In 2019, our action continued to be framed by the values and working practices that guide us since we embraced development cooperation purposes as a fundamental cornerstone of our activity, in 1988.

We believe that maintaining our focus in supporting the most vulnerable populations is a good practice to uphold, by promoting their empowerment and engagement in our activities, and always contributing to promote human dignity and environmental sustainability.

Our intervention approach continues to prioritise support to people and institutions in the countries and communities where we operate, constantly seeking to work in partnership and cooperation with national and local entities and civil society organisations.

While bearing in mind our historical legacy and accumulated knowledge, we moved forward in the diversification towards new geographies, new fields of work and new intervention methods. We intend to have a stronger global presence and increasingly reinforce our role as a benchmark institution at national level, in partnership with relevant and world-renowned organisations in the international arena.

The context in which we work is more complex and unfavourable than just a few years ago. Political and financial instability in Europe and the impact of populist nationalism in several states, both in Europe and beyond, with hostility towards migrants and isolationism, became even more challenging after the United Kingdom’s decision to leave the European Union, as this was one of the European countries where development cooperation and civil society engagement have always been more prominent. Climate change, extremism movements and the escalation in social and ethnic tensions in several countries are also major obstacles to our work, even when it is aimed precisely at mitigating risk factors. However, there are also positive developments, such as greater effectiveness in the fight against corruption, the improvement in political climate and democratic openness in several developing countries. This complex environment has required - and still requires – from IMVF greater attention to national and global settings that affect our action, both with regard to financing sources and to the political, economic and security contexts in the countries and regions where we operate.

What we achieved this year regarding the continuation and beginning of new activities, as stated in this report, has contributed to strengthening the IMVF’s objectives, action and reputation in several areas of development cooperation, global citizenship, and reflection on development issues. The quality and relevance of our action continued to be ensured by a close relationship with our development partners and by the commitment and motivation of a network with more than two hundred co-workers, of which we proudly note that the majority are nationals of the countries we work in.

Our action would not have been possible without the support of our partners and funders, particularly the European Commission. However, I cannot forbear to emphasise the collaboration with Camões, I.P., which keeps supporting our work at various levels despite the recognised financial constrains.

This report results from the dedication, spirit of purpose, voluntary generosity and professionalism of all those contributing to make the Institute Marquês de Valle Fôr a unique institution among Portuguese NGDOs. These women and men are the most visible face of who we are, in Portugal and in the countries where we operate, and I would like to express strong appreciation and personal recognition for their work, commitment and dynamism.

Paulo Telles de Freitas
Chair of the Administration Board
Our Year and the Future
Our Activities

The year 2019 marked an increase in IMVF’s action on various fronts, namely in the implementation of development cooperation projects in the several countries where we operate, as well as in the enhancement of global citizenship actions and in the reflection on development issues.

As a Non-Governmental Development Organisation (NGDO), IMVF has endeavoured to align its cooperation strategy with the 2017 New European Consensus on Development and the United Nations 2030 Agenda and its Sustainable Development Goals.

Since the funds supporting our projects on the ground are mostly provided by European calls and tenders, we took note that the new European Commission upholds sustainable development, the stability of developing countries and the eradication of extreme poverty as the focus of its development cooperation strategy – which are goals that guide our action.

The integration of several European funds, including the European Development Fund (EDF), in the new “Neighbourhood, Development and International Cooperation Instrument”, highlights the increased cross-cutting nature of the main current challenges, from the effects of global warming to the fight for gender quality, or from the refugee and migrant flows to security issues, which require integrated actions capable of achieving the multiple sustainable development related objectives. By renaming the development cooperation area for “International Partnerships”, the European Commission increased its comprehensiveness and underlined three key priorities for the next five-year period: the Africa-Europe Alliance, Digital Partnerships, and the Green Deal. These priorities will be thoroughly taken into account in the Institute’s programming for the next years.

It should be noted that, while the European Union remains the main source of funding, IMVF maintained the space for strategic partnership and complementarity with Portuguese Development Cooperation and continued to follow the opportunities for Delegated Cooperation.

The complex realities at global and European levels and in the locations in which we operate, characterised by rapid and sometimes structural changes, has reflected both directly and indirectly in the NGDOs’ work, including the IMVF. We have therefore continued to prioritise strategic reflection on the dynamics that affect our areas of action, particularly isolationist drives and their consequences on financing and implementation of cooperation and development activities.

Notwithstanding the institutional changes and increased complexity of the challenges we face, IMVF’s action has expanded and there is a positive assessment of the work carried out, as the Institute’s activity is guided by the pursuit of sustainability in every action and prioritises sound partnerships in the intervention sectors and locations. Capacity development of local actors remained a central aspect of all the adopted approaches and strategies, in order achieve greater national and local autonomy after the projects’ implementation period.

In 2019, regarding Cooperation and Development Projects, we have engaged in a new country and reinforced our actions in the countries where we have been involved:

…there is a positive assessment of the work carried out, as the Institute’s activity is guided by the pursuit of sustainability in each action and prioritises sound partnerships …
In the Gambia, we have started in January the first project of the Portuguese development cooperation in that country, focused on rural development actions and working with youth.

In Colombia, we moved forward in the first IMVF project in Latin America, aiming to support the stabilisation and development of a region with the greatest intensity of military and guerrilla actions until recently.

In Guinea-Bissau, we continue being a benchmark institution in maternal and child healthcare, and working all across the country. We also continued to support heritage and cultural enhancement in the Bijagós archipelago and started a new project to support groups of organised citizens.

In São Tomé and Príncipe we continued the intervention in the health sector with clinical support through telemedicine and missions of Portuguese experts, and started a new project of food governance. Regarding Education, the completion of the project for supporting the consolidation of secondary education was compensated by the beginning of a new programme of comprehensive support not only to secondary education but also to higher education, with teachers’ training across the country and teaching of Portuguese Language and Mathematics in the Príncipe region. For this purpose, this project has the technical assistance of the Universities of Aveiro and Évora and the partnership with the University of São Tomé and Príncipe.

In Cape Verde, we have prepared a nationwide project on the inclusion of children and young people with neurological disabilities, to start in the first semester of 2020, and concluded the two projects for supporting investment in community-based tourism in the Maio island.

In Angola, we have participated in a agricultural technical assistance project in the Huambo, Bié and Malange provinces, aiming to improve value chains of the main local agri-food products.

In Mozambique, we drafted applications for two partnership projects, one regarding youth employment and civic participation and the other focused on health.

In the areas of Global Citizenship, Inter-municipal Cooperation, Strategic and Development Studies, and Communication and Information, we have increased the Institute’s action in 2019, mainly in Portugal and alongside new partners.

Regarding Global Citizenship, priorities were focused on migration and SDGs, with youth as the main target group. This was a year to consolidate the work carried out and the partnerships forged, in addition to submitting applications for European funding and other financing sources – the results of this work being foreseen for 2020, when the approval of these projects is expected.

Regarding Inter-municipal Cooperation, we continued to work within the partnership framework of the Inter-municipal Network for Development Cooperation (RICD, in Portuguese), namely by strengthening municipal skills on SDGs localization, as well as implementing awareness raising campaigns on this issue.

Regarding Strategic and Development Studies, our activities of publishing, training and partnerships were further pursued, including with the Lisbon Club. Our participation as partners in the 1st Conference on State Fragility is worth mentioning. We continued to carry out training activities and lectures in academic institutions, particularly with ISCTE-IUL and with defence and security agencies, namely the Military University Institute and the National Defence Institute.

In conclusion, we have reinforced IMVF’s position as a benchmark institution in several fields of action in 2019, and also expanded our action at geographical level.
General Executive Administration

Regarding IMVF’s general executive management, the Executive Board, in its first year in office, has restructured the organisational chart in order to include the “New Partnerships and Communication” department, which aims to promote IMVF’s expansion, by exploring new target countries for Cooperation and Development projects, new funding instruments, and new partner organisations as financing or co-financing entities.

In this context, the following initiatives/actions should be highlighted in 2019:

• The network of partnerships and projects has expanded within the scope of the new Board. Regarding new partnerships, the one established between IMVF and Chatham House (The Royal Institute of International Affairs, United Kingdom), one of the most distinguished think tanks in the world, should be noted. The presentation of a joint communication on Security in the Gulf of Guinea at the 1st seminar “The Atlantic Center for Defense Capacity-Building”, organised by the Ministry of Defence, is an example of the joint work started in 2019.

Other examples, such as the work carried out with the International Labour Organisation and the World Bank are also worth mentioning.

• In the framework of the IMVF’s Strategic Objective “Profitability of the IMVF’s Real Estate Assets”, all building units in the IMVF headquarters building that were subject to profound rehabilitation work in 2018 have been rented, therefore enabling an income increase in 2020, which is crucial to offset the significant decrease in interest rates.

In addition, within the 2019 Activity Plan approved in October 2018, the implementation of a set of activities and initiatives in various areas was defined, based on the proposals outlined by the departments, which by their easily measurable characteristics were specifically monitored and supervised throughout the year, within the scope of IMVF’s “Objectives and Results Control System”.

After the end of 2019, the results achieved globally by the team in IMVF Headquarters as well as by the various departments that are part of the Institute’s structure were assessed.

In summary, the aggregated results accomplished on 31.12.2019 can be analysed as follows:

Statistics: Objectives and Results’ Achievement

<table>
<thead>
<tr>
<th>N. Objectives</th>
<th>Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>Largely exceeded</td>
<td>12</td>
</tr>
<tr>
<td>Overachieved</td>
<td>5</td>
</tr>
<tr>
<td>Achieved</td>
<td>16</td>
</tr>
<tr>
<td>In progress</td>
<td>2</td>
</tr>
<tr>
<td>Not implemented</td>
<td>0</td>
</tr>
</tbody>
</table>

Total: 35 | 100%
In short, the analysis of the pertaining aggregate results demonstrates that 94% of the objectives set by the Team were achieved, overachieved, or even largely exceeded. In fact, of the 35 operational objectives considered, only two were still in progress.

Finally, the Executive Council notes with great satisfaction that 49% of the proposed objectives were overachieved or even largely exceeded.

Financial Sustainability, an Undeniable Strategic Objective to be Preserved

The financial analysis regarding 2019 is marked by the beginning of two significant projects: “Building a Future - Make it in The Gambia”, on the Migration field of action, in the Gambia, amounting to €5,000,000 and “Ianda Guiné! Djuntu” on the Civil Society field of action, in Guinea-Bissau and with a global amount of €9,200,000.

In addition, a significant project on Rural Development was concluded, “UE-ACTIVA” in Guinea-Bissau, amounted to approximately €4,400,000.

The beginning of the “PAISE-STP” project in São Tomé and Príncipe is also worth mentioning, in which the Association Marquês de Valie Flôr (AMVF) is chef de file and the IMVF is a partner.

From a macro perspective, there is a 50% growth in the amount of portfolio projects. Nevertheless, the total executed amount in 2019 reached 6,628 m€, approximately 8% above the 2019 amount.

