



ANNUAL REPORT

2025



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INDEX

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Because we defend gender equality as an
intrinsic value of

human rights wherever 'the' appears, 'a'
should also appear whenever applicable, in
order to ensure respect for gender equality in
writing as well.

OPENING NOTE

04

OUR YEAR AND THE FUTURE

06

IMVF

13

Where we are	14
Who we are	16
Reason for being	16
How we work	16
What we do	16

OUR ACTION IN 2025

17

Health	19
Education	38
Rural Development and Food Security	45
Civil Society	52
Environment and Sustainability	65
Migration, Post-Conflict and Human Action	73
Municipalities and Local Authorities	77
Global Citizenship	81

STRATEGIC STUDIES AND DEVELOPMENT

91

INSTITUTIONAL MILESTONES

96

COMMUNICATION AND MEDIA

100

FINANCIAL RESULTS

109

OPENING NOTE



It is with the greatest sense of responsibility that we present the Instituto Marquês de Valle Flôr (IMVF) 2025 Annual Report. This document seeks to make a reflection on the work developed during last year, as well as reinforce the IMVF's constant commitment with the development cooperation, the international solidarity and the promotion of fair, resilient and sustainable societies.

The year of 2025 was held by a particularly challenging international framework. Despite the concerning instability of the worldwide main socio-economic indicators, the global overview was marked by the persistent geopolitical tensions, the continuity of the Ukraine's war and the instability around multiple regions in the Middle East. In Europe, the necessity of a response to these challenges had led to a growing resource mobilization to security and defense. This is the reality which influences, inevitably, political and financial priorities relating to international development cooperation.

In this context, the cooperation sector has been through a reflective and adjustable period. The European Union continues to assume a key role as the main funder of multiple development initiatives, keeping as reference strategies such as **United Nations 2030 Agenda** and **Sustainable Development Goals**.

Although European funding presents a meaningful part of our resources which sustains our intervention, IMVF keeps an effort to diversify its partnerships and funding sources. During 2025, important projects were carried on funded by international and regional organizations, as well as developed initiatives in liaison with the Portuguese cooperation. This has strengthened a complementarity and coordination logic between different agents from the corporation and in different geographies.

IMVF affirms continuously its experience in specific intervention areas, such as the telemedicine that has been playing an increasingly important role regarding the implementation of technological and innovative solutions in Portuguese speaking countries. Solutions which contribute for a better access to health care and reinforces the local health systems.

In an international context characterized by fast political, economic and social transformation, the work of civil society organisations dedicated to development requires adaptability, strategic thinking and a strong focus on the sustainability of the initiatives they implement. Thus, this report provides not only a portrait of the activities developed throughout 2025, but also an expression of collective commitment which sustains our mission. In a world that keeps changing, we keep the values that

guide our mission strong: promoting human dignity, equal opportunities and sustainable development.

We would like to express our sincere gratitude to our institutional partnerships, funders, collaborators and communities that throughout this year have contributed to IMVF's work. Your support and dedication are essential for all the achieved results and for the continuity of this common mission. The IMVF is still equally open for the development of new

partnerships and for the strengthening of cooperation with countries and institutions which share the same principles and goals regarding sustainable development.

We invite our reader to go through this report that seeks to reflect not only the accomplished projects, but especially the effort, the dedication and the vision of those that daily bring the Instituto Marquês de Valle Flôr to life and give it meaning.

Paulo Telles de Freitas

President of the Administration Board



OUR YEAR AND THE FUTURE





OUR YEAR AND THE FUTURE

In an international context that keeps changing, the **IMVF** seeks to strengthen its intervention, while maintaining its presence active and consistent on the territories where the projects are being developed. At the same time that accompanied attentively the changes that influence the development cooperation sector.

Throughout the year, there has been a growing complexity in the global framework, with direct impacts on financial dynamics, strategic priorities of the main contributors and the way organisations take action. This context has called for a greater capacity to adapt, underlining the importance of prudent management, a careful analysis of international trends, and an approach that is increasingly focused on sustainable, long-term results.

In this scenario, **IMVF** kept its focus on a project implementation that promotes **human, institutional and economic development**, ensuring, simultaneously, the quality of interventions and the proximity to the beneficiary communities. The **importance of partnerships** continued to play a central role, not only as a means of implementation, but as a basis for developing shared solutions, tailored to local circumstances and with a lasting impact.

2025 was also a year of strengthening the diversification of financial sources and the consolidation of relationships with different international and multilateral stakeholders, which has permitted the **IMVF** to amplify its intervention fields and mitigate risks associated with the concentration of resources.

The investment on **Innovation** was kept as a relevant dimension of **IMVF's** activity, namely through the integration of technological solutions in areas such as health, contributing to effective and inclusive answers. The gathered experience in specific fields kept positioning IMVF as a partner of reference, capable of generating added value in the contexts in which it operates.

Health: access, innovation and strengthening of care systems

The intervention in the health sector improved the accessibility and quality of care, with a focus on expanding telemedicine, enhancing professional training, and strengthening national health systems.

