survival Guide on Policy Coherence for Development: all you need to know to act”;

- Organisation of 17 sectoral meetings on PCD;

- Elaboration of advocacy and political influence materials;

- Broadcasts of “Lusofonias” radio programme about the project’s themes;

- Collection of 36 testimonies about Development Policies;

- Creation of a Green Telephone Line to answer the questions, challenges and suggestions presented by citizens;

- Project’s website (www.coerencia.pt): posting and publishing news, newsletters and interviews;

- Fostering transparency practices and governance standards, by making available the management model, communication plan and project’s reports at the website;

- Final Seminar on “Reflection and Action for Global Development”.

BENEFICIARIES

National and European policy makers, government officials, Non-Governmental Development Organisations (NGDOs), networks of local actors and the public.

OBJECTIVES

Overall: raise the awareness and critical understanding of global interdependencies, and to strengthen the value of Policy Coherence for Development (PCD) as a cornerstone for development policies, towards a decent life for all.

Specific: contribute to awareness-raising and mobilisation of citizens and local networks on thematic areas in achieving the Sustainable Development Goals (SDGs), through their active participation in advocating and fostering PCD; to reinforce the understanding and implementation of PCD among policy makers, ministerial officials and local actors’ networks, particularly on the issues of food security, migration, security, climate change, and finance and trade.

BUDGET € 206,483

FINANCING

Camões - Cooperation and Language Institute I.P.

PARTNERS

FEC - Fundação Fé e Cooperação and
CIDSE - Coopération Internationale pour le Développement et la Solidarité
FACTS AND FIGURES

5 thematic studies on PCD with more than 400 downloads

2 guides produced and disseminated

More than 15,259 website visits

14 newsletters published

7 meetings with public institutions promoted

19 radio programmes produced and broadcasted

5 spots with more than 70,353 views

350 development agents aware of PCD-related issues
GLOBAL ACTIVITIES

- Definition of a Global Citizenship concept that is adapted to the project;
- Definition and implementation of a training programme on personal and social skills, Global Citizenship Education (GCE) skills and professional skills;
- Training on “Lisbon in the World and the World in Lisbon”, organised in 3 modules: i) Personal and social skills, ii) GCE skills, and iii) Professional skills;
- Training, capacity-building and awareness-raising sessions for guides on social justice, glocal interdependencies, sustainable lifestyles, Human Rights, equity and equality, amongst other issues prioritised in Global Citizenship;
- Co-creation of 10 Global Citizenship routes in Lisbon, resulting from the training on “Lisbon in the World and the World in Lisbon”;
- Recognition of the project as one of 32 best practices on global education by GENE - Global Education Network Europe;
- Drafting of an academic article published in the journal “Sinergias”: “Peer Review or Critical Friends: the case of the project Coordinates for Global Citizenship”;
- Implementation of an internal management model based on good governance, transparency and accountability;
- Implementation of a peer review system that enabled a quarterly identification of the potentialities and possible constrains of the activities implemented;
- Creation and updating of project’s website (www.coordenadas.pt).

BENEFICIARIES

Direct: 30 young adults from 20 Civil Society Organisations.
Indirect: 90 representatives of Civil Society Organisations; approximately 100 national and foreign citizens as the audience of the organised tourist educational routes; and more than 1,000 people with access to project information through the online platform.

OBJECTIVES

Overall: contribute to an active engagement of national citizens as co-creators of a more sustainable, decent and fairer society, through fostering new communication channels for Global Citizenship Education (GCE).

Specific: reinforce the life skills of young adults, within a creative and innovative GCE approach, through the development and dissemination of tourist educational routes.

BUDGET € 111,722

FINANCING

Camões - Cooperation and Language Institute I.P.

PARTNERS

PAR – Respostas Sociais e Associação Renovar a Mouraria
FACTS AND FIGURES

10 routes on Global Citizenship created
1 training workshop, 16 hours and 9 participants
1 training programme, 3 modules, 48 hours, 15 trainees and 4 trainers
More than 6 coordination meetings
1 film “What is discovering a city” disseminated, 12 hours of shooting, 60 seconds, more than 150 views
6 magazines about the project produced and disclosed

“Global citizenship is to be awake as an active agent for social transformation, being able to create value for his/her community. It means building bridges between the local and global contexts, finding in our city what connects us to the world”
**ACTIVITIES IN 2018**

- Organisation and facilitation of Global Citizenship Education (GCE) sessions with primary education students – 1st and 2nd cycle;
- Organisation and facilitation of sessions of Intercultural Dialogue for Global Citizenship with migrant groups;
- Evaluation meetings with teachers to assess GCE sessions for students;
- Elaboration of a Development Dictionary and a Pedagogical Guide on GCE;
- Design and launching of a website focused on the Development Dictionary (dde-desenvolvimento.com);
- Dissemination actions about the Development Dictionary targeting Civil Society Organisations, school communities and GCE actors;
- Training workshops for teachers, about GCE and the concepts included in the Development Dictionary.