<table>
<thead>
<tr>
<th>Projects’ total amount (m€)</th>
<th>Executed amount (m€)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ongoing projects</td>
<td>Ongoing projects</td>
</tr>
<tr>
<td>2018</td>
<td>2018</td>
</tr>
<tr>
<td>22,179</td>
<td>6,969</td>
</tr>
<tr>
<td>+ 50%</td>
<td>+ 8%</td>
</tr>
<tr>
<td>32,976</td>
<td>6,628</td>
</tr>
<tr>
<td>2019</td>
<td></td>
</tr>
</tbody>
</table>
There is a significant increase from the European Union financing (approximately 12%), mainly resulting from the beginning of the projects “Ianda Guiné! Djuntu” and “Building a Future - Make it in The Gambia”, and a sharp decrease of the Portuguese State financing (around 24%), namely from Camões, Cooperation and Language Institute, I.P., resulting from the completion of the “ACES-STP” project in São Tomé and Príncipe.

Regarding financial results, the subsidies included in the Income Statement remained stable, amounting to around €6,500,000.

The year 2019 also recorded an increase in Service Delivery, namely by reinvoicing to AMVF of the human resources’ costs allocated to the Health for All project, which are managed by the Association, as well as the billing of services within the “MOSAP II” project. This budget heading amounted to approximately €244,000.

Overall, IMVF costs increased by about 6%, due to investment in exploring new markets and financing sources, as well as to the reinforcement of human resources in order to manage new projects.

It is also worth noting the significant delay in the launch of two projects mentioned above, which resulted in an execution below budget. This delay led to a lower than expected recognition of income related to Administrative Expenses.

As in the previous year, the financial provision was reinforced according with the Equity Method, pertaining the 100% equity owned by the IMVF in the Valle Flôr Consulting, Lda. that was established in March 2017.

In this context, the IMVF therefore achieved a negative Net Result of €79,637.83 for this financial year, and it is proposed that this Net Result be transferred to the Retained Earnings.

Regarding assets and liabilities, as stated in the financial statement, there are no significant changes except for the ones mentioned above, namely the increase in future liabilities due to the beginning of new projects.

With respect to human resources’ management, the promotion of a framework for improving efficiency, productivity and maximising internal coordination processes continued to be pursued, in order to fulfill IMVF’s noble mission.

The Executive Board wants to take this opportunity to express its gratitude and to emphasise the high level of competence, dedication and spirit of purpose of all the staff, without which it would not have been possible to reach the defined targets and, more importantly, due to which many more goals will be achieved in the future.
Who We Are

Created in 1951 as a private institution of public utility, IMVF is a foundation for development and cooperation that started its activity as a NGDO in 1988, in São Tomé and Príncipe. From the 90s onward, we have expanded our action to other countries, mainly Portuguese Speaking Countries and broaden our scope of intervention. In 2017 we widened again our sphere of activities to new geographies in Africa and Latin America as well. The results achieved have turned IMVF into a key stakeholder in Development Cooperation, Global Citizenship and Development thinking.

Raison d’Être

The promotion of human dignity, which includes equal rights and opportunities and justice for all, improving the welfare of the most vulnerable populations, thus fighting against exclusion, and contributing towards a more sustainable planet, as a cornerstone to ensure good living conditions for present and future generations. This is the framework of what we do and how we do it.

How We Work

Assuring best practices and strengthening communities, public entities and civil society regarding the respect of values and principles such as solidarity, gender equality, sustainability, accuracy and transparency are at the core of our work. Working in close cooperation with our partners in Development, alongside with the commitment and motivation of about 250 staff workers, of which more than 90% are involved on field work, have ensured the quality and relevance of our actions.

What We Do

We actively contribute towards sustainable development and human dignity by designing, implementing and collaborating in projects and activities in a diverse range of areas.

HEALTH
EDUCATION
RURAL DEVELOPMENT AND FOOD SECURITY
CIVIL SOCIETY
MIGRATION, POST-CONFLICT AND HUMANITARIAN ACTION
ENVIRONMENT AND SUSTAINABILITY
CULTURE AND HERITAGE
MUNICIPALITIES AND LOCAL AUTHORITIES
GLOBAL CITIZENSHIP
STRATEGIC AND DEVELOPMENT STUDIES
Where We Are

IMVF is partner of the Project “Health for all – towards Sustainability” – represented in the health sector in São Tomé and Principe – implemented by AMVF – Associação Marquês de Valle Flôr (AMVF).
Our Work in 2019
Health

This is one of the core intervention areas of IMVF, due to the importance of health issues in development and well-being of populations. Our action is promoted in liaison with public authorities, within a structured and sustainable framework, with a special focus on maternal and infant healthcare and with the support of innovative telemedicine resources and means. The direct and indirect beneficiaries of our projects amount to more than four million people in several countries, particularly in São Tomé and Príncipe, Guinea-Bissau and Angola.

Testimonials

“...The first time I came to São Tomé and Príncipe was 8 years ago, and when I arrived I had no idea of what I was going to find. This work turned out to be an unforgettable experience that I feel with great intensity in the week of the mission. I feel that I really make a difference with my humble contribution, supporting this people who I practically regard as brothers, both due to language and to the way they receive us. The project [Health for All – Towards Sustainability] is excellent; it is a way of contributing to the much-needed improvement in health conditions, considering the insufficiencies of the national healthcare service, and to mitigate the suffering of these people. I am fully committed while in mission, I try to do my best and help the people of São Tomé, and it is a great joy and satisfaction to be welcomed with open arms and to be able to make a difference.”

João Vieira de Almeida
Physician who participates in the Otorhinolaryngology missions of the Health for All project

“I benefited from several training courses, including on Urgent Obstetric and Neonatal Healthcare, on Obstetrical Surgery (C-section practice) and more recently on Obstetrical Ultrasound. Over time, I came to conclude that PIMI has done a lot for my country, my organisation and myself as a healthcare professional. I have greatly improved with the training and capacity development sessions in which I participated. I believe that we will continue to progress on the maternal and infant health indicators, which is a concern for the PIMI and for the government, particularly in diminishing the child and maternal mortality rates.”

Jess Rodrigues
Physician who is part of the PIMI II clinical team at the Canchungo Regional Hospital
Health For All – Towards Sustainability

*SÃO TOMÉ AND PRÍNCIPE

**IMVF** is a partner of the project "Health for All – Towards Sustainability" implemented by the AMVF

**Objectives**

**Overall:** contribute to the universal access of the population of São Tomé and Príncipe to quality healthcare.

**Specific:** promote the improvement, autonomy and gradual sustainability of preventive, primary and specialised healthcare services.

**Beneficiaries**

The entire population of São Tomé and Príncipe (around 187,356 residents) as users of the national health system; professionals of the national health system (60 physicians and 348 nurses) benefiting from in-country training during specialised medicine's missions and through telemedicine; 4 physicians benefiting from long-term training in Portugal (3 years); 1 technician on imaging, 1 technician on equipment maintenance and 1 technician on health information and statistics benefiting from short-term training in Portugal (6 months).

**Budget**

€ 3,880,000

**Co-financing**

Camões – Cooperation and Language Institute, I.P. and DGS – Directorate General for Health of Portugal

**Partners**

Ministry of Health of São Tomé and Principe and Associação Marquês de Valle Flôr (AMVF)

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* IMVF is a partner of the project "Health for All – Towards Sustainability" implemented by the AMVF
Activities in 2019

• Extension and consolidation of regular clinical support at a distance, through medical appointments and exams via Telemedicine between Portugal and São Tomé and Príncipe;

• Continuation of short-term missions of Portuguese specialised physicians to São Tomé and Principe;

• Theoretical-practical training actions and in-service trainings to São Tomé health professionals, during short-term specialised missions;

• Holding of the 7th Portugal-São Tomé Seminar on Otorhinolaryngology;

• Establishment and equipment of an Ophthalmology Unit in the Autonomous Region of Principe;

• Renovation of a space for the creation of a Dermatology Unit at Hospital Dr. Ayres de Menezes;

• Support to the elaboration of a Handbook of Portuguese Language for Deaf People in São Tomé and Principe “Na Escola da Rosa e do Tomé”;

• Continuation of medical long-term training (3 years) in Portugal of 4 technicians from São Tomé and Principe on specialised medicine: Ophthalmology, Gastroenterology, Imaging, and Gynaecology and Obstetrics;

• Completion of the short-term training (6 months) in Portugal of 3 technicians from São Tomé and Principe on Imaging, Medical Equipment Maintenance, and Health Information and Statistics;

• Follow-up of the process for 1 short-term technical internships (6 months) in Portugal;

• Acquisition and provision of medicines, equipment, medical and surgical material, medical consumables and reagents to use in specialised medical missions in the Ayres de Menezes Hospital and to support the primary healthcare network at district level;

• Support to National Programmes against Major Endemic Diseases (Malaria, HIV/AIDS and Tuberculosis), through provision of medicines, equipment and complementary means for diagnosis.

Facts and Figures

124 short-term missions of 13 medical specialties

6 short-term missions for Technical Assistance on Electromedical equipment

2 short-term missions on Hospital Administration and Management

More than 4,800 appointments of specialised medicine within short-term missions

More than 500 surgical operations within short-term missions

More than 28,000 complementary diagnostic tests

More than 900 clinical sessions through Telemedicine

More than 80 ophthalmologic screening in the Autonomous Region of Principe
**Objectives**

*Overall:* contribute to the reduction of maternal, neonatal and child mortality in Guinea-Bissau and, in particular, for the achievement of the Sustainable Development Goals (SDGs) targets.

*Specific:* ensure a better access to quality healthcare for pregnant women and women who have recently given birth (up to 45 days after childbirth) and children under 5 years of age in Guinea-Bissau.

**Beneficiaries**

*Direct:* 319,771 children under 5 years of age, 413,821 women of reproductive age as users of the National Health Service and 1200 health professionals in the 132 health areas of Guinea-Bissau.

*Indirect:* the entire population of Guinea-Bissau (1,881,005 residents).

**Budget**

€ 11,000,000 *

**Co-Financing**

European Union and Camões – Cooperation and Language Institute, I.P.

**Partners**

Ministry of Public Health of Guinea-Bissau, United Nations Children’s Fund (UNICEF) and Entraide Médicale Internationale (EMI)

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*Consolidated amount of the 3 contracts currently in force that this programme comprises.
Activities in 2019

• Acquisition, implementation of the logistic chain, programming and distribution of medicines and other medical consumables in the 132 covered healthcare structures, as envisaged by the PIMI “no-charge grid”;
• Update and implementation of the Instrument for Measuring Medicines’ Needs, in order to define and update the basic stock in the 132 health structures;
• Award of performance-based quarterly bonuses for maternal and child healthcare professionals in several health structures of the country;
• Carrying out of in-service capacity-building and monitoring, by the PIMI clinical team in the covered healthcare units;
• Holding of a specialised training on Obstetrical Anaesthesia;
• Carrying out of the final training programme on Urgent Obstetric and Neonatal Healthcare and on Obstetrical Ultrasound;
• Completion of the specialised training on caesarean (C-section);
• Rehabilitation and minor infrastructure maintenance in the Mansoa and Canchungo regional hospitals;
• Preparation and implementation of a National Blood Donation Campaign, in January, in the healthcare structures where the 12 existing blood banks are located;
• Implementation of a training for knowledge updating on Immunotherapy by Transfusion, aiming at the laboratory staff of the healthcare centres that have blood banks;
• Support for the setting up of the surgical block in Bubaque, Bijagós Region.