In Guinea-Bissau, the New Horizons project is now fully operational, with **10 medical missions, 36 professionals**, more than **1.200 medical appointments** and around **300 surgical interventions**, alongside improvements to hospital infrastructures and equipment. In Guinea-Bissau as well, the Saúde nos Junta project has trained **23 professionals** in neonatal care, with direct impact on quality of care.

PIMI III consolidated maternal and child healthcare services across **137 facilities**, strengthening the provision of free care and the availability of medicines, thereby contributing to improvements in key health indicators. Across its three phases, this programme is notable for having reduced infant mortality by 50% and maternal mortality by 70%.

In Sao Tome and Principe, the Health for All project was responsible for **25 medical missions** with **107 professionals**, ensuring more than **3,700 medical appointments** and **1,200 surgical interventions**, and more than **2,300 cases accompanied by telemedicine**. It must be highlighted as well the creation of the first cytology laboratory and the training of the first dermatologist of the country.

At the same time, the Nô Sidadi, Nô Futuru project continued to strengthen health, water and energy infrastructure which contributed to a sustainable improvement of the services and the quality of life in the communities of Bafatá and Gabú.



Surgical procedures carried out as part of the Otorhinolaryngology mission in Sao Tome and Principe.

Civil society, governance and stability

Strengthening institutions and citizen participation remains a key element in building more inclusive and resilient societies. In the field of peace, the Peace Observatory carried out **46 initiatives**, involving over **4,200 participants**, and contributed to the drafting of the National Strategy for the Prevention of Violent Extremism, based on **300 consultation sessions**.

Meanwhile, the Djuntu ku Empreendedor Jovem project involved over **1,100 young people**, promoting training and support for entrepreneurship based on the Djuntu Method.

In the governance field, the Boa Governação project supported 5 Groups of Local Action, benefiting around 1,200 people and reinforcing mechanisms for participation and local planning.



Artistic performance during the Roda das mulheres: Guardiãs da Paz de da Igualdade, in Bairro Militar, Guinea-Bissau.

Rural development and food safety: strengthen local economies.

The promotion of sustainable and resilient local economies has also been a priority in the IMVF's interventions. This year, rural development has been bolstered through the strengthening of agricultural supply chains, the training of producers and the promotion of sustainable practices.

The PAFAE project supported more than **1,600 farmers**, promoted the rehabilitation of around **300 hectares** of cultivated land and reinforced cooperatives and associations, with a direct impact on productivity and strengthening of agricultural supply chains for export.

In the logic of continuity, our project Our Land – Our Future trained around **50 associative leaders**, was responsible for more than **100 technical assistance** and sowed **27 coconut nurseries** with more than **14.000 plants**. This boosted the productive diversification and communities' income, promoting more resilience and sustainable agricultural systems which produce income.



Post-conference meeting on the decentralisation of Guinea-Bissau organised by the Guinean diaspora

Education and knowledge: investing in the future

In the education field, the ERGUES project continues to strengthen the educational system of Sao Tome and Principe with developments on qualification, pedagogic innovation and institutional training. Structuring instruments were developed such as the **National Qualifications System** and **National Qualifications Framework**. The technical and vocational education was strengthened with **2 courses in implementation**, involving more than **140 students** from different regions of the country. Followed with the update of **27 school textbooks**, with the inclusion of digital resources, and the development of materials for an inclusive education, including the Sign Language Dictionary.

In terms of qualification, the training of **240 docents** was carried out, as well as initiatives addressed to higher education.

Environment, sustainability and international cooperation

In the environmental field, the link between conservation, economic development and climate resilience was reinforced.

In Colombia, the Caquetá Eco project supported around **200 families** with **198 building plans** and conservation agreements over more than **590 hectares**, promoting agroforestry systems and a strong female participation.

The Bioagrodiversidade do Cacau project has facilitated the training of producers and technical staff and the sharing of scientific knowledge between Colombia, São Tomé and Príncipe, and Portugal, thereby strengthening sustainable practices and adaptation to climate change.

In Cape Verde, the Maio 2025 project supported the sustainable management of the territory, with **6 detailed plans**, the Reserva da Biosfera's strengthening and multiple initiatives of local economic dynamization which have contributed to environmental protection, the sustainable use of natural resources and the sustainable development of communities.



Pharmacy supported by the PIMI III project in Guinea-Bissau



Visit by the team of producers from the Triangular Cooperation project to CECAB

Global citizenship, cooperation and strategic reflection

Besides the intervention in partner countries, IMVF kept an active presence in Portugal as well, developing activities in areas of global citizenship, intermunicipal cooperation, strategic and communication studies.

In 2025, the Education for Global Citizenship was strengthened through initiatives that promote young participation, gender equality and sustainable lifestyles, with emphasis on projects such as People & Planet, Rural Voices 2030 and HUMAN II, which trained young people and involved communities in concrete actions of active citizenship.

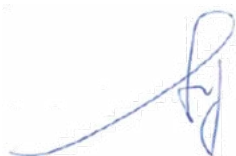
At local level, particular emphasis was placed on supporting the integration of the Sustainable Development Goals into public policies and strengthening the role of local authorities and young people in decision-making processes, thereby promoting more participatory governance in line with the 2030 Agenda. The Integrality project, focused on migration, strengthened the capacity of mediators, institutions and employers, promoting labour rights and the integration of migrants, with awareness-raising and

training initiatives aimed at various stakeholders in the agricultural sector.