**BENEFICIARIES**

Basic Education teachers and students (1st cycle), migrants and technical staff of Civil Society Organisations.

**OBJECTIVES**

**Overall:** contribute to the promotion of critical thinking and to the active global citizenship practice by resident citizens in Portugal.

**Specific:** raise their awareness on the existence of world inequalities and a better perception of global interdependences, in order to increase skills to act for a fairer and more sustainable world.

**BUDGET € 84,173**

**FINANCING**

Camões - Cooperation and Language Institute I.P.

**PARTNERS**

Fundação Cidade de Lisboa and Associação Renovar a Mouraria
FACTS AND FIGURES

- 40 GCE sessions developed in 4 schools and in the Study Support Group
- 24 sessions of intercultural learning communities for Global Citizenship facilitated, with migrants
- 130 pedagogic resources on Global Citizenship Education mapped
- 1 Development Dictionary with 33 entries and a Pedagogical Guide elaborated and available online
- 21 awareness-raising and dissemination actions held about GCE and the Development Dictionary
- 958 participants in the GCE activities
ACTIVITIES IN 2018

- Youth exchange of 9 days in Maribor, Slovenia, to develop and create the City of Youthopia, including:
  - Carrying out non-formal education activities;
  - Sharing of sustainable good practices from their countries;
  - Calculating the ecological footprint of each participant and discussing the impact on the planet;
  - Organisation of a sustainable tour in the city of Maribor;
  - Visiting the University of Maribor to attend a lecture on Ethical and Sustainable Design;
  - Establishing 4 groups dedicated to 4 themes (Education; Political Power; Production and Consumption; and Art & Culture), to debate ideas and develop the City of Youthopia;
  - Press conference for presenting the City of Youthopia to local media.

BENEFICIARIES

Young people, 18-30 years of age.

OBJECTIVES

Overall: Developing the ability of European young people to think critically about ethical and sustainable consumption, and encouraging youth to become engaged and active citizens.

Specific: Identification of problems and finding suitable solutions for ethical and sustainable consumption; developing and reinforcing skills for creative and critical thinking on Global Citizenship issues; encouraging youth to become active citizens; strengthening values of solidarity and empathy among young people and admiration of belonging to the European and global communities; familiarisation of young participants with the Erasmus+ programme.

BUDGET € 2,000

FINANCING

European Union

PARTNERS

Zavod Voluntariat, Zala Briviba, GVC and Mai Bine
FACTS
AND FIGURES

9 days of exchange

27 young people

5 partner countries

10 nationalities
CHALLENGES FOR GLOBAL CITIZENSHIP: MIGRATIONS AS A PILLAR TO BUILD FAIRER, PEACEFUL, TOLERANT AND MORE INCLUSIVE SOCIETIES

📅 SEP 2018 – AUG 2020
📍 PORTUGAL

👩‍🏫 BENEFICIARIES

Direct: University students and professors.

Indirect: Non-governmental Development Organisations, Civil Society Organisations, Universities and citizens in general.

🎯 OBJECTIVES

Overall: contributing to increase critical thinking of young university students, while promoting the exercise of global citizenship and the participation in the construction of more peaceful, decent and sustainable societies.

Specific: promoting the skills of young university students regarding migration issues in the 2030 Development Agenda framework.

💶 BUDGET € 85,827

💰 FINANCING

Camões – Cooperation and Language Institute I.P.

🤝 PARTNERS

Associação Renovar a Mouraria and Par - Respostas Sociais

☑️ ACTIVITIES IN 2018

- Holding of coordination meetings;
- Preparation of the project's graphic identity.
BENEFICIARIES
Population in general, focusing on young people from 15 to 30 years of age.

OBJECTIVES
Overall: contributing to the promotion and implementation of the 2030 Agenda through effective and innovative communication channels.

Specific: encouraging citizens to adopt SDGs-related behaviour in their daily lives, therefore reinforcing their action towards social and global justice.