Facts and Figures

132 healthcare units covered in the 11 Guinea-Bissau health regions
57 types of medicines and 61 medical consumables purchased, stored in a warehouse with 400m² in Bissau and distributed in the 132 Guinea-Bissau healthcare structures
More than 1,200 maternal and child healthcare technicians from Guinea-Bissau benefiting from in-service training and quarterly performance bonus
142 healthcare technicians benefiting from training on Urgent Obstetric and Neonatal Healthcare
8 physicians from Guinea-Bissau benefiting from training on Obstetrical Ultrasound
8 physicians from Guinea-Bissau benefiting from training on Caesarean (C-section)
12 healthcare technicians from Guinea-Bissau benefiting from training on Anaesthesia
366 blood donors registered and 219 blood bags collected in the National Blood Donation Campaign
Our intervention reflects our commitment towards a development process that respects the liaison with national authorities and fosters local, individual and institutional skills. The most relevant action in this sector has been taking place in São Tomé and Príncipe, where our actions support the public authorities responsible for Education. In recent years, our actions have covered around 400 teachers and other education professionals and indirectly reached almost 20,000 students.

ACES-STP

PAISE-STP

Testimonials

Ilvécio Ramos
Mathematics Secondary School Supervisor

Ana Costa Freitas
Rector of the University of Évora, partner institution of PAISE-STP

Carlos Tiny
Chef de Cabinet of the Minister of Education and Higher Education of São Tomé and Príncipe

“ACES-STP aimed, among other activities, to define basic learning competences in Portuguese Language and Mathematics, that is, to define what are the essential competences of students when they finish the 1st cycle (grade 9) and the 2nd cycle (grade 12) of Secondary Education in São Tomé and Príncipe. As supervisor of Mathematics in secondary schooling, I was invited to join the working team and have participated in all activities pertaining the definition of essential learning in Mathematics. The team used the secondary school curriculum to define the benchmarks for national students, taking into account the new technologies and also the educational contexts in other countries, such as Portugal.”

“All the interventions leading to improved education in various countries are crucial for their development, as development processes cannot be well-balanced without education. I think that to have IMVF and two Portuguese universities coming together to improve the conditions and training of teachers and non-teaching staff in educational institutions of São Tomé and Príncipe, from secondary to higher education, is therefore particularly important. On the other hand, education is not static, nothing is completed and it is always an ongoing process.”

“This project [PAISE-STP] complements the aspirations of São Tomé and Príncipe, namely of this government, to invest in Education as the basis for societal development. This project is the follow-up of two others that were implemented in the country – School + and ACES – which were more focused on the preparation of curriculum, teachers, etc. The current project extends to higher education, and we will therefore have better qualified academics to perform their duties and also better qualified teachers to educate our population.”
Objectives
Overall: contribute to the improvement of the quality of secondary education in São Tomé and Príncipe.

Specific: support the Ministry of Education, Culture, Science and Communication (MECCC) in the key areas of school administration and in the definition of both structure and content of continuous and in-service training.

Beneficiaries
High officials and technical staff of district and central services of the Ministry of Education, Culture, Science and Communication (MECCC), school managers, secondary education students and teachers.

Budget
€ 453,475

Financing
Camões – Cooperation and Language Institute, I.P.

Partners
Ministry of Education, Culture, Science and Communication of São Tomé and Principe (MECCC)
Global Activities

- Drafting and revision of guiding documents for school management;
- Preparation and organisation of a training on school administration and management, through the in-service training of trainers (50h);
- Support to the reorganisation of school administrative services (secretariat) through the drafting of the *“Handbook of Administrative Procedures and Features of the Integrated School Management System”*;
- Support to the creation of instruments and procedures for monitoring the implementation of school strategic plans;
- Creation, organisation and capacity development of a coordination structure for Continuous and In-Service Training, and elaboration of the legal order proposal for the Office for Continuous and In-Service Training (GFCE);
- Preparation of a proposal for GFCE Rules of Procedure and other required documents to put the office and the training into operation;
- Creation of a mechanism for training needs assessment;
- Support to teaching in the Autonomous Region of Príncipe (Portuguese Language and Mathematics);
- Support to the drafting of an action plan for the improvement of students’ skills in Portuguese Language and Mathematics.
Objectives
Overall: contribute to the improvement of the education sector in São Tomé and Príncipe.

Specific: contribute to raise the professional qualifications and skills of the secondary school teaching staff; promote the development of institutional capacities of the University of São Tomé e Príncipe (USTP) and the Ministry of Education and Higher Education (MEHE); and contribute to improving the education sector’s functioning, especially regarding school administration and management.

Beneficiaries
Direct: directors and technical Staff from the MEHE central services; pedagogical supervisors; subject coordinators; school managers; education inspectors; secondary school teachers; USTP teachers involved in the initial teacher training; the USTP; Cabinet for Continuous and On-the-job Training; Directorate for Secondary and Technical-Vocational Education; Directorate for Educational Planning and Innovation; and the Education Inspection Office.

Indirect: participants of the initial teacher training for secondary school teachers, and secondary school students (grade 7 to 12) of São Tomé and Príncipe.

Budget
€ 2,940,700

Financing
Camões – Cooperation and Language Institute, I.P.

Partners
Ministry of Education and Higher Education of São Tomé and Príncipe (MEHE), Associação Marquês de Valle Flôr (AMVF), University of São Tomé and Príncipe, University of Aveiro and University of Évora

NOV 2019 – SEP 2022
Activities in 2019

- Selection of teachers/cooperation agents to support teaching in São Tomé and in the Autonomous Region of Principe;
- Initial partners’ meetings to plan the activities;
- Beginning of acquisition of equipment and vehicles;
- Preparation of the project’s graphic identity.

Facts and Figures

1 coordination team composed by 3 members
6 teachers/cooperation agents selected to support teaching in São Tomé
4 teachers/cooperation agents selected to support teaching in the Autonomous Region of Principe
Agriculture and livestock are crucial for the development of the countries where we operate in and for the improvement of the populations' welfare. Our action prioritises the strengthening of local associations regarding production and trade, as well as the promotion of food security and food sovereignty networks and regional agricultural planning. In the past years, technical capacity-building actions, training, production and creation of micro enterprises have covered, directly and indirectly, about 500,000 people, mainly in Brazil and in Guinea-Bissau.

**Binaté Nancassa**  
A rice grower from Komo Island, Tombali region, Guinea-Bissau

“I’ve been a farmer for about 30 years. I have two 3-hectare plots of land. I’m the mother of 5 children and have a vast knowledge of agriculture. I am so happy that the association has existed since 2014. I had been looking for support everywhere and it was not easy to find a project that would benefit AMAGRU. This initiative [the Sustainable Agri-food Policies - SAP diagnosis of agri-food micro-initiatives] is to be commended and we will live up to the challenge because rural women are capable and not discouraged by hard work. We are always ready. I would like to suggest support for the agricultural area, particularly the breeding of pigs and chickens and the processing of products, and access to training to work better and not let business drop.”

**Maria de Fátima Silva**  
President of the Association of United Women Farmers (AMAGRU)

“The work done over the past few months with the project Ianda Guiné! Chicken has enabled me not only to identify a number of problems in poultry farming, but also to help train local technicians to monitor family producers and communities, to create new formulas for poultry feeding using better local raw materials, to develop an improved network of veterinary services in order to provide access to health services and medicines for more communities. Joining the project team has been a unique experience as it has allowed me to broaden my horizons and learn about new traditions and cultures, different ways of perceiving and solving daily challenges, interacting with rural communities, as well as participating in the exchange of knowledge between people from different countries and backgrounds, enriching my way of looking at the world.”

**Óscar Mateus**  
Veterinary expert from the Ianda Guiné! Galinhas project

“The rise of sea water has created difficulties for us, but so far this year we’ve had no such problem. We had a good harvest and got rice, because here we live on nothing but rice. We have no other crops. It is not possible to live here without cultivating rice because there is nothing else. We don’t have cashew trees, just ‘bolanhas’ or rice polders. If it weren’t for these ‘bolanhas,’ I wouldn’t be able to support my family. All my money to pay for school and to buy clothes comes from that, because I have no other resource to support my family with. UE-ACTIVA is really important, otherwise we wouldn’t be able to work. With the pipes they gave us we were able to close our ‘bolanhas’ early, preventing salt water from entering.”

**Etikanun N’Ha**  
Ianda Guiné! Galinhas

Testimonials

Rural Development and Food Security

IMVF Annual Report 2019

**UE-ACTIVA**  
Etikanun N’Ha  
Ianda Guiné! Galinhas  
Sustainable Agri-Food Policies  
Value Chain Service Provider  
For Investment Feasibility

Area of Intervention Rural Development and Food Security
Objectives

Overall: contribute to improve the social and economic conditions of the Guinea-Bissau population, in particular in the regions of Bafatá, Quinara and Tombali.

Specific: promote the improvement of territorial governance in the regions of Bafatá, Quinara and Tombali.

Beneficiaries

Direct: producers’ organisations and other key actors of the value chains and dynamic strategic commercial circuits; communities and/or organisations of producers benefiting from the renovated and/or built facilities and empowered for their sustainable management; civil society organisations (CSOs) from the target regions that will benefit from mentoring for projects’ elaboration; CSOs benefiting from technical and financial support to the partial implementation of Regional Agricultural Development Plans (PDAR, in Portuguese); CSO members of RESSAN-GB (Civil Society Network for Food and Nutritional Sovereignty in Guinea-Bissau).

Indirect: the population of the target regions (352,750 residents), particularly women and young people, key players in the regional agricultural sector and engaged in the participatory process of drafting the PDAR (public and private).

Budget

€ 4,444,444

Co-Financing

European Union and IMVF

Partner

RESSAN-GB
Global Activities

- Preparation and approval of the RESSAN-GB Strategic and Communication Plan (2016-2020);
- Preparation of Regional Agricultural Development Plans (RADPs) and their respective Operational Plans, based on agro-ecological zoning and strategic and agro-economic diagnoses;
- Grants to Civil Society Organisations (CSOs) for the implementation of RADPs in the areas of ‘bolanhas’ rehabilitation, horticulture and palm oil production;
- Construction of various types of infrastructure (markets, community shop, ramps and bridges);
- Creation of savings and revolving credit groups, provision of loans for business creation and preparation of business plans;
- Participation in the main spaces for advocacy on Food and Nutrition Security (Council of Food and Nutrition Security of the Community of Portuguese-Speaking Countries – CONSAN-CPLP and the SUN Movement - Scaling Up Nutrition);
- Coordination meetings to support the work of local authorities, Regional Agricultural Directorates and Regional Planning Offices;
- Development and implementation of a pedagogical programme and 3 national and international exchanges (Cape Verde and Guinea-Conakry), with a view to strengthening the members of RESSAN-GB;
- Holding, in partnership, a national meeting to analyse and contribute to the validation of the Guidelines for Family and Rural Farming Agriculture in the Community of Portuguese Speaking Countries (CPLP) and a national meeting to reflect and take decisions on the Model of the Food and Nutritional Security Council for Guinea-Bissau, the draft Decree for which was approved by the Government in the Council of Ministers in 2017;
- Carrying out a comparative study on Food and Nutrition Security laws and programmes in the countries of the Economic Community of West African States - ECOWAS and CPLP, namely Guinea-Bissau, Cape Verde, Brazil, São Tomé and Príncipe and Senegal, with a presentation and public validation of the results in Bissau.