Finally, in the field of strategic studies, initiatives focused on reflection and knowledge generation regarding global challenges stood out, contributing to the international debate on sustainable development, peace and global governance.

Looking to 2026, it is anticipated a context as challenging. Towards this scenario, **IMVF** reaffirms its commitment with a responsible, strategic and oriented performance for the impact and results, reinforcing the necessity to continue investing in the **development of new partnerships, quality of interventions, innovation and strengthening partnerships.**

In this spirit, we renew our determination to pursue a mission founded on the promotion of **sustainable development, solidarity among peoples, and the building of fairer and more resilient societies**, whilst remaining steadfast in the values that have always guided the work of the Instituto Marquês Valle Flôr.



Ahmed Zaky

Executive Board Member
and Chief Project Officer



Carolina Quina

Executive Board Member and Head of
New Partnerships & Communication



Jorge Morais

Executive Board Member and Chief
Administrative & Financial Officer

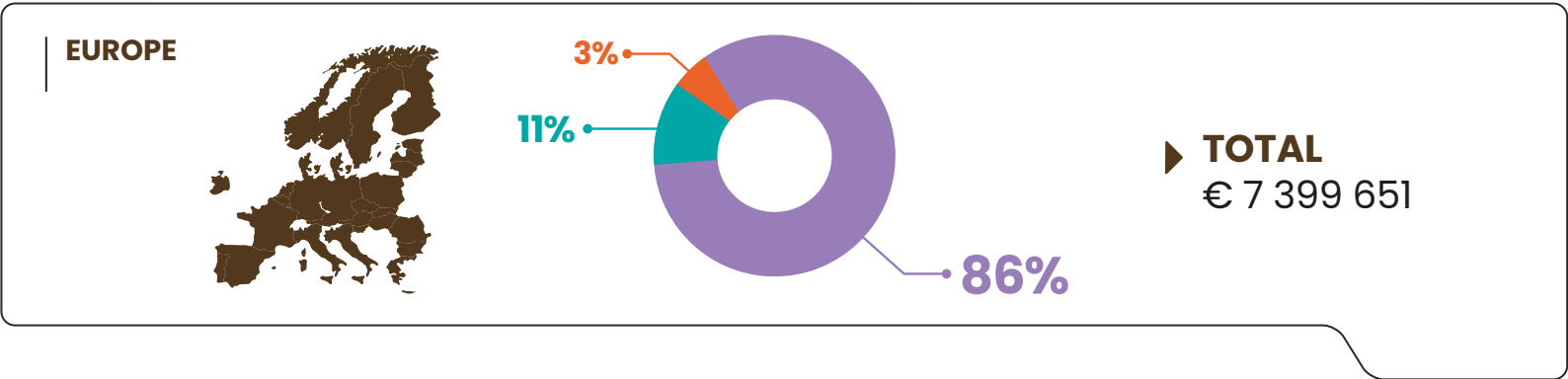
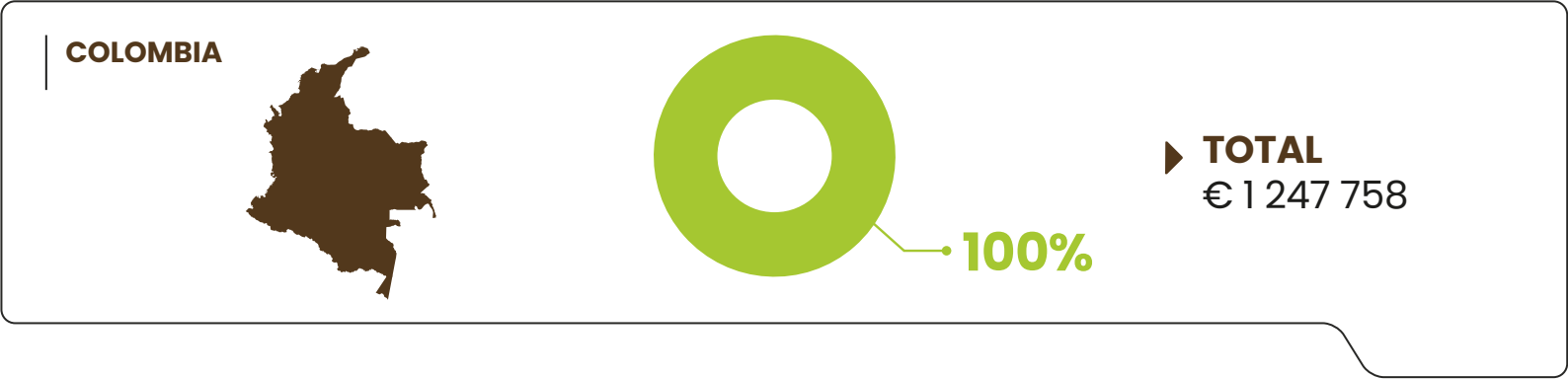
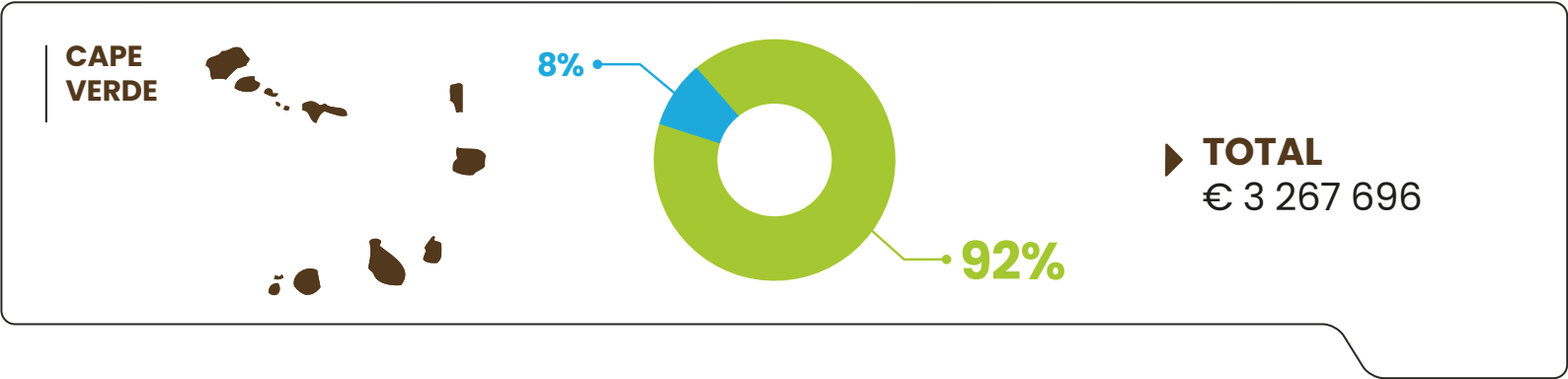