BUDGET € 71,907

FINANCING
Camões – Cooperation and Language Institute I.P.

PARTNER
Par – Respostas Sociais

ASSOCIATE PARTNERS
Association A Reserva

ACTIVITIES IN 2018
- Holding of coordination meetings;
- Preparation of the project’s graphic identity.
There have been a number of experiences that had an impact on me as I participated in the project Coordinates for Global Citizenship: awakening to the importance of linking the local actions to a more global context, contacting with other organisations and projects in the field, sharing and establishing partnerships and, finally, the possibility to frame the (Re)Viver Lisboa project within the achievement of the Sustainable Development Goals (SDGs) in the medium and long term. Another added value of participating in this project was the access to instruments and bibliography that are extremely useful for developing not only this project but our activity in general. A good example is the kit for the development of awareness-raising and fundraising campaigns.

I think the [Development Dictionary] project was very positive. Relevant themes were addressed in a playful and practical way, and with a very accessible language, through various resources. The students always participated in a very enthusiastic way, they liked it immensely and they still talk about the dynamics during the sessions. These were very positive weeks, and some of my colleagues at school (and even at kindergarten) showed interest in participating in the project as well. We consider this project very important and we would like it to continue. I really enjoyed seeing the Dictionary and the pedagogical guides, because these are useful materials. I have even shared this with my colleagues, because these issues are part of the curriculum that we work with the students.
Forced migrations, as well as waves of refugees and of internally displaced people continue to pose a serious threat to peace and human dignity, to which multilateral institutions, national authorities and civil society organisations try to respond. These phenomena, that frequently occur or result in cases of high institutional fragility, have been addressed by our action, usually in countries on post-conflict situations. Angola, Mozambique and Colombia are some of the countries where we work.

FACTS AND FIGURES

1 online toolkit for local organisations, available in 10 languages, elaborated by the project More and Better EU Aid Volunteers

39 producers qualified in good practices of sugarcane production, through the project Sustainable Territories for Peace in Caquetá

3 awareness-raising and debate sessions on migration and interculturalism, with 28 students and 3 teachers in 3 Lisbon universities, in the framework of the CivAct project

10 former combatants trained in fruit pulping, canning, packaging and basic conservation practices, within the project Sustainable Territories for Peace in Caquetá

9 national trainings facilitated in 9 European countries by the project More and Better EU Aid Volunteers

1 event and 2 workshops on Migration and EU Values, with 25 speakers and 78 participants, under the CivAct project

About 26 partners
MORE AND BETTER EU AID VOLUNTEERS: ENHANCING TECHNICAL CAPACITY OF EUROPEAN ORGANISATIONS AND IMPROVING OPPORTUNITIES FOR EU CITIZENS TO PARTICIPATE IN HUMANITARIAN AID ACTIONS

FEB 2017 – JAN 2019

PORTUGAL
EUROPEAN PARTNERSHIP: Cyprus, Slovenia, Spain, Estonia, Hungary, Italy, Latvia and Lithuania

BENEFICIARIES
3 European Union platforms and 38 organisations

OBJECTIVES
Inform and engage 3 European Union platforms and at least 38 organisations in the EU Aid Volunteers Initiative; strengthen the capacities of approximately 38 organisations on Humanitarian Aid and the EU Aid Volunteers Initiative, and boost collaboration and networking, as well as experience and knowledge sharing.

BUDGET € 45,699

FINANCING
European Union

PARTNERS

ACTIVITIES IN 2018
• Participation in the international training of trainers, held in Bologna;
• Drafting and dissemination of an online toolkit for local organisations (www.euvolunteertoolkit.org);
• Participation in the celebration of the International Volunteer Day at European level (#IVD2018);
• Organisation in Portugal of the training “More and Better EU Aid Volunteers”, held in 9 European countries;
• Exchanges between collaborators from certified organisations and organisations applying for certification;
• Production and dissemination of videos and other communication materials;
• Organisation of the e-learning course on “Volunteering in Humanitarian Action: Opportunities and Challenges”;
• Participation in the final partners’ meeting and external evaluation in Bologna;
• Participation in the conference “More and Better EU Aid Volunteers”, at the University of Bologna.
FACTS AND FIGURES