Facts and Figures

3 strategic diagnoses, 1 agro-economic diagnosis and 1 agro-ecological zoning elaborated and implemented

3 RADPs and respective Operational Plans prepared with the participation of 1,279 villages (‘tabancas’) from the 3 target regions and validated by the Ministry of Agriculture.

2 calls for grants, with funding and personalised technical support for 10 Organisations

7,728 hectares of ‘bolanhas’ rehabilitated

5 markets built

433 RESSAN-GB members empowered by training and exchanges

31 savings and loans groups created and in operation

15 palm oil processing units installed and in operation

3 value chains (rice, horticulture and palm oil) supported

11 pieces of access infrastructure to ports and production centres built and/or rehabilitated
Objectives

Overall: contribute to the sustainable development of the Urok Islands Community-based Marine Protected Area (CMPA).

Specific: promote the improvement of socioeconomic conditions and supporting the joint management and participatory governance of cultural and natural resources.

Beneficiaries

Direct: 185 farmers households; 114 women producers of vegetables; 77 women producers of solar salt; 163 resident fishermen; 125 young local producers/merchants of palm oil; 100 women in small businesses; 20 young entrepreneurs; 300 students and 15 teachers of Urok community schools; and 134 members of management bodies in the Urok Community-based Marine Protected Area (CMPA).

Indirect: local administrative authorities and regional authorities from Bolama-Bijagós, who will be engaged in the participatory management process; and the population of Urok and the archipelago, especially young people.

Budget

€ 932,302

Co-Financing

European Union and Camões – Cooperation and Language Institute, I.P.

Partner

Tiniguena – Esta Terra é Nossa!
Activities in 2019

- **Supply of production elements to farmers**: work tools, plant material such as fruit trees, sweet potato seedlings and various seeds for rice, beans, peanuts, corn, Bijagó peanuts and vegetables;

- **Production of 196 paprika plants, 235 tomato plants, 240 lettuce plants, 121 aubergine plants (dipagatu), 2,837 onion plants, 62 cabbage plants and 66 pigeon pea plants (cajanus cajan) in the Abú ‘tabanca’ school garden**;

- **Implementation of a support and training programme for fishermen**, coordination and support for maritime surveillance, access to fishing materials, including loans in kind (boat engines) and construction of a store to sell materials in the Acoco ‘tabanca’;

- The United Nations Development Programme granted the 2019 Ecuador Award to the Urok Community Protected Marine Area (CPMA) whose operation is supported by the project;

- **Installation of a solar irrigation system** to reduce the labour of women in this task;

- **Support to 35 horticulturists to set up productive yards**, with an average production per woman of 45 kg of onions and 30 kg of tomatoes;

- **Installation of 22 garbage collection points and 5 cleaning actions** in the ‘tabancas’ of Abu, Ancandaque, Nago and Chediã;

- **Establishment of an Environmental School Brigade** in the community schools of Abu, Chediã and Nago, with 120 students and 5 teachers who regularly clean public spaces;

- **Holding of 5 health and sanitation awareness campaigns** broadcast via radio;

- **Carrying out of training actions in pedagogy and curricular implementation** for teachers working in the 7 community schools in Urok (1st to 6th grade);

- **Operationalisation of the outpatient system** with the mobilisation of a general practitioner who carried out 4 missions.

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**Facts and Figures**

- 124 farmers receiving technical assistance for agro-ecological production
- 102 fishermen trained in responsible fishing techniques
- 27 young people and women engaged in entrepreneurial initiatives
- 15 community teachers trained
- 3 community schools built and/or rehabilitated
- 21 drinking water sources constructed and/or rehabilitated
- 22 non-recyclable waste collection and treatment points installed
- 1 information technology centre built
Objectives

Overall: contribute to food and nutrition security in the target regions of Guinea-Bissau, through the provision of foods of animal origin (chicken and eggs).

Specific: contribute to the structuring of the poultry industry in Guinea-Bissau, promoting opportunities for socio-economic development.

Beneficiaries

Direct: local micro, small and medium-scale community or family businesses; poultry professionals (individuals, companies, and associations); production centres and their associates (universities, research centres, agricultural producers, etc.); technicians of the participating State institutions; and veterinarians and para-veterinarians.

Indirect: the population of the target regions, in particular women.

Budget

€ 1,862,182

Financing

European Union

Partners

Mani Tese, Asas do Socorro and University of Turin

Associate Partner

School of Agriculture of the Polytechnic Institute of Bragança
Activities in 2019

- Technical assistance to the poultry companies CEDAVES and Piu Piu Awara in terms of animal health and zootechnical management, with suggestions for improvements to be implemented on poultry farms;

- Holding of a training session on the responsible use of medicines for paraveterinarians and project workers, on 12th June, to prepare technicians/trainees for vaccination campaigns;

- Carrying out of a vaccination campaign aimed at family producers, between August and September in the project’s target regions;

- Holding of a poultry farming course (module I) for technicians of the Directorate General for Livestock (DGL) on 25th June, with 13 trainees and including senior officers of the DGL;

- Planning of the Technical and Professional Poultry Farming Course for young entrepreneurs and hen breeders who want to create a business or develop production;

- Organisation of the photography exhibition “We Give Wings to Development: Agricultural Cooperation in Guinea-Bissau” on 27th February at the School of Agriculture of the Polytechnic Institute of Bragança;

- Presentation of the project in the 2019 SKAN Forum - Research, Development and Innovation on 16th October at the Calouste Gulbenkian Foundation.

Facts and Figures

- 13 trainees from the Directorate General for Livestock participated in poultry farming training

- 1 vaccination campaign involving 155 family producers (38% of which are women) and covering 4,356 birds (1,965 laying hens and 2,391 broilers)

- 2 social poultry farming enterprises supported with technical assistance

- 11 trainees participated in the training on responsible use of medicines
Objectives
Overall: contribute to good multi-actor governance in the area of food security and nutrition and in promoting sustainable and inclusive development in São Tomé and Príncipe, as well as contributing to the fulfilment of the Human Right to Adequate Food and Nutrition.

Specific: strengthen the participation and capabilities of civil society for discussing and monitoring the implementation of public policies that impact on natural resources’ access and management, on poverty reduction, and on food and nutrition insecurity.

Beneficiaries
Direct: 30 technical leaders of civil society organisations; 20 managers and technicians of agricultural cooperatives and family farmer’s organisations; 30 farmers, artisanal and extractive fishermen (in particular, young people and women); 46 managers and technical officers of national public administration and the Autonomous Region of Príncipe, in the food security and nutrition sectors.

Indirect: the population of São Tomé and Príncipe, estimated at around 190,000 residents.

Budget
€ 666,666

Co-financing
European Union and Camões – Cooperation and Language Institute, I.P.

Partners
Association for Cooperation and Development (ACTUAR-ACD) and Association for Agricultural Development and Environmental Protection (ADAPPA)
Activities in 2019

- Mapping of trainers for training and knowledge-sharing on: i) networking and advocacy for the Human Right to Adequate Food and Nutrition in São Tomé and Príncipe; ii) sustainable agricultural heritage systems; iii) Rural women’s rights; iv) agroecology;

- Support to the participation of a member of the Civil Society Network for Food and Nutrition Security of São Tomé and Príncipe (RESCSAN-STP) as speaker in the international seminar “Globally Important Agricultural Heritage Systems and the Sustainable development Goals: paths for cooperation”, on 19th July in Idanha a Nova (Portugal);

- Drafting of Terms of Reference and selection of consultants for preparing policy recommendations on agroecology and mechanisms for participative certification;

- Analysis of the proposal for a draft law on the development of labelling and bar codes in the country’s quality system, in response to a request from the São Tomé and Príncipe National Service for Intellectual Property and Quality;

- Beginning of construction works and equipment for the RESCSAN-STP Resource Centre, which will include a library, audiovisual library, a room with computers with internet access, a copy centre and a venue for events;

- Support to the organisation and participation in the III Meeting of the Council of Food and Nutrition Security in São Tomé and Príncipe (CONSAN-STP), held on 8th September in São Tomé;

- Organisation and support to awareness-raising meetings with relevant political actors of agriculture, entrepreneurship, tourism, environment, and the National School Feeding and Health Programme of São Tomé and Príncipe;

- Participation in bilateral meetings with international organisations: United Nations Food and Agriculture Organisation, United Nations Development Programme and the European Union;

- Holding of a session of participative diagnosis on pilot micro-initiatives, on 20th November at the Portuguese Cultural Centre in São Tomé;

- Preparation of the project’s graphic identity.
Objectives
Promote the productivity, production and market access for 50,000 eligible beneficiaries, currently engaged in agricultural production; rehabilitate irrigation systems and promote value chain activities for a set of selected crops; promote capacity development of 600 technical officer of the Ministry of Agriculture and Forestry (MINAGRI).

Beneficiaries
Direct: 50,000 agricultural producers from 80 ‘comunas’ (administrative units) of 25 municipalities in the Huambo, Bié and Malange provinces; 600 technical officers of the Ministry of Agriculture and Forestry of Angola.

Indirect: 175,000 agricultural producers.

Budget
€ 460,474 (Global: € 2,484,309)

Financing
World Bank and Institute of Agricultural Development of the Ministry of Agriculture and Forestry of Angola

Partners
CESO CI International

1 Component 2 of the “Family Farming and Marketing Project” (MOSAP II)
Activities in 2019

- Preparation of the initial report on the implementation of activities; review of legislation and literature about the project’s themes; and collection of information on beneficiaries and associations;
- Promotion of an information campaign aimed at local authorities, non-governmental organisations and rural communities on the planned investment programmes, in order to encourage the submission of applications;
- Support for management of irrigated agricultural areas: identification of beneficiaries according to previously defined selection criteria; classification of communities; and identification of the uses and management of the agricultural areas covered;
- Capacity building for beneficiaries of the Agricultural Development Institute and Station (ADI/ADS), in cooperation with the United Nations Food and Agriculture Organisation (FAO), on the management of irrigated agricultural areas;
- Support for applications from farmers’ associations through training on association leadership and project eligibility;
- Regular support and technical assistance to agricultural production;
- Support for the identification of strategic value chains for local supply chains and sub-projects for their optimisation;
- Support for the creation of sustainable partnerships between producer associations, traders and other potential partners;
- Introduction of a manual machine for cassava harvesting, an innovative technology in the context of Angolan family agriculture;
- Drone mapping of plots to be irrigated in agricultural areas under construction;
- Holding of training in irrigation and phytosanitation directed at the Master Trainers of the Agricultural Field Schools, in the framework of promoting rural extension to the family sector;
- Holding of training in marketing;
- Preparation and promotion of training sessions in the areas covered by the project and drafting of manuals on production techniques and leaflets on different crops.

Facts and Figures

- 32 participants in the “Value Chain - Commercialisation - Marketing” training initiative
- 1 strategic proposal drafted for storage solutions for crops of the project’s priority value chains
- 23 business plans prepared for farms in Bié
- 1 technological concept for cassava processing in the context of family farming introduced and taken up
- 14 Agricultural Development Stations with scales to create a standard reference in kilograms for agricultural products
- 3 orchards established for diversification of agricultural activity and food and nutrition security in the communities of Cahunda, Cambasi, Malanje
Civil Society

The empowerment of civil society is crucial for the development of fairer, more democratic and peaceful societies and consequently, also to statebuilding. The promotion and support of civil society activities, especially NGOs, citizens’ organisation platforms and other non-state institutions, therefore reflects a cross-cutting concern of our action in several countries. Most of our projects have been implemented in Angola, Mozambique, Guinea-Bissau, East Timor and Brazil.