IMVF

WHERE WE ARE

Value of the ongoing projects €m



HEALTH

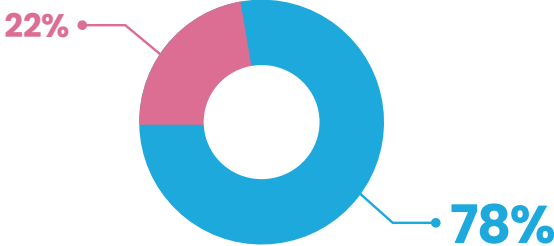
EDUCATION

RURAL
DEVELOPMENT

CIVIL
SOCIETY

ENVIRONMENT
AND SUSTENABILITY

GUINEA-BISSAU



► **TOTAL**
€ 16 642 175

SAO TOME AND PRINCIPE



► **TOTAL**
€ 17 863 985



MIGRATION, POST-CONFLICT
AND HUMAN ACTION



MUNICIPALITIES AND
LOCAL AUTHORITIES



GLOBAL
CITIZENSHIP

WHO WE ARE

Created in 1951 as a private institution of public utility, IMVF is a foundation for development and cooperation that started its activity as a NGDO in 1988, in Sao Tome and Principe. From the 90s onward, we have expanded our action to other countries, mainly Portuguese Speaking Countries and broadened our scope of intervention. In 2017 we widened again our sphere of activities to new geographies in Africa and Latin America as well. The results achieved have turned IMVF into a key stakeholder in different areas of expertise and intervention such as Cooperation and Development.

REASON FOR BEING

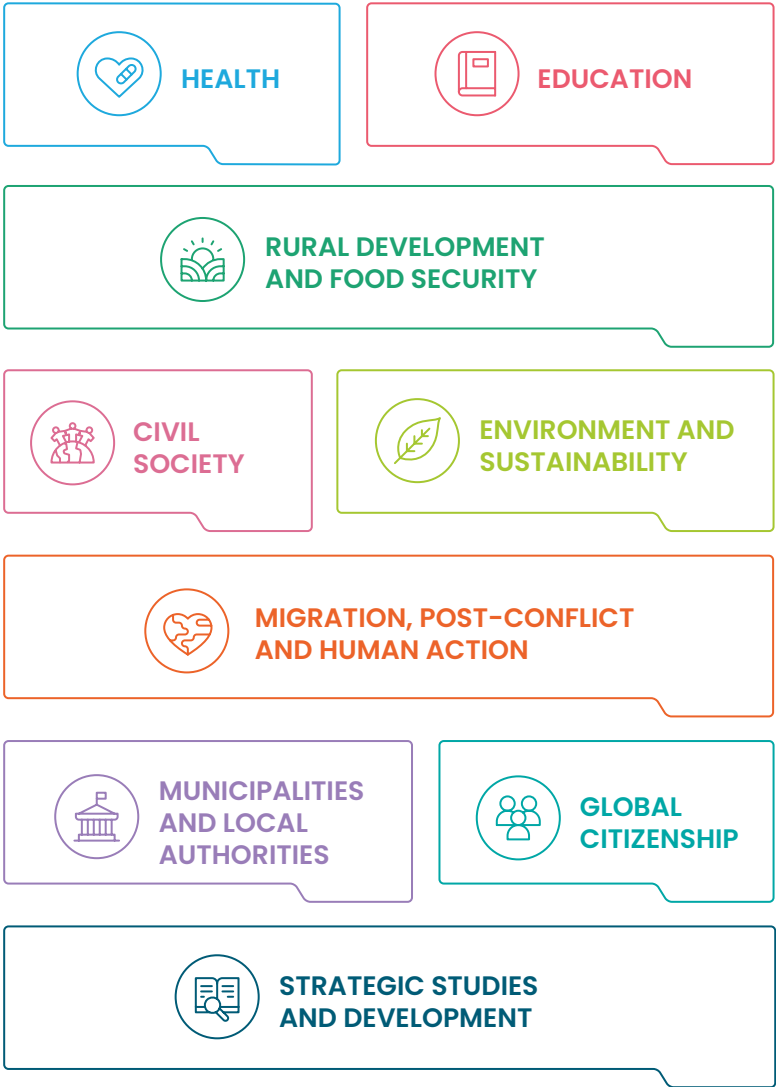
Promote human dignity, comprising equal rights and opportunities and justice for all, improving the welfare of the most vulnerable populations, thus fighting against exclusion and contributing towards a more sustainable planet, as a cornerstone to guarantee living conditions for present and future generations. This is the framework of what we do and how we do it.