2 videos released and disseminated, available in 9 languages

1 online toolkit for local organisations, available in 10 languages

7 European exchanges held between collaborators

1 international training of trainers, with 18 experts and several participants

9 national trainings facilitated in 9 European countries
ACTIVITIES IN 2018

- Creation and facilitation of a group of 6 young volunteers;
- Organisation and facilitation of awareness-raising and debate sessions on migration and interculturalism with higher education students;
- Working meetings for analysing stereotypes and constructing narratives;
- Elaboration and dissemination of awareness-raising materials;
- Production and releasing of videos on migrations in the European Union;
- National and international dissemination of the actions and activities held;
- Organisation of the event “Europe 3D: Dignity, Democracy and Human Rights” (Structured Dialogues and Workshops), on 9th November in Lisbon, with the participation of politicians and European experts, young people, migrants, local authorities and citizens in general.

BENEFICIARIES

Migrants, refugees, citizens, civil society organisations, local authorities, policy-makers and experts on migration.

OBJECTIVES

Promote European citizenship and improve the conditions for civic and democratic participation at European Union (EU) level; to encourage civic and democratic engagement by citizens at EU level, namely though a better understanding of European political decision-making processes and by developing opportunities for social and intercultural engagement and volunteering at EU level; to fight against the stigmatisation of migrants and create narratives to foster intercultural dialogues and mutual understanding.

BUDGET € 897,422

FINANCING

European Union (Europe for Citizens)

PARTNERS

CARDET, AEXCID, Culture et Development, IRTEA, FELCOS Umbria and COPE
FACTS AND FIGURES

2 mid-term skype meetings with 7 project partners

6 volunteers selected and engaged in the project’s activities

3 awareness-raising and debate sessions on migration and interculturalism, with 28 students and 3 teachers in 3 Lisbon universities

5 preparatory and wrap-up meetings with the volunteers

1 event and 2 workshops on Migration and EU Values, with 25 speakers and 78 participants

9 videos produced and disseminated

1 advocacy strategy on migration issues, with the elaboration of awareness materials
SUSTAINABLE TERRITORIES FOR PEACE IN CAQUETÁ

JAN 2018 – DEC 2020

COLOMBIA

PROVINCE OF CAQUETÁ:
El Paujil and La Montañita Municipalities

BENEFICIARIES

Direct: 2,500 people represented in productive and social organisations, both public and private.

Indirect: 6,500 people.

OBJECTIVES

Overall: Contribute to the consolidation of a stable and lasting peace in Colombia through the strengthening of socio-economic and environmental development in the Amazonian territories in the post-conflict period.

Specific: Together with the Colombian government, territorial entities and social organisations, promote the improvement of local capacity for the production, processing and marketing of fine and flavour cocoa and by-products in a profitable and competitive way, in territories affected by the armed conflict, and guided by the principles of environmental conservation, social inclusion and the consolidation of a culture of peace and legality.

BUDGET € 4,563,115 €

CO-FINANCING

EU Trust Fund for Peace in Colombia and Camões – Cooperation and Language Institute I.P.

PARTNER

Red Adelco

ACTIVITIES IN 2018

- Design and implementation of tools to characterize the intervention areas and to identify community-based organisations and farmers’ households benefiting from the project;

- Institutional mapping to foster the relationship, articulation and coordination with local stakeholders;

- Identification of 30 social and productive organisations (beneficiaries) and elaboration of plans to reinforce their organisational capacities;

- Territorial identification of cocoa native/indigenous varieties. The results (presence of fine cocoa and premium cocoa) were presented to Belgian and Swiss entrepreneurs identified as potential trade partners for cocoa exports, in a field visit held in July;

- Design of strategies for enhancing and developing cocoa, coffee, canangucha (mauritia flexiosa) and cane sugar value chains;

- Support for the rehabilitation of 2 production units for semi-artisanal cane sugar;

- Design of methodologies for building nurseries to preserve and spread native forest species, fruit and vegetables, therefore creating opportunities for food security, reforestation and environmental preservation;

- Implementation of i) a Field School on syntropic agroforestry; ii) exchanges with producers from other Colombia regions; and iii) the International Conference of Quality Cocoa and Agroforestry;

- Participation in local initiatives pertaining the International Day for the Elimination of Violence against Women;

- Organisation of a training workshop for representatives of producer organisations on production standards and conditions to access the Sanitary Registration and Authorisation, aiming to the marketing of finished products;

- Survey, identification and technical programming of road rehabilitation interventions. Identification of joint working opportunities with the Portuguese company Mota Engil, for planning the donation of construction materials and supporting several construction works and rehabilitation of social public goods;