Testimonials

“2019 was an interesting and challenging year, considering the strategies defined for implementation in the Ianda Guiné! Djuntu programme and the goals to be achieved, which aim to promote participatory and inclusive development in Guinea-Bissau. Encouraging Guinean citizens to assume a greater role in the resolution of collective problems, strengthening the participation and action of organised citizens’ groups to solve problems and enhancing the resilience and socio-economic opportunities of the population of Guinea-Bissau constitutes a noble challenge for the Ianda Guiné! Djuntu project. Reflecting on the actions developed throughout the year, I must say that for me it has been a great opportunity to share experiences and knowledge, both with colleagues in the office and in social interactions with members of organised citizens’ groups, in different regions of Guinea-Bissau. I believe the challenges will be overcome, the objectives will be achieved and that organised citizens’ groups will become more resilient and enjoy economic and social opportunities, improving the quality of life of the community. I congratulate the IMVF team for the values guiding their actions, based on sharing, cohesion and harmony. These values are and will be crucial to our success.”

Diamantino Lopes, Knowledge and communication technician of Ianda Guiné! Djuntu

Ianda Guiné! Djuntu
Objectives

Overall: to support Guinea-Bissau citizens in being leading players for solving collective problems.

Specific: strengthen the participation and performance of Organised Citizens’ Groups in solving their problems.

Beneficiaries

Direct: Guinean Groups of Organised Citizens and their members and associates.

Indirect: the entire population of Guinea-Bissau (1,881,005 residents).

Budget

€ 9,200,000

Financing

European Union
Activities in 2019

- Recruitment and hiring of the project team (coordinator; managers for the areas of institutional strengthening, grants and knowledge and sharing; financial manager; reception and evaluation technicians; institutional support technicians; regional technicians; operational assistants; and drivers);
- Rehabilitation of the project headquarters;
- Holding of training sessions for reception and evaluation technicians, institutional support technicians and regional technicians;
- Acquisition of equipment and materials to support project operations;
- Holding of a Advisory Mechanism with the support of international consultants with experience working with Civil Society Organisations, to define appropriate intervention guidelines in relation to grant allocation, institutional strengthening and knowledge and partnerships;
- Participation in the public and formal presentation of the Ianda Guiné! Programme, of which the Ianda Guiné! Djuntu initiative is a part;
- Development of an innovative methodology for identifying problems and solutions with community engagement;
- Creation of instruments and handbooks guiding the application of this innovative methodology;
- Definition of the training plan for organised citizens’ groups and for follow-up of the initiatives to be financed;
- Holding of a pre-test of the new methodology for identifying problems and solutions - a clarification and training session addressed to 6 organised citizens’ groups that subsequently implemented the methodology in their communities;
- Collection of information about diaspora organisations that contribute to the development of Guinea-Bissau and meetings with different entities to define the work strategy with Guinean emigrant associations;
- Recording of a radio magazine about the Permanent Support Office (PSO) of the Ianda Guiné! Djuntu project;
- Identification and equipping of regional offices and resource centres;
- Presentation and opening of resource centres for organised citizens’ groups, local authorities and communities in all regions.

Facts and Figures

- 6 instruments created for the methodology of identifying problems and solutions with community participation
- 8 resource centres equipped and opened to the public in the 8 regions of Guinea-Bissau
- 6 organised citizens’ groups that applied the new methodology for identifying problems and solutions in their communities
- 1 Steering Committee held with 14 participants from 7 entities
Migration, Post-Conflict and Humanitarian Action

Forced migrations, as well as waves of refugees and internally displaced people continue to pose a serious threat to peace and human dignity, to which multilateral institutions, national authorities and civil society organisations try to respond. These phenomena, that frequently occur or result in cases of high institutional fragility, have been addressed by our action, usually in countries on post-conflict situations. Angola, Mozambique and Colombia are some of the countries where we work.

“..."I would like to thank the project [Sustainable Territories for Peace in Caquetá], because the team put their souls and hearts in La Montañita municipality, they checked our needs and helped to mitigate them. I am personally very grateful, because finding a collective solution for childcare was one of my dreams and thanks to the project we have received the support to build the community nursery ‘Huelitas de Paz.’ Other completed infrastructures were also important, as they enabled us to start working and offer our services, such as the computer room, the fruit processing factory, as well as all the training carried out in the Field Schools. I am very thankful to Portugal, which has shown a strong will to contribute to peacebuilding in Colombia, and in this territory in particular. We are seriously committed in continuing to work for peace in Caquetá, in La Montañita and in Colombia.”

“The lack of access to training opportunities is one of the main challenges faced by youth in the North Bank Region (NBR). Many young people are not able to access the financial support granted by the programme Tekki-Fii – Make it in The Gambia, due to lack of entrepreneurial training. I am grateful to IMVF for having provided me training in this area, through the Tekki-Fii project, because I would probably not succeed if I had started a business without that knowledge. I understand now that those skills are necessary for starting a business and all it entails, and I also have the chance to apply for the Tekki-Fii funding.”

Testimonials

Betsy Ruiz
Former combatant, Territorial Space for Training and Reincorporation

Alfu Marong
Aspiring entrepreneur in the North Bank Region
Objectives

**Overall:** contribute to the consolidation of a stable and lasting peace in Colombia through the strengthening of socio-economic and environmental development in the Amazonian territories in the post-conflict period.

**Specific:** together with the Colombian government, territorial entities and social organisations, promote the improvement of local capacity for the production, processing and marketing of fine and flavour cocoa and by-products in a profitable and competitive way, in territories affected by the armed conflict, and guided by the principles of environmental conservation, social inclusion and the consolidation of a culture of peace and legality.

Beneficiaries

**Direct:** 2,500 people represented in productive and social organisations, both public and private.

**Indirect:** 6,500 people.

Budget

€ 4,563,115

Co-Financing

European Union Trust Fund for Peace in Colombia and Camões – Cooperation and Language Institute, I.P.

Partner

Red Adelco
Activities in 2019

- Holding of capacity development initiatives in various areas: chocolate production; use of non-wood products from forests (particularly palm trees – ‘canangucha’); production of cosmetics from essential oils; techniques and good practices in the production of quality cocoa;
- Implementation of 4 Agricultural Field Schools in regenerative agroforestry systems and productive conservation techniques;
- Promotion of organic certification to 25 cocoa producers;
- Participation in Chocoshow, the main event of the chocolate industry in Colombia;
- Technical assistance to producers on good crop and post-harvest management practices;
- Holding of exchanges for the sharing of knowledge and experiences on issues relating to production;
- Strengthening of the relationship between indigenous communities and producers;
- Development of activities that contribute to dialogue and reconciliation between ex-combatants in the Territorial Spaces for Training and Reintegration (TSTR) and neighbouring communities;
- Construction of a fruit processing plant in the Água Bonita TSTR;
- Construction of a kindergarten in the Água Bonita TSTR to enable ex-combatant mothers to undertake income-generating activities;
- Construction of a 3x3-metre bridge in the municipality of La Montañita;
- Opening of a 600-metre road to enable access to a sugar cane processing plant in the municipality of La Montañita;
- Road rehabilitation in several communities in the municipalities of El Paujil and La Montañita;
- Support for the El Paujil community radio station, with technical assistance, donation of equipment and support for the biweekly broadcast ‘Voces Caqueteñas para la Paz’;
- Support for the presentation of public accounts in the municipalities of El Paujil and La Montañita;
- Participatory drafting of municipal gender policy strategies and documents in the municipalities of El Paujil and La Montañita;
- Monitoring and strengthening of 30 Civil Society Organisations in administrative, financial, legal, socio-business and organisational issues.

Facts and Figures

- 10 savings and credit groups, benefiting 338 people
- 3.5 km of rehabilitated roads
- 600 m of road created
- 5,000 kg of fruit processed
- 291 producer families receiving technical assistance
- 4 gender dialogue meetings with 150 women participating
- 25 certified organic cocoa producers
- 30 Civil Society Organisations supported in strengthening their organisational capacities
Objectives
Overall: contribute to socio-economic development and to foster opportunities for local populations and returning migrants in The Gambia, namely in Central River, North Bank, Lower River and Upper River regions.

Specific: to boost economic development through fostering employment and income-generation opportunities; and improve the attractiveness of rural areas and promote a favourable socio-economic environment for an effective and sustainable reintegration of former migrants.

Beneficiaries
13,000 people in rural areas, in particular women and youth.

Budget
€ 5,000,000

Financing
European Union Trust Fund for Africa

Partners
Camões – Cooperation and Language Institute, I.P., Agency for the Development of Women & Children (ADWAC), Alianza por la Solidaridad, United Purpose, International Trade Centre, Enabel and GIZ
Activities in 2019

- Presentation of the project through a roadshow jointly organised with other projects of the European Union Trust Fund for Africa (International Trade Centre, German Cooperation Agency and Belgian Cooperation Agency) between 31st March and 7th April, passing through Farafenni, Basse, Brikama Ba, Kaur, Jarra Soma, Brikama and ending with the inauguration of the 13th edition of the Gambia International Trade Fair at Independence Stadium in Bakau;
- Launch of the private sector support fund for young entrepreneurs - Tekki Fii Grant;
- Promoting of the connection of young producers from the Central River Region (CRR) and the North Bank Region (NBR) to the market by supporting their participation in the Tourism and Agribusiness Fair organised by the Gambia Youth Chamber of Commerce between 29th November and 15th December;
- Holding of a business development and financial management training for young people involved in agribusiness activities;
- Holding of a business development training promoted by the Gambia Chamber of Commerce and Industry, following the methodology of the International Labour Organisation;
- Support to 20 businesses to participate in the Where Agribusiness Meets Fashion initiative within the Tourism and Agribusiness Fair on 8th December;
- Delivery of a vehicle to a group of young people to facilitate the transport of vegetables to market;
- Elaboration of capacity-building plans for 5 community radio stations (Kerewan, Farafenni, Soma, Brikama Ba, Bansang);
- Holding of training in management, leadership, record keeping, reporting and basic journalism techniques for community radio technicians;
- Development of infrastructure rehabilitation plans for 2 youth centres and a multi-purpose mini stadium (Bansang – CRR and Basse – URR);
- Beginning of the drafting of a manual of procedures for youth centres;
- Holding of two inter-regional meetings on opportunities in the agribusiness, migration and sport for development;
- Organisation of 9 football games with the motto “Make it in the Gambia”;
- Support for the 9th edition of the Farafenni Marathon;
- Holding of training in sport for development, for representatives of the National Youth Council and the National Sports Council of the Gambia.
Environment and Sustainability

The preservation of ecosystems, biodiversity and non-renewable natural resources, as well as the fight against climate change have been the focus of our action in this area. We have developed water supply and quality improvement projects, sanitation and hygiene, feasibility studies for capturing and better use of resources, amongst others, aiming to strengthen public entities and engage local communities in the countries where we intervene, particularly Cape Verde, Guinea-Bissau and São Tomé and Príncipe.