HOW WE WORK

We are committed to upholding best practices and strengthening—both institutionally and individually, the communities and public and civil society organizations where we operate, while upholding the values of solidarity, gender equality, sustainability, integrity, and transparency. Close collaboration with our development partners and the commitment and motivation of a network of more than 350 staff members, over 90% of whom work in the field, have ensured the quality and relevance of our work.

WHAT WE DO

We actively contribute towards sustainable development and promotion of human dignity by designing, implementing and collaborating in projects and activities in a diverse range of areas.



OUR ACTION IN 2025







HEALTH

This is one of the core intervention areas of IMVF, given the central role of health in people's development and quality of life. Our action is promoted in liaison with public authorities, within a structured and sustainable framework, with a special focus on maternal and infant healthcare and with the support of innovative telemedicine resources and means. The direct and indirect beneficiaries of our projects amount to more than four million people in several countries, particularly in São Tomé and Príncipe and Guinea-Bissau.



HEALTH FOR ALL

Strengthening the National Health System of São Tomé and Príncipe

PIMI III

Supporting Reproductive, Maternal, Neonatal, and Child Health, Toward an Universal Health Coverage System in Guinea-Bissau

New Horizons

For Specialised Care and Telemedicine in Guinea-Bissau

Saúde nos Junta

Mission to Strengthen the Neonatology Department at the Main Military Hospital in Guinea-Bissau

Nô Sidadi, Nô Futuru

Renovation of social infrastructure in the city of Bafatá

Nô Sidadi, Nô Futuru

Renovation of social infrastructure in the city of Gabú



€ 18.412.312

Total investment

HEALTH FOR ALL

STRENGTHENING THE NATIONAL HEALTH SYSTEM IN SAO TOME AND PRINCIPE

The year 2025 was marked by progress in improving access to healthcare for the people of São Tomé and Príncipe, through efforts to enhance the availability, quality, and growing autonomy of preventive, primary, and specialized healthcare services in the country; and by strengthening the National Health Service's capacity to respond to new epidemiological challenges, with a focus on noncommunicable diseases.

In 2025, specialized medical missions continued, combining technical, clinical, and educational components. Of particular note was the success of the **first endoscopic retrograde cholangiopancreatography (ERCP) procedures performed in the country.**

25 medical missions were carried out, involving **107 healthcare professionals** across **11 specialties**. During the missions, **3,753 specialist consultations** and **1,218 surgical or specialized interventions** were performed.

Since its creation and implementation, the **telemedicine** system has been continuously improved, with expansion into new medical specialties and general improvements in technical resources and communication conditions. Across all specialties, **2,385 clinical cases were observed via telemedicine**, and **34,792 diagnostic tests were entered into the platform.**

As part of the advanced training program, **5 long-term training fellowships** were awarded in the fields of pediatric surgery, pediatrics, dermatology, and anesthesia, as well as **6 mid-career fellowships** in cytology, electromedicine, and colposcopy. It is **important to highlight, as a decisive milestone in strengthening national clinical capacity, the completion of training by São Tomé and Príncipe's first dermatologist, Dr. Keyla Sousa**, who **completed her specialization in Coimbra with distinction and whose return to the country represents a structural advance in the treatment of dermatological conditions.**

With regard to the prevention, control, diagnosis, and treatment of **noncommunicable diseases (NCDs)**, structured epidemiological studies were conducted in various specialties: **neonatal**

hearing (ENT); diabetes and thyroid diseases (Endocrinology); asthma and COPD (Pulmonology); prostate cancer (Urology); breast cancer and thyroid pathology (Imaging); colorectal cancer (Gastroenterology); and skin cancer (Dermatology), in addition to school-age eye examinations.

In this context, it is worth noting the launch of the **country's first cytology laboratory**, which has made it possible to process cervical samples locally and expand cancer screening: **144 cytology tests in 2024 and 596 in 2025** (total **740, +314%** compared to the first year), strengthening early diagnosis capabilities and the organized response to NCDs.

In light of the positive results achieved, **Health for All**, a strategic cooperation initiative between Portugal and São Tomé and Príncipe, implemented by AMVF / IMVF in partnership with Camões, I.P., has been extended for another year.