- Drafting of a Strategic Plan for the ETCR (Espacio Territorial de Capacitación y Reincorporación) of Agua Bonita, jointly defined with a group of 130 former FARC combatants, and aiming to support the peacebuilding and peace consolidation processes;

- Beginning of a fruit pulping factory construction in the ETCR of Agua Bonita and training of 10 former combatants for using this equipment;

- Support to the graffiti festival “Agua Bonita se pinta de colores”, contributing to disseminate the relevant role of ETCR as a space for peacebuilding.
FACTS AND FIGURES

1,870 people (608 women) and 30 community-based organisations engaged in the project

16 producers trained on value adding processes and commercialisation

15 producers identified to start the certification process of organic cocoa

26 producers qualified to implement sustainable and climate-adapted agroforestry systems

39 producers qualified in good practices of sugarcane production

10 former combatants trained in fruit pulping, canning, packaging and basic fruit conservation practices

150 women engaged in development and civic participation processes

1.2 km of rehabilitated roads
TESTIMONIES

If I consider myself a more conscious and global citizen today, I partially owe it to the project CivAct – European Citizenship and Cultural Diversity. Through this project I had the opportunity to learn about innovative learning methodologies and new horizons that enable dialogue, thinking and action. The facilitation of sessions on migration and European policies prompted me to further research about these issues and to understand how they are deeply interlinked with Development. The CivAct project has broadened my vision of the world and made me see the urgent need of thinking globally and acting locally, so that the long-awaited social justice can be achieved and remain in our lives.

“I am very pleased with what the project [Sustainable Territories for Peace in Caquetá] has achieved, because it has fulfilled its promises in an outstanding way. We were told that 7 water draining channels would be built, and that’s what they did. This had a major impact on the community and ASOPAGPA (the Association of Sugarcane Producers of Puente Albania), because now we can properly distribute our products. The project is supporting us with capacity-building and technical assistance in the sugarcane plantations. I have also participated in the Cocoa International Conference and it was excellent. We learned about how the cocoa is grown and processed. Everything is a grain of sand, and we are all participating as a community.

The project contributed to identify our association’s strengths and weaknesses. It made us aware of our fragilities and to think about the initiatives that we must implement in order to improve. With this knowledge, we can be strengthened and grow as an association. It was also very positive to have participated in the creation of INVIMA (the National Institute of Surveillance, Medicines and Food), because it made us take care of our health and ensuring that everything we produce and sell in the community is in good sanitary conditions to guarantee other people’s heath.”
The current phase of acceleration and widening of global changes led to the establishment of a strategic and development studies area, which brings a new dimension of think tank analysis to the IMVF’s regular activities, focusing on relevant issues that impact on Development and Cooperation. We have elaborated and published several studies and research papers/briefs, and we prioritise partnerships with various stakeholders – this has led to the creation of the Lisbon Club in 2016 and the Lisbon Conferences on global development issues in 2013, of which IMVF is a founding member.

**FACTS AND FIGURES**

- **1** conference on "Development in an Age of Uncertainty", jointly organised with the Lisbon Club and **6** other organisations, with an average audience of **350** people

- **5** training activities, **1** with the IPPS-IUL as partner – **4**th Summer School on Global Challenges with **53** participants and **15** speakers, **2** with the Military University Institute and **2** with the National Defence Institute.

- **6** events organised, **5** in partnership with the Lisbon Club and **1** with the Maia Municipality

- About **1,000 participants** in activities

- **7** publications
  - **1** Policy Paper
  - **6** Briefs
The Department of Strategic and Development Studies (DSDS) has been reinforcing IMVF’s role as a think tank, by developing knowledge and policy analysis on relevant issues for reflection and debate on Development and International Cooperation. Most activities were held in partnership with several organisations, in accordance with the institutional strategic goal of fostering IMVF’s influence and visibility.

In addition to the following activities and publications, several interviews were given on Africa current affairs and development, including to national media: Lusa news agency, RTP Notícias, SIC Notícias, RTP Africa, Expresso; Público; Diário de Notícias. Interviews were also broadcasted or published in foreign media, including DW, RFP, BBC, O País (Angola) and Júpiter (Brazil).