Testimonials

“I participated in entrepreneurship training in which we were empowered to create our own business or, for those who already have a business, on knowing greater and sound management tools to expand the business. The training was particularly good. It took place in 3 periods, starting in the summer and ending in December. I gained experience, met other colleagues and we clarified many doubts together. In my case, I have my own business, but I sometimes have problems in the economic and financial area, so I learned a lot. I hope there will be more such training for those who want to participate in the future. That training will help me in my business in the future. The best projects will be chosen from among the 20 young people participating. I hope mine will be selected, because there is a financial amount to help me remodel and improve my business space, allowing me to better receive and attend to my clients.”

Dani Martins (Dani)
Participant in Entrepreneurship Training

“We are a group of 5 women fishmongers from the city of Porto Inglês and we participated in the training course. We learned a lot about fish canning, which we didn’t know about previously. We ended up putting this knowledge into practice. Although there is a lack of machines for fish canning, we did manage to make some sales and travel to the city of Praia, where we were invited to an exhibition. Finally, we thank the European Union for this training and for all that it has given us.”

Francisca Gonçalves (Cheila)
Participant in Fishing Training
Objectives

Overall: the improvement of the living standards of the population in the Maio Island, through solidarity and sustainable tourism.

Specific: strengthen and diversify the tourist offer in the Maio Island, by increasing income generating activities linked to solidarity and sustainable tourism and by promoting participatory techniques.

Beneficiaries

Direct: local and community associations of the Maio Island, board members, associates and family members; professionals of traditional economic activities and rural population (with particular focus on women and youth): farmers, livestock farmers and other traditional activities; association of cheese producers from Ribeira Dom João; municipal technical officers; associations and the Boavista Municipality.

Indirect: population of the Maio Island and visitors.

Budget

€ 546,284

Financing

European Union

Partners

Maio Municipality and Loures Municipality

Associate Partners

Tourism Development Society of the Boavista and Maio Islands and Boavista Municipality
Activities in 2019

- Completion of improvement/adaptation works for guest house tourism;
- **Support for producers of grogue** (a typical Cape Verdean drink) in complying with the hygiene and safety rules required by the authorities (technical support, purchase of materials and small works in production units);
- Carrying out of training and technical follow-up aimed at women fishmongers for the production of canned and smoked fish;
- Start of rehabilitation and equipment of community kitchens;
- Holding of training in **social innovation and entrepreneurship** for local young people to provide financial support for small business initiatives;
- Delivery of **milking pumps** to cheese producers' association of Ribeira Dom João;
- Creation of the **brand image and labels** for the traditional products of the Maio island: salt and derived products, canned and smoked fish and grogue;
- Purchase of licenses and materials for the construction of **leisure craft**;
- Beginning of the implementation of **participatory budgeting** in the localities of Barreiro and Calheta;
- Holding of an **exchange of experiences** on the Santo Antão island.

**Facts and Figures**

- 5 houses improved/adapted for use as guest houses
- 3 community kitchens renovated and equipped
- 34 young people trained in social innovation and entrepreneurship
- 5 milking pumps delivered
- 3 products created with brand image and labels
- 1 local product fair held
Area of Intervention: Environment and Sustainability

Project: Caminhari – Structural Actions for Nature Tourism in the São Nicolau Island

Objectives:
Overall: make São Nicolau an international reference destination for nature tourism, in particular for hiking, trail running and BTT.
Specific: implement a network of walking and BTT trails, based on a central route (main itinerary), divided into stages and 9 complementary routes, thoroughly tested, characterised and marked.

Beneficiaries:
Direct: local and community associations and the residents where the defined routes pass by.
Indirect: population of the São Nicolau Island and visitors.

Budget: € 98,849

Financing:
Cape Verde Tourism Development Fund

Partners:
Ecovisão, Proactivetur, Dicas e Pistas - Edições e Promoções

AUG 2019 – NOV 2019

São Nicolau Island

CAPE VERDE
Global Activities

- Identification and production of technical and cartographic information about tourism routes;
- Identification of existing support services along the routes and their classification;
- Collection of information on natural, historical, cultural and landscape heritage, rural life, geosites, communities and community associations and the provision of services along the Main Route and complementary routes;
- Development of the concept, the design of the signs, the dimensions and type of materials to be used, and the production and placement of the physical signage system along the Main Route;
- Dissemination of São Nicolau routes and other relevant information for the promotion of the island as a destination for nature tourism, on specialised freeware platforms (free software);
- Presentation of the Saniclau Trails brand at the opening of Meetup Trekking 2019.

Facts and Figures

- 17 routes identified and delimited
- 1 logo and 1 brand image designed
- 1 website created
- 1 marketing plan defined
Culture and Heritage

IMVF has been working towards the enhancement of cultural identities, promoting them as spaces for dialogue, transformation and innovation. Our activity has focused upon cultural heritage recognition projects and on supporting participatory and solidarity processes, including local income generating activities, such as sustainable tourism. In recent years, we have developed projects in three countries: Brazil, Guinea-Bissau and Cape Verde, from which around 40,000 people benefit on an annual basis.

Tourism Revitalisation and Requalification on the Maio Island

“We learned many good things during the training with Ms. Candida. Although we needed more time, we learned a lot about how to make bags for ladies, key rings, kitchen towels and some sewn items like document holders and jewellery boxes. After the training, we’re carrying on with our work and getting several orders for kitchen towels and bread bags because there’s been more demand.”

Isidora Pina (Nanana)
Participant in Craft Training

“... various areas were rehabilitated, gardens were planted and façades were painted to improve the city’s appearance. Several capacity-building training courses were held in handicrafts and fish preservation and also in relation to the saltworks, by introducing new products for the ladies at the Salt Cooperative. The Saltworks Interpretative Centre has also been created and will continue over the years. This Centre looks at the history of the saltworks and the Maio island, and includes a shop to sell handicrafts from the island, generating income for the families we have worked with throughout the project.”

Julieta Dono
Local project coordinator

Testimonials
Tourism Revitalisation and Requalification on the Maio Island

Objectives

**Overall:** improve the living standards of the population in the Maio island.

**Specific:** promote local entrepreneurship and urban regeneration as drivers of sustainable socioeconomic, touristic and cultural development in the Maio island.

Beneficiaries

**Direct:** 20 women members of the salt cooperative, 10 local artisans and small producers, 6 municipal civil servants, 20 young trainees and 13 community associations.

**Indirect:** population of the Maio island (8,000 residents).

Budget

€ 806,982

Co-financing

European Union, Camões - Cooperation and Language Institute, I.P. and Tourism Development Society of the Boavista and Maio Islands

Partners

Maio Municipality and Loures Municipality
Global Activities

- Construction and opening of the Saltworks Interpretation Centre of Porto Inglês on 7th December;
- Support to the Salt Cooperative: improvement of production conditions, promotion of brand image, training for the production of innovative products, construction of 9 salt flower extraction tanks and revision and updating of the marketing plan;
- Preservation of the saltworks of Porto Inglês by placing a fence to delimit the protected area;
- Stimulation of tourism in the Porto Inglês saltworks, including the definition of walking trails and the construction of a birdwatching post;
- Holding of a south-south exchange with Guinea-Bissau;
- Rehabilitation of 2 neighbourhoods, Nhô Dam and Fontona, including paving of streets and rehabilitation of façades;
- Raising of public awareness on the importance of using sustainable construction techniques and training of municipal technicians in housing planning and management;
- Training of local workers in the use of urban rehabilitation techniques with local and sustainable materials (paving, carpentry and lime);
- Improvement of the island’s handicrafts offer through support to the Maio Craft Association, which benefited from training sessions and material kits adapted to each craftsperson;
- Capacity building of community associations for environmental preservation and sustainable tourism practices;
- Improvement of the island’s tourist information by updating panels and information brochures on natural and cultural heritage;
- Facilitation of activities and elaboration of publications in the areas of heritage education, cultural entrepreneurship and knowledge tourism;
- Holding of beach clean-up campaigns and support for the creation of a turtle nursery;
- Construction of 2 fish processing and preservation units;
- Holding of training in small business management for cooperatives and producer associations.

Facts and Figures

- 18 bricklayers, 21 carpenters and 14 pavers trained
- 13 municipal technicians trained in housing planning and managing
- 13 craftsmen trained and supplied with production kits
- 8 women from the Salt Cooperative trained for the production of new products
- 22 new craft products created
- 10 associations trained in environmental preservation and sustainable tourism
- 1 cooperative and 1 association trained in entrepreneurship and small business management
- 1 handbook “Lime in Cape Verde - Production and Use” produced
Local authorities and particularly municipalities are key actors for statebuilding and development. Our actions aim to contribute to the institutional strengthening of public institutions in the countries where we intervene, as well as to the participation of citizens in public affairs. The projects held and in which we have participated in recent years are located in Guinea-Bissau, East Timor, Angola and Cape Verde. In Portugal, we have been working in partnership with a network of municipalities.

“…”

“This session was especially important to rethink the meaning of migration in Portugal and in Europe, and contributed to change our ideas on what migration is, as we had access to more in-depth knowledge about the United Nations global compact for migration. The speakers were very clear in addressing the thematic issues, and this was very important to build in ourselves a more positive opinion, and for us to be able to convey this message to the public, to civil society and to the Portuguese society in general.”

“It was with great pleasure that we engaged in another challenge proposed by IMVF in collaboration with Fondo Galego. We knew in advance that our municipality probably had more information to share than our Galician colleagues, as they are still in an early stage. We took along our experience and good practices and brought back the interest of the elected representatives in the municipality of As Pontes, who were very motivated for the 2030 Agenda related issues and acquired all the knowledge that we and the trainer, Monica Silva, provided.”

Testimonials

Leoter Viegas
Participant in the workshop “Migration and Development: Communicate, Influence, Transform”

Marta Vieira
Senior technician of the Maia municipality and participant in the exchange Galicia-Portugal
OCT 2017 – APR 2019
European Partnership: Cyprus, Spain, France, Greece and Italy

Objectives
Promote European citizenship and improve the conditions for civic and democratic participation at European Union (EU) level; to encourage civic and democratic engagement by citizens at EU level, namely through a better understanding of European political decision-making processes and by developing opportunities for social and intercultural engagement and volunteering at EU level; to fight against the stigmatisation of migrants and create narratives to foster intercultural dialogues and mutual understanding.

Beneficiaries
Migrants, refugees, citizens, civil society organisations, local authorities, policymakers and experts on migration.

Budget
€ 19,070 (Global: € 897,422)

Financing
European Union (Europe for Citizens)

Partners
CARDET, AEXCID, Culture et Development, IRTEA, FELCOS Umbria and COPE
Global Activities

- Mobilising a group of young volunteers to promote critical thinking about European citizens’ participation and building of narratives on migration;
- Organisation and facilitation of activities for awareness raising and reflection on migration and interculturality with higher education students;
- Holding of working meetings to analyse existing stereotypes and build a narrative;
- Production and dissemination of awareness raising materials on migration in the European Union;
- Holding of the seminar “Europe 3D: Dignity, Democracy and Human Rights” (structured dialogues and workshops), on 9th November in Lisbon, with the participation of politicians and experts at European level, youth, migrants, local authorities and interested citizens;
- Joint organisation, with Portuguese Caritas, of the training workshop “Migration and Development: Communicate, Influence, Transform”;
- Support to the international conference “Travessia – Women and girls searching for shelter”, promoted by Associação Renovar a Mouraria;
- Presentation of the project in an information session about the Europe for Citizens programme, promoted by the Jacques Delors European Information Centre;
- Joint organisation of an international seminar and intercultural festival – events that mark the end of the project, in Italy.