Surgical procedure as part of the Otolaryngology mission

PRIMARY HEALTH CARE



99 164
Medical appointments

TELEMEDICINE

2 385

Clinical cases discussed

2 098

Imaging

249

Otorhinolaryngology

27

Ophthalmology

3

Cardiology

4

Pediatrics

4

Gastroenterology

34 792

Diagnostic tests added to the platform

SPECIALIZED CARE

25

Medical missions

107

Health professionals

3 753

Specialist consultations

1 218

Surgical/ specialist procedures

The completion of the training of Sao Tome and Principe's first dermatologist, Dr Keyla Sousa, who specialised in Coimbra, graduating with distinction; her return to the country represents a significant step forward in the treatment of skin conditions.

MAINTENANCE

8

Specialised technical missions

EQUIPMENTS

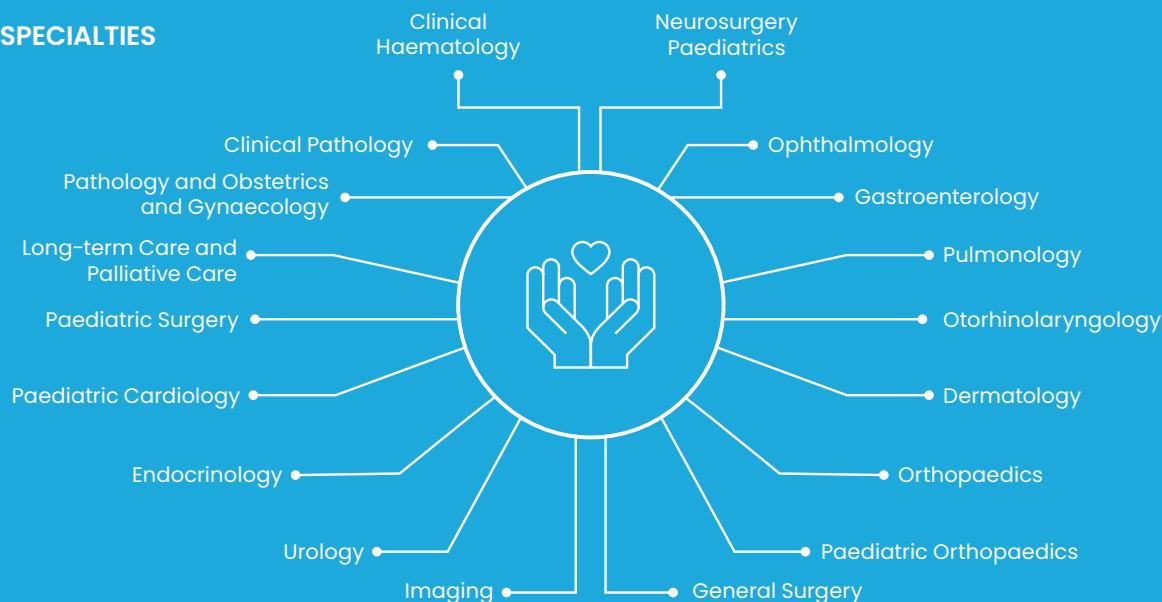
25

Medical and laboratory equipment delivered, installed or refurbished

MEDICINES

Bimonthly distribution of medicines, medical and surgical supplies, and consumables to seven districts, covering 30 health centres and clinics

18 MEDICAL SPECIALTIES



S. TOMÉ AND PRÍNCIPE

Areas of intervention

27 Infrastructures

Refurbished and upgraded healthcare facilities

HAM:

Dermatology and Imaging Services, 2 Operating suites, 1 Gastroenterology Unit, 1 Cardiology Building

Água Grande:

1 Polyclinic Center, 1 Maternal and child health Center, 2 Laboratories, 6 Medical posts

Mé-Zochi:

1 Health Center, 3 Medical posts

Lobata:

4 Medical posts

Cantagalo:

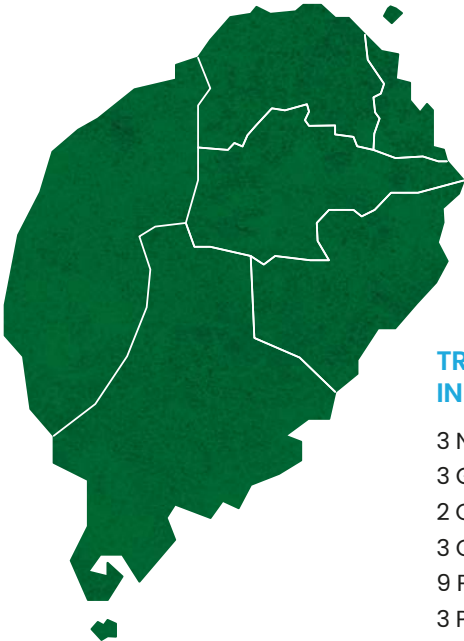
1 Health Center, 2 Medical posts

Caué and Lemba:

1 Health Center

TRAINING INITIATIVES IN PRÍNCIPE

- 2 Endocrinology
- 2 Paediatric Surgery
- 1 Ophthalmology



TRAINING INITIATIVES IN SÃO TOMÉ

- 3 Neurosurgery Paediatrics
- 3 General Surgery
- 2 Ophthalmology
- 3 Otorhinolaryngology
- 9 Paediatric Orthopaedics
- 3 Pulmonology
- 1 Urology
- 3 Gastroenterology
- 2 Imaging

COMMUNITY AND HEALTH UNITS

Leaflets were distributed and posters displaying flowcharts on how to respond to asthma attacks and how to make homemade peak flow meters were displayed at the Hospital and various Health Centres

SCHOOLS

Activities were carried out at Patrice Lumumba School, where questionnaires on the prevalence of asthma, rhinitis and eczema were administered to around 500 pupils

TELEVISION AND RADIO

The Endocrinology Mission also used TVS, taking part in the programme “Consultório Médico” to raise public awareness about the diagnosis and prevention of diabetes on World Diabetes Day

February
Missions in Otorhinolaryngology, Paediatric Orthopaedics and Pulmonology
Meeting between the Prime Minister of São Tomé and Príncipe and the Management of AMVF/IMVF

May
Imaging mission

January
Missions in Paediatric Neurosurgery, General Surgery, and Ophthalmology

April
Urology and Paediatric Orthopaedics missions
7th Meeting of CPLP Health Ministers

June
Ophthalmology, Endocrinology missions



TESTIMONY

Dr. Keyla Sousa
Primeira médica
especialista em
Dermatologia de
São Tomé e Príncipe

The first female doctor specialising in dermatology in Sao Tome and Principe. Three years ago, with the support of the IMVF and the Health for All Project, I was able to 13 realise my dream of becoming a dermatologist, thus becoming the first female dermatologist in my country, São Tomé and Príncipe. My training was a journey of learning, challenges. Despite the difficulties, particularly the lack of material resources, I remain dedicated and committed to my people.

At the 7th Meeting of CPLP Health Ministers, Portugal’s Minister of Health, Dr Ana Paula Martins, highlighted telemedicine as **“an absolutely priority and fundamental project”** within the framework of cooperation between the various CPLP countries.

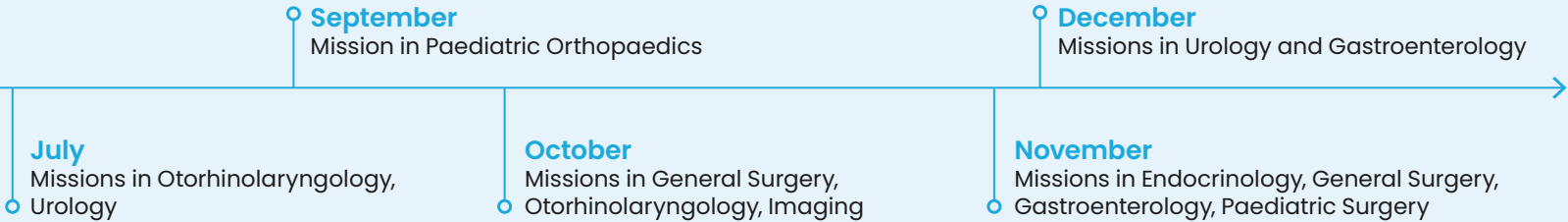
She stated that **“Portugal could never fail, given the historical ties that bind us, the language we speak, and the solidarity we share, we could never fail to engage in collaborative action with Sao Tome and Principe.”**

She thanked the AMVF/IMVF “for their work over so many decades, within the framework of various projects across all the PALOP countries, naturally in Sao Tome for additional reasons, which are very clear in terms of the very purpose of the Instituto Marquês de Valle Flôr itself”. He added that the Health for All project “is an intervention project, it is a long-term project (...) with significant results”.



Duration	Jan 2022 – Dec 2026
Country	São Tomé and Príncipe
Budget	€ 6.300.000
Funder	Camões, I.P Secretaria-Geral do Ministério da Saúde
Project Manager	AMVF, in collaboration with IMVF
Associate	Ministry of Health of São Tomé and Príncipe

SDGS:



PIMI III

SUPPORT REPRODUCTIVE, MATERNAL, NEWBORN AND CHILD HEALTH TOWARDS A UNIVERSAL HEALTH COVERAGE SYSTEM

The closure of the PIMI III project marks the conclusion of a strategic cooperation initiative in Guinea-Bissau's health sector, which has had a direct impact on improving reproductive, maternal, neonatal and child health and on reducing the associated mortality rates.

The project therefore focused on improving access to and the quality of clinical care provided to pregnant women, postpartum women and children up to the age of 5, across the **137 facilities covered** by the programme. To this end, the PIMI III/IMVF clinical team intensified its efforts to improve healthcare delivery by **mentoring and training peers within healthcare facilities and organising training sessions on High-Impact Interventions (HII) and Emergency Obstetric and Neonatal Care (EMON)**.

It also ensured the implementation of the **Free Healthcare Policy**, removing financial barriers to accessing care through the reimbursement of clinical procedures to healthcare facilities and **the awarding of clinical and management performance bonuses**, thereby strengthening the administrative efficiency of the Regional Health Directorates. In addition, it implemented a national integrated chain for the quantification, procurement, importation, storage, distribution and monitoring of **over 131 medicines and medical consumables**, reversing a situation of total stock shortages and ensuring the continuous availability of medicines, without significant interruptions, until January 2025.