ACTIVITIES WITH PARTNERS

CONFERENCES
The DSDS has led IMVF’s participation in the 3rd Lisbon Conference, entitled “Development in an Age of Uncertainty” and held in 3-4 May 2018 in the Calouste Gulbenkian Foundation, with the participation of approximately 30 speakers and moderators and an average audience of 350 people during the 2 days.
In the scope of this action, the Conferences’ website and social media were regularly updated and are co-managed by IMVF as coordinator of the project’s executive commission.

TRAINING
The 4th Summer School on Global Challenges was jointly organised with the Institute for Public and Social Policies of ISCTE-IUL, aiming to analyse and debate the global opportunities and threats. This was a 20-hour course with 53 students and 15 national and international speakers, with the following panels: Geopolitics & Global Economy; Energy Transition & Climate Change; Growth Models & Development Challenges; Global Security Threats; and The EU between Integration & Nationalism. This Summer School was also made available by ISCTE-IUL as an optional curricular unit within the Masters in International Studies. In addition, 4 lectures were given: on Conflicts in Africa, in the framework of training courses for Generals in the Military University Institute, and on Security and Development, to the participants in the National Defence Course.
EVENTS
The IMVF has collaborated in the organisation of 5 Lisbon Talks, in the framework of the Lisbon Club, and in the World Press Photo annual conference, jointly organised with the Maia Municipality. The Lisbon Talks always had a full room and were covered by the media. In all the events, IMVF’s support was visible in promotional materials and publications.

“Fragile States or states of fragility?”, held on 14th September with Hélder Costa and Jorge Moreira da Silva as speakers. Lisbon Talk organised by the Lisbon Club, with UCCLA as partner.

“Sustainability and Geopolicy of the Oceans”, held on 26th September with Paul Rose and Tiago Pitta e Cunha as speakers. Lisbon Talk organised by the Lisbon Club, with the Oceano Azul Foundation as partner.

“Democracy and Resilience”, held on 19th October with Jorge Sampaio and Xanana Gusmão as speakers. Lisbon Talk organised by the Lisbon Club, with the g7+ as partner.

“Angola: What changes?”, held on 19th November with Alex Vines and Luís Todo Bom as speakers. Lisbon Talk organised by the Lisbon Club, with UCCLA as partner.

“China’s Foreign Strategy”, held on 4th December with Jie Yu and Paulo Portas as speakers. Lisbon Talk organised by the Lisbon Club, with CCIP as partner.

“Europe between Nationalism and Integration”, held on 11th November, with Fernando Jorge Cardoso, Paulo Rangel and Bernardo Ivo Cruz as speakers. World Press Photo conference jointly organised with the Maia Municipality.

PUBLICATIONS
The following Policy Papers and Briefs were edited and published:
EVENTS AND PARTICIPATIONS
EVENTS AND PARTICIPATIONS

1 | Start of the first IMVF project in Colombia “Sustainable Territories for Peace in Caquetá”

2 | Training session “SGDs and Human Rights” for undergraduate students on Social Education | ESECS, Polytechnic Institute of Leiria

3 | Meeting “A Transformative Economy: challenges and limits of Social and Solidarity Economy, organised by CIDAC | Lisbon

4 | Training session “Sustainable Development Goals: what role for the Water Museum in promoting and achieving the SDGs?” | Water Museum, Lisbon

5 | Meeting “A Transformative Economy: challenges and limits of Social and Solidarity Economy, organised by CIDAC | Lisbon

6 | 3rd edition of the Lisbon Conferences | Calouste Gulbenkian Foundation, Lisbon

7 | Presentation of the Health for All Programme at the International Forum “On People-First Public-Private Partnerships for the Sustainable Development Goals” | Palais des Nations, Geneva

8 | Meeting for presenting and discussing the evaluation report on mainstreaming gender equality in Portuguese development cooperation | Camões I.P., Lisbon

9 | Display of projects funded by the European Union in Guinea-Bissau | EU Delegation in Guinea-Bissau

10 | Follow-up of the National Development Education Strategy | Camões I.P., Lisbon

11 | II International Seminar “Development Education and Cooperation: agendas, context and challenges” | FPCE of the Porto University

12 | General Assembly of the Portuguese NGDO Platform | CIDAC headquarters, Lisbon

13 | General Assembly of the Portuguese NGDO Platform | CIDAC headquarters, Lisbon

14 | Website launching “Sustainable Development Goals – Transforming our World” (ods.imvf.org)

15 | “What advocacy do we want?” Meeting of Portuguese NGDO Platform members | CIDAC headquarters, Lisbon

16 | Participation in the project “Casa Comum” | Gonçalo da Silveira Foundation, Lisbon