Facts and Figures

- 8 volunteers mobilised for promoting the projects’ activities
- 5 actions for awareness raising and reflection on migration and interculturality, with 300 students and 6 teachers from 5 universities and secondary schools
- 1 national seminar with 78 participants
- 2 conferences on migration and values in the European Union, organised in partnership, with 86 participants
- 1 international seminar and 1 intercultural festival with 276 participants
- 9 thematic videos produced and disseminated, with more than 700 views
Towards 2030 Campaign for promoting the SDGs, Development Education and Global Citizenship Education

Objectives
Overall: promote ‘glocal’ policies for sustainable and inclusive development and ensure citizens’ mobilisation and active engagement in support of the SDGs.

Specific: reinforce the role of 22 Portuguese municipalities in the promotion of Development Education and Global Citizenship and sustainable development, in order to contribute to citizens’ understanding about the importance of local action for achieving the SDGs, and to encourage them to act for fair and sustainable global development.

Beneficiaries
22 Portuguese municipalities, 220 municipal technicians and policy makers (150 women and 70 men), 1 million citizens, 35 local and national media organisations, and 22 local Civil Society Organisations.

Budget
€ 193,886

Financing
Camões – Cooperation and Language Institute, I.P.

Partners
Inter-municipality Network for Development Cooperation (RICD) and Oeiras Municipality
Activities in 2019

- Drafting of a communication and visibility plan for the project;
- Beginning of the research for the study on the Sustainable Development Goals (SDGs) and municipal policies;
- Organisation, through a partnership, of a training plan for the exchange between Portuguese and Galician municipalities;
- Facilitation, through a partnership, of 6 training exchanges on “Localising the SDGs”;
- Consolidation of the project’s management, monitoring and evaluation processes;
- Facilitation of the training “2030 Agenda: Transforming our World”, for municipal decision-makers.

Facts and Figures

- 7 Portuguese municipalities and 6 Galician municipalities engaged in a exchange of good practices and knowledge about the SDGs
- More than 70 municipal technicians aware and trained
- 12 political decision-makers aware of the 2030 Agenda
Acciona ODS

Actions to achieve the Sustainable Development Goals through the participation of local actors: a territorial approach

PORTUGAL AND SPAIN

Objectives

Overall: improve the communities’ ability to achieve the targets of the Sustainable Development Goals (SDGs) 11, 12 and 13 through coordinated actions carried out by local authorities and civil society organisations.

Specific: improve the capacities of administrations and public organisations in managing basic resources (SDG11); increase citizens’ participation and their political impact through the facilitation of projects on production and consumption, implemented and managed by social entities and civil society (SDG12); enhance the articulation of cross-border areas through environmental projects promoted by social economy entities and local governments (SDG13).

Beneficiaries

Technical staff and municipal leaders of Alentejo and Algarve Municipalities, Civil Society Organizations (CSOs) and other social entities.

Budget

€ 172,709  (Global: € 1,068,268)

Financing

European Union (INTERREG VA – Spain-Portugal POCTEP)

Partners

Agencia Andaluza de Cooperación Internacional para el Desarrollo (AACID), Agencia Extremeña de Cooperación al Desarrollo (AEXCID), Fondo Andaluz de Municipios para a Solidariedade Internacional (FAMSI), Fondo Extremeño Local de Cooperación al Desarrollo (FELCODE) and Associação In Loco.
Activities in 2019

- Setting-up of the project’s team;
- Definition of internal financial and administrative procedures;
- Participation in the project’s launching event, with representatives of the partner organisations, held on 10th September in Seville;
- Holding of Skype coordination meetings with the various partners;
- Drafting of Terms of Reference for: Communication and Visibility Plan; SDG Observatory and Web platform.

Facts and Figures

1 face-to-face meeting and 2 Skype meetings held
3 Terms of Reference drafted
Our action in global citizenship is focused in promoting social justice and enhancing a broader understanding of global inequalities that affect citizens all over the world and are a major constraint to sustainable development. The activities we promote in this area are mostly implemented in partnership through innovative and creative projects and initiatives, using pedagogic tools based on universal values and principles such as dignity, liberty, democracy, equality, equity and the respect for human, social and economic rights.

**Testimonials**

**Ana Carolina Santos**
Participant in the Course on Global Citizenship and Migration

“To participate in the Challenges for Global Citizenship project was very enlightening. When I started the course on Global Citizenship and Migration I felt like a ‘blank page’ but after a week of exchanging knowledge at so many levels, this blank sheet was fulfilled with believing and having the strength to embody more tolerance and being a critical and active citizen, by seeking to deconstruct stereotypes and advocate for policies that allow multiculturality.”

**Leonardo Nascimento**
Young activist of the SDG Team

“To be part of the Project SDG Generation was a very useful learning experience to me; in addition to developing new concepts linked to environmental sustainability, I also had the opportunity to meet, exchange ideas and work with other young people, coming from the most diverse professional and educational backgrounds, which made our work even more rewarding and worthwhile.”
Objectives

**Overall:** contributing to increase critical thinking of young university students, while promoting the exercise of global citizenship and the participation in the construction of more peaceful, decent and sustainable societies.

**Specific:** promoting the skills of young university students regarding migration issues in the 2030 Development Agenda framework.

Beneficiaries

University students and professors, migrants, Civil Society Organisations and higher education institutions.

Budget

€ 85,827

Financing

Camões – Cooperation and Language Institute, I.P.

Partners

Associação Renovar a Mouraria and PAR - Respostas Sociais
Activities in 2019

- Definition of a training programme about global citizenship education issues, particularly focusing on migration;
- Holding of a Course on Global Citizenship and Migration, from 4th to 8th February, at the Nova University Law School;
- Creation and updating of the project’s website (desafiosparaacidadaniaglobal.org);
- Holding of awareness-raising and information initiatives on global citizenship education, with an emphasis on migration;
- Contarias ODS: storytelling sessions about the 2030 Agenda, at the Nova University Law School, at Largo dos Trigueiros and at Largo da Rosa, in Mouraria;
- Documentary Series on the SDGs: display of Food, Inc., The True Cost, Human Flow and Before the Flood, at the store-atelier Mouraria Composta;
- Exhibition “Migration and Sustainable Development Goals” at the Higher School of Education and Social Sciences of the Leiria Polytechnic Institute and at ISCTE – Lisbon University Institute;
- PediFOTO – A look into the Sustainable Development Goals;
- Promotion of intercultural visits in Mouraria, organised and guided by migrants.
Objectives

Overall: contributing to the promotion and implementation of the 2030 Agenda through effective and innovative communication channels.

Specific: encouraging citizens to adopt SDGs-related behaviour in their daily lives, therefore reinforcing their action towards social and global justice.

Beneficiaries
Population in general, focusing on young people from 15 to 30 years of age.

Budget
€ 71,907

Financing
Camões – Cooperation and Language Institute I.P.

Partners
PAR – Respostas Sociais

Associate Partners
Association A Reserva
Activities in 2019

- Organisation of a *in-house seminar “SDG Lab: a creative training for social transformation”*, aiming to raise awareness and empower young activists to foster the 2030 Agenda and the Sustainable Development Goals (SDGs), on 28th and 29th September, in Sintra;

- Organisation of a *meeting of young activists (SDG Team)*, in which the learning process about the SDGs were shared, on 28th and 29th September, in Sintra;

- Creation and publication of awareness-raising contents on the SDGs, based on a multichannel strategy that includes:
  - *Yearbook “365 Days of SDGs”* – “Um ODS por dia, não sabe o bem que lhe fazia” – daily posts on the project’s Facebook page;
  - *Collaborative Portal (geracaoods.pt)* – The project’s website to share ideas and actions related to each of the 17 SDGs;
  - *Playlist #SDGGeneration* in the Youtube channel, to share videos about the project’s themes.

- Creation and facilitation of activities about the SDGs within the *Seixal Educational Projects Fair*, in 13th May, aiming to promote critical thinking on the SDGs and share Global Citizenship Education tools.

### Facts and Figures

10 partners’ meetings

- 1 training, 15 activists and more than 40 hours
- 1 workshop, 20 participants, 4 hours and 17 SDGs addressed
- 1 in-house seminar, 16 participants and 15 hours
- 4 awareness-raising activities on the SDGs with 60 participants
- 8 videos posted and shared in several communication channels

More than 183 posts on the project’s Facebook page
Strategic and Development Studies

The current phase of acceleration and widening of global changes led to the establishment of a strategic and development studies area, which brings a new dimension of think tank analysis to the IMVF’s regular activities, focusing on relevant issues that impact on Development and Cooperation. We have elaborated and published several studies and research papers/briefs, and we prioritise partnerships with various stakeholders – this has led to the creation of the Lisbon Club in 2016 and the Lisbon Conferences on global development issues in 2013, of which IMVF is a founding member.

Testimonials

“I have participated in the Conference on Natural Resources for Resilience and Development. I found particularly interesting the participation of Paul Collier, which stated that discovering natural resources may generate instability and violence in fragile states and therefore does not necessarily translate in social and economic development in those countries.”

Chloé Dindo
Legal expert and member of g7+

“Thanks to the Lisbon Talks concept and team, we were able to start our international congress on Ecology [15th European Ecological Federation Congress] with an excellent and enlightening debate, which approached various sectors and areas of knowledge, with the participation of key Portuguese speakers with a global perspective.”

Rúben Oliveira
Biologist and member of the Portuguese Ecological Society

“In September 2019, I have participated in the Summer School on Global Challenges. We discussed up-to-date interesting issues, such as ‘Geopolitics & Global Economy’, ‘Energy Transition & Climate Change’, ‘Development Challenges’, ‘Global Health’, and ‘Global Security Threats’, presented by thematic experts. I acquired knowledge and instruments for my professional and personal future. I recommend this course!”

Clara Muñoz
Student of the Masters in International Studies of ISCTE-IUL
The activities of the Department of Strategic and Development Studies (DSDS) in 2019 were targeted to:

(i) carry out activities and publications that contribute for increasing knowledge and debate on relevant issues of Sustainable Development and International Cooperation; and (ii) promote the Institute’s visibility and profile in the Portuguese society, including for new audiences and new activity areas, and using partnerships and cooperation with other institutions whenever appropriate, in particular with the Lisbon Club, for which the IMVF is the headquarters and a founding member. The activity of the DSDS in 2019 focused on holding and collaborating in conferences, training, participation in the Lisbon Club activities, publications and elaboration of protocols.

**Conferences**

The DSDS has led IMVF’s participation in the First Conference on State Fragility: Natural Resources for Resilience and Development, held on 25th June at the EDP Auditorium, with the participation of 13 speakers and moderators and an audience of about 240 people. The conference was jointly organised by the Lisbon Club and the g7+, and IMVF was an institutional partner, as well as the OECD, the Cambões, I.P. and the Lisbon Municipality. This was the first edition of the Conferences on State Fragility, in which IMVF had, and will continue to have, great visibility as permanent partner.

The 6th World Press Photo conference was held on 23rd November, about Geopolitical Challenges 30 years after the end of the Cold War; and organised by the DSDS with the Maia Municipality. These conferences are jointly organised with the IMVF since 2013.