17 | II edition of the Cross-border Conferences on Development Education, organised by RED-NETT | ISEG, Lisbon

18 | Session “À Conversa com...” about the SDG on Good Health, organised by the Loures Municipality | Ceramic Museum of Sacavém

19 | Presentation of the Health for All Programme at the World Health Summit | Coimbra Conference Centre

20 | Opening of the exhibition “Vamos tod@s pelos Objetivos Globais” | Portuguese Parliament

21 | Development Academy 2018 | Cidade de Lisboa Foundation and Lusófona University of Lisbon

22 | Visit of the Portuguese President, Marcelo Rebelo de Sousa, to IMVF projects in São Tomé and Príncipe

23 | Participation in the IV Meeting of Higher Education Institutions and Civil Society Organisations in the framework of the project “Sinergias” | Lisbon
Throughout the year, the IMVF team actively and regularly participated in the Portuguese NGDO Platform working groups on Ethics, Development Education and Aidwatch, and has represented the Platform in HUB 1 (Sustainable Development and Policy Coherence for Sustainable Development), HUB 3 (Promoting Civil Society Space) and HUB 4 (Global Citizenship Education and People Engagement) of CONCORD (European Confederation of Relief and Development NGOs), in Brussels.
COMMUNICATION AND MEDIA
In 2018, the Communication area continued to pursue the IMVF strategic objectives, moving forward in its mission of **disseminating the Institute's action and initiatives**, both at institutional level and in the framework of the implemented projects.

The **Department of Communication, Image and Events (DCIE)** continued to be an important channel for updating the IMVF website and social media; supporting the preparation of graphic and audio-visual materials; producing and disseminating external newsletters about the projects and activities implemented by IMVF or its partners; and collaborating in the organisation of events and other initiatives, either institutionally or within projects.

We highlight **3 missions for communication of projects, in two of the countries where IMVF intervenes:** São Tomé and Príncipe, from 16th to 23rd February, held simultaneously with the visit of the Portuguese President, Marcelo Rebelo de Sousa, and from 14th to 21st June, in the framework of the 1st Week of Lusophone Dermatology in São Tomé and Príncipe, including a visit to the Autonomous Region of Príncipe; and in Guinea-Bissau, from 6th to 15th November, which enabled the follow-up of several activities and initiatives within the ongoing projects in the country.

Regarding internal communication, the **training on Internal Communication** is worth mentioning, facilitated by the DCIE and targeting the IMVF team; it was held at the headquarters on 28th November.
Several resources on development issues were also made available, as well as updated information about all the ongoing projects, clipping, press releases and publications highlights, photos and videos.
In 2018, **130** news were published in various national and international media about IMVF activities, including media reports, interviews, opinion articles and comments in several media*. 

**11/01 – VER**
The myths about migrations and development are dismantled by facts

**16/01 – Observador**
Tourism project financed by the EU starts in the Cape Verdean Island of Maio

**01/02 – Quidgest**
Reduction in maternal and child mortality

**20/02 – TSF**
“Health for All” supports the education of deaf people

**20/02 – SIC Notícias**
Marcelo visited the Ayres de Menezes hospital, where there are remote medical consultations with Portuguese physicians

**20/02 – Renascença**
Marcelo highly impressed with Portuguese healthcare project

**01/05 – Notícias ao Minuto**
Experts debate in Lisbon the “Development in an Age of Uncertainty”

**01/05 – SIC Notícias**
Essay about health in Guinea-Bissau

**29/06 – Agência Ecclesia**
Society: Seminar on global development coherence calls for mobilisation of citizens

**20/07 – RTP África**
Dermatologists from Portugal, Angola and Mozambique are going to train 2 physicians from São Tomé

**10/04 – Sapo Notícias**
Portugal and the EU launch farming project to support peace in Colombia

* The titles of these news and articles are originally in Portuguese
FINANCIAL RESULTS
FINANCIAL RESULTS

FUNDS RECEIVED BY ORIGIN

- European Union: 89%
- Portuguese Government: 11%

EXPENDITURE BY AREA OF INTERVENTION

- Health: 50%
- Education: 31%
- Rural Development and Food Security: 5%
- Environment and Sustainability: 2%
- Civil Society: 7%
- Culture And Heritage: 2%
- Global Citizenship: 2%
- Migration, Post-Conflict And Humanitarian Action: 1%
- Strategic And Development Studies: 1%