**Training**

The 5th Summer School on Global Challenges was held in the last week of September, resulting from a Cooperation Protocol signed in 2015 with the ISCTE-IUL, and aiming to analyse and debate the global opportunities and threats. This was a 20-hour course with 43 attendees and 15 speakers. IMVF made available an exhibition on the Sustainable Development Goals (SDGs), which was on display during that week, in the front of the auditorium where the course was held.

Two lectures on Conflict Typology in Africa were held, one in the Course on African Studies and another in the Course for the Promotion to General, both at the Military University Institute, the latter held on 10th September.

A lecture on Security and Development in Africa was held on 15th January, in the Course of National Defence Auditors of the National Defence Institute.

Finally, a lecture on Geopolitical Contexts and Development Dynamics in Africa was held on 18th September, at the Centre of 20th Century Interdisciplinary Studies (CEIS20) of the University of Coimbra.
Participation in the Lisbon Club Activities

Within its participation in the Lisbon Club, IMVF collaborated in carrying out 3 Lisbon Talks: European Union: new leadership, old policies?, held on 15th November at the Noble Hall of the Portuguese Chamber of Commerce and Industry - CCIP, with Miguel Poiares Maduro and Marina Costa Lobo as speakers and around 100 participants; The Geopolitics of Global Change, held on 29th July at the Large Auditorium of the Faculty of Sciences of the University of Lisbon, with the speakers Miguel B. Araújo, Helena Freitas, Bernardo Ivo Cruz and José Manuel Félix Ribeiro, and about 240 participants; The 2030 Agenda: is it feasible?, held on 11th February at the Union of Portuguese-speaking Capital Cities (UCCLA) with Macharia Kamau and Bernardo Ivo Cruz as speakers and about 60 participants. All Lisbon Talks were held with the collaboration of IMVF and had an extensive media coverage.

Publications

In the course of the year, 3 IMVF papers were edited and published:

- In April, IMVF Brief 16, Misconceptions and Ambiguities in the Africa-EU Relations, by Fernando Jorge Cardoso;
- In September, IMVF Brief 17, Portugal na Europa, no Horizonte 2030: em que Mundo e com que Europa?, by José Félix Ribeiro;
- In October, IMVF Brief 19, China’s New Silk Roads, by Wang Yiwei.

In addition, the book of the 1st Conference on State Fragility, a collection of Lisbon Talks held in 2017 and 2018, and 3 summaries of the Lisbon Talks held in 2019 were also published in the IMVF website. IMVF contributed to the elaboration of these publications.

Protocols

Two Cooperation Protocols were signed by IMVF: one in June, with the g7+ (group of 20 countries that have been or are subject to external intervention due to internal violent conflicts) and another in September with the Maia Municipality. The collaboration with both institutions is backed by these Protocols.

Facts and Figures

- 2 conferences: 1 on State Fragility, with an average audience of 240 people, 1 on Geopolitical Challenges 30 years after the end of the Cold War, with an average of 50 participants
- 5 training activities: 5th Summer School on Global Challenges and 4 lectures
- 3 Lisbon Talks of the Lisbon Club
- 8 publications: 3 IMVF Briefs, 1 book, 1 collection, 3 Lisbon Talks’ summaries
Events and Participations
January
12 | IMVF awarded a medal in recognition for its work in Colombia
14 | Conference “The Colombian AF and international Cooperation in the peace-building process: environmental challenges in the Colombian Amazon region” | Auditorium of Cambes, I.P.
27 | Launching of the Handbook of Portuguese Language for Deaf People in São Tomé and Príncipe | Portuguese Cultural Centre, São Tomé
11 | Signature of a Memorandum of Understanding on employment and vocational training between the IMVF and the Ministry of Labour of São Tomé and Príncipe
25 | Conference“Radiology: technological developments in Medical Diagnosis and Cooperation. Africa, Volunteering, a Mission” , with the speaker Doctor Celeste Alves | Lisbon Geographical Society

February
20-21 | X Hispanic-Portuguese Meeting of Foundations | Mérida
27 | Seminar “Livestock and Agricultural Cooperation with Guinea-Bissau – Past, Present and Future” | School of Agriculture of the Polytechnic Institute of Bragança

March
12 | IMVF project in the Gambia “Building a Future: Make it in the Gambia”
9 | Conference “Perspectives on Mozambique for the Horizon 2024” | Chatham House, London
17 | Cross-Border Seminar on Development Education | Évora City Hall
28 | Seminar “Challenges and opportunities for foundations to work in triangular co-operation as a way to achieve the 2030 Agenda for Sustainable Development” | Calouste Gulbenkian Foundation

April
3 | Lunch debate “The Portugal-Columbia bilateral relation in the Latin America context: Future Prospects” organised by the Portuguese-Columbian Chamber of Commerce and Industry | Espinho D’ Água venue, Lisbon

May
10 | Exhibition on the SDGs at the seminar “2030 Agenda: an Innovation Agenda in Public Management” | Calouste Gulbenkian Foundation

June
11 | Signature of a Memorandum of Understanding on employment and vocational training between the IMVF and the Ministry of Labour of São Tomé and Príncipe

July
18 | Chatham House – IMVF: establishment of a partnership agreement between the Institute and the Royal Institute of International Affairs
27 | IMVF participates in a meeting with the Portuguese Minister of Foreign Affairs in Guinea-Bissau | Bissau

August
22 | Visit of the Minister of Foreign Affairs and Cooperation, HE Elsa Pinto, to IMVF

September
27 | IMVF joins the Global Climate Strike in Lisbon

October
16 | 2020 Stan Forum – Research, Development and Cooperation | Calouste Gulbenkian Foundation
20 | IMVF supports the 12th edition of the iWeb Conference through awarding medical internships in São Tomé and Príncipe
29-30 | Exhibition on the SDGs at thejobs and Career International Fair (FINDE.U) | Exponor – Porto International Fair

November
12 | IMVF creates a playlist on Spotify dedicated to the Sustainable Development Goals (SDGs)
21 | Joint Communication by Chatham House and IMVF on “Security in the Gulf of Guinea” 1st seminar “The Atlantic Centre for Defence Capacity-Building”, promoted by the Ministry of Defence

December
17 | Visit of the Minister of Health of Guinea-Bissau, HE Magda Robalo, to IMVF
Communication and Media
In 2019, the Communication area remained committed to pursue the IMVF strategic objectives, moving forward in its mission of disseminating the Institute’s action, both at institutional level and in the framework of projects, therefore also contributing to reinforce its profile in the various sectors and geographic areas where it operates.

The Department of Communication, Image and Events (OCIE) continued to be an important channel for enhancing the IMVF website and social media in 2019 - and the increase in followers and engagement in all networks should be noted; for supporting the preparation of graphic and audio-visual materials; for producing and disseminating newsletters about the projects’ activities and actions implemented by IMVF or its partners; and for supporting and collaborating in the organisation of events and other initiatives, both at institutional level and within projects.

A mission was carried out in 2019 within the communication area, to one of the countries where IMVF operates: a 10-day mission to Guinea-Bissau (from 7th to 17th September), for monitoring and collection of information, photos and videos of several activities and initiatives related to the ongoing projects in the country. It is also worth mentioning the development of closer relations with the in-country team working on several projects, as well as the continuous support (on-site and at a distance) to the training of local technical staff (from communication and related areas) assigned to the projects implemented by IMVF.

Also in 2019, we created for the first time a playlist in Spotify dedicated to the Sustainable Development Goals (SDGs). “Music to transform the World” is the motto of the campaign launched by IMVF that combines music and the SDGs, with the objective of using music to inspire people to contribute to the achievement of the targets defined for each of the 17 SDGs approved by the United Nations until 2030. The playlist includes a set of songs that, through their message, are linked to the themes approached by the SDGs. IMVF therefore invests on the power of social transformation that music entails, as a way of boosting action towards the SDGs.

Also in 2019, we created for the first time a playlist in Spotify dedicated to the Sustainable Development Goals (SDGs). “Music to transform the World” is the motto of the campaign launched by IMVF that combines music and the SDGs, with the objective of using music to inspire people to contribute to the achievement of the targets defined for each of the 17 SDGs approved by the United Nations until 2030. The playlist includes a set of songs that, through their message, are linked to the themes approached by the SDGs. IMVF therefore invests on the power of social transformation that music entails, as a way of boosting action towards the SDGs.
In 2019, several news were published in various national and international media about IMVF activities, in addition to media reports, interviews, opinion articles and comments in several media*.

21/01 – RTP 2 (“Civil Society”)
Medicine at a distance

07/03 – RTP (Linha da Frente)
In-depth reporting “From Coca to Cocoa”

01/02 – Diário de Notícias
The population of Guinea-Bissau is more aware of the importance of donating blood

09/04 – Foroyaa
EU Funded Youth Empowerment Project Launched

25/02 – Público
Portuguese team has been in São Tomé for 8 years studying deafness in children

25/05 – Saúde +
Health for All: Mission of Otorhinolaryngology

10/06 – RTP África (Viva Saúde)
Health for All: Mission of Ophthalmology

30/04 – RTP África (Reportor África)
Food Security

12/09 – Saúde +
Interviews to Doctor Ahmed Zaky

20/11 – La Voz de Galiza
Guitiriz learns sustainable policies of Portugal

25/05 – Saúde +
Health for All: Mission of Dermatology

10/07 – Saúde +
Health for All Mission of Dermatology

* The titles of these news and articles are originally in Portuguese.
Human resources allocated by country

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* From which 231 are local staff, 22 are expatriates and 121 are healthcare missions and technical assistance.

Expenditure by Area of Intervention

- Health: 39%
- Education: 13%
- Rural Development and Food Security: 8%
- Civil Society: 8%
- Migration, Post-conflict and Humanitarian Action: 6%
- Environment and Sustainability: 6%
- Culture and Heritage: 4%
- Global Citizenship: 3%
- Strategic and Development Studies: 3%

Funds Received by origin

- European Union: 59%
- Portuguese Government: 41%

Assets

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<tr>
<td>Government and other public entities</td>
<td>8 214</td>
<td>3 862</td>
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<tr>
<td>Co-financing</td>
<td>14 775 075</td>
<td>13 599 028</td>
</tr>
<tr>
<td>Cash and Bank deposits</td>
<td>10 498 718</td>
<td>9 708 029</td>
</tr>
<tr>
<td>Accruals</td>
<td>33 909</td>
<td>35 060</td>
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<tr>
<td>Total Assets</td>
<td>28 510 300</td>
<td>25 897 370</td>
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</table>

Equity Fund

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<thead>
<tr>
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<th>2019</th>
<th>2018</th>
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</thead>
<tbody>
<tr>
<td>Funds</td>
<td>5 268 553</td>
<td>5 268 553</td>
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<tr>
<td>Profits</td>
<td>1 195 191</td>
<td>1 274 829</td>
</tr>
<tr>
<td>Total Funds</td>
<td>6 463 744</td>
<td>6 543 382</td>
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</table>

Results

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
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</thead>
<tbody>
<tr>
<td>Total Expenses</td>
<td>7 062 410</td>
<td>6 476 348</td>
</tr>
<tr>
<td>Total Revenues</td>
<td>6 982 772</td>
<td>6 489 893</td>
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<tr>
<td>Net Results</td>
<td>-79 638</td>
<td>13 545</td>
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</tbody>
</table>

All projects implemented by the IMVF are subject to independent audits, the opinions and results of which are reported to the respective donors. Please see our complete Annual Report and Accounts 2019 at www.imvf.org
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