HUMAN RESOURCES ALLOCATED BY COUNTRY

<table>
<thead>
<tr>
<th>ORIGIN</th>
<th>Nº</th>
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<tbody>
<tr>
<td>Cape Verde</td>
<td>4</td>
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<tr>
<td>Colombia</td>
<td>4</td>
</tr>
<tr>
<td>Guinea-Bissau</td>
<td>91</td>
</tr>
<tr>
<td>Portugal / Headquarters</td>
<td>20</td>
</tr>
<tr>
<td>São Tomé and Príncipe</td>
<td>9</td>
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<td><strong>TOTAL</strong></td>
<td><strong>128</strong></td>
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## SIMPLIFIED BALANCE*

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<tr>
<th>ASSETS</th>
<th>2018</th>
<th>2017</th>
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<tbody>
<tr>
<td>Fixed assets</td>
<td>1,597,284</td>
<td>1,093,084</td>
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<tr>
<td>Accounts receivable</td>
<td>954,107</td>
<td>739,153</td>
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<tr>
<td>Government and other public entities</td>
<td>3,862</td>
<td>2,125</td>
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<tr>
<td>Co-financing</td>
<td>13,599,028</td>
<td>8,057,421</td>
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<tr>
<td>Cash and Bank deposits</td>
<td>9,708,029</td>
<td>8,793,372</td>
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<tr>
<td>Accruals</td>
<td>35,060</td>
<td>92,908</td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>25,897,370</td>
<td>18,778,063</td>
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<tr>
<th>EQUITY FUNDS</th>
<th>2018</th>
<th>2017</th>
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<tr>
<td>Funds</td>
<td>5,268,553</td>
<td>5,268,553</td>
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<tr>
<td>Profit</td>
<td>1,274,829</td>
<td>1,261,284</td>
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<td><strong>TOTAL FUNDS</strong></td>
<td>6,543,382</td>
<td>6,529,836</td>
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<th>PASSIVE</th>
<th>2018</th>
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<tr>
<td>Accounts payable</td>
<td>14,056</td>
<td>69,132</td>
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<tr>
<td>Government and other public entities</td>
<td>32,649</td>
<td>29,142</td>
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<td>Provisions for risk/charges</td>
<td>48,487</td>
<td>45,979</td>
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<tr>
<td>Other liabilities</td>
<td>238,166</td>
<td>127,151</td>
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<tr>
<td>Diferrals</td>
<td>17,164</td>
<td>12,164</td>
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<tr>
<td>Deferred subsidies</td>
<td>19,003,466</td>
<td>11,964,658</td>
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<td><strong>TOTAL LIABILITY</strong></td>
<td>19,353,988</td>
<td>12,248,226</td>
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<tr>
<td><strong>TOTAL FUNDS AND LIABILITY</strong></td>
<td>25,897,370</td>
<td>18,778,063</td>
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## RESULTS

<table>
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<tr>
<th>EXPENSES</th>
<th>2018</th>
<th>2017</th>
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<tbody>
<tr>
<td>External services and supplies</td>
<td>183,112</td>
<td>473,506</td>
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<tr>
<td>Expenses with staff</td>
<td>919,949</td>
<td>938,930</td>
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<tr>
<td>Depreciation</td>
<td>47,036</td>
<td>41,757</td>
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<tr>
<td>Closing of projects</td>
<td>5,289,376</td>
<td>3,628,738</td>
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<tr>
<td>Other expenses</td>
<td>14,414</td>
<td>12,736</td>
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<tr>
<td>Taxes</td>
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<td>22,241</td>
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<td><strong>TOTAL EXPENSES</strong></td>
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<tr>
<th>REVENUES</th>
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</thead>
<tbody>
<tr>
<td>Provision of services</td>
<td>235,430</td>
<td>359,257</td>
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<td>Operating subsidies (Funds)</td>
<td>6,113,680</td>
<td>4,654,507</td>
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<td>Other revenues</td>
<td>140,783</td>
<td>200,456</td>
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<td><strong>TOTAL RENVENUES</strong></td>
<td>6,489,893</td>
<td>5,214,220</td>
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**NET RESULT**: 13,545 96,312

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*Statements restructured as compared to the model of accounting, to allow easier reading by non-financiers.*

All projects implemented by the IMVF are subject to independent audits, the opinions and results of which are reported to the respective donors. Please see our complete Annual Report and Accounts 2018 at [www.imvf.org](http://www.imvf.org)