The project facilitated the collection and monitoring of data in the National Health Information System (SRMNI) and strengthened the health information system, contributing to more informed decision-making and the continuous improvement of services provided to the population.

Another key focus of PIMI III was the strengthening of the institutional and administrative capacity of health facilities and Regional Health Directorates, through technical assistance and the gradual transfer of responsibilities to the Ministry of Public Health. This strategy sought to ensure national ownership of the interventions and the consolidation of a more resilient and sustainable health system, in line with the objective of establishing universal health coverage in the country.

It was under the PIMI III programme that the first telemedicine platform in Guinea-Bissau was implemented, covering maternal, neonatal and child health.

Telemedicine brought about a substantial improvement in the quality of care, as well as in the management of more complex clinical cases and the training of local health professionals.

The final year of the project was marked by the phasing-out strategy, focused on the gradual transfer of responsibilities and competencies to the Guinean national authorities, such as the National Institute of Public Health (INASA) and CECO-ME, with a view to ensuring the sustainability of the improvements achieved.



Visit by the European Union Delegation in Guinea-Bissau to the Main Military Hospital

EDUCATION AND TRAINING



57 Trainees at HMP
(face-to-face and blended learning)

GRATUITIDADE



1 273 Healthcare professionals
receiving clinical performance bonuses

MEDICINES AND MEDICAL CONSUMABLES



1 638 Distribution of medicines
and consumables



204 Healthcare professionals
graduated from across the country



400 Management staff
receiving performance-related incentives



131 Essential items
guaranteed at national level



Visit by the European Union Delegation in Guinea-Bissau and the President of the Republic, Mr Umaro Sissoco, to the PIMI III medicines warehouse at CECOME

GUINEA
BISSAU

INTERVENTION AREA



137
Healthcare facilities,
including:

- 5 Regional Hospitals
- 1 District Hospital
- 3 Type A Health Centres
- 7 Maternal and Child Health Centres
- 17 Type B Health Centres
- 104 Type C Health Centres

INDICATORS

667 / 100.000
live births –
262 / 100.000
live births

↓ Maternal mortality

401.301 – 457.888
↑ SMI Enquiries

99,5%
Postnatal family
planning

99,9% effectiveness
IMCI protocol
(diarrhoea in children under 5)

↓ Reduction of 60%
Maternal mortality

403.226 – 471.589
↑ Reimbursable clinical
procedures

45,5% – 54,46%
↑ Prenatal care

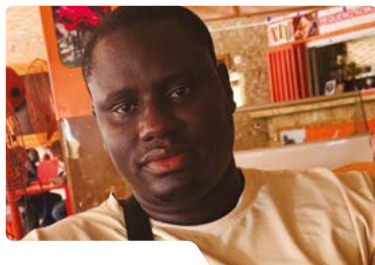
100% – 0,74%
↓ Stock shortage
(tracer drugs)

○ YEAR 1 (2022–2023) – RECOVERY AND STABILISATION

- Coverage of antenatal care has risen to 59%
- Institutional births reached 60%
- Stock-out rate reduced to 21%
- 401,301 maternal and child health (MCH) consultations were carried out and 403,226 clinical procedures (births, caesarean sections, tests) were reimbursed
- Correct treatment of diarrhoea via the AIDI protocol achieved 98% effectiveness

○ YEAR 2 (2023–2024) REGIONAL CONSOLIDATION AND INNOVATION

- **Coverage of antenatal consultations reached a record high of 68%**
- 97% of women are enrolled in the Family Planning programme
- **Stabilisation of the supply chain, with stock-outs at 0.74%**
- The total number of SMI consultations has risen to 457,888 and the number of reimbursed clinical procedures increased to 471,589
- The number of healthcare professionals receiving clinical performance bonuses rose from 770 to 1,273



TESTIMONY

**Eliseu
Gomes Lopes**
Obstetrician at PIMI III

One of the moments that left the deepest impression on me during the PIMI III project was an emergency that demonstrated the true impact of the project. After returning home, I received an urgent call from Bubaque Regional Hospital regarding a pregnant woman in labour on the island of Orango, diagnosed with a retroplacental haematoma.

The situation was critical and there were no immediate means of transferring her.

The pregnant woman arrived at the hospital in imminent danger of losing her life. Thanks to the support of PIMI III, it was possible to perform emergency surgery that saved her life.

Without the project, and given the family's financial difficulties, she would most likely not have survived.

PIMI III has been fundamental in strengthening the obstetric response and reducing the risk of maternal mortality, enabling us to work under better conditions and provide higher-quality care. For me, it was also a decisive opportunity for professional growth, deepening my knowledge of obstetrics and gaining a better understanding of the reality of my people's lives.

PIMI III represents hope and a future for our communities.



Duration July 2022 – July 2025

Country Guinea-Bissau

Budget € 8.350.000

Funder European Union

Project Manager IMVF

Associate Ministry of Public Health of Guinea-Bissau, World Health Organisation (WHO), University of Southern Denmark/Bandim Health Project

SDGS:



YEAR 3 (2024–2025) TRANSFER OF SKILLS

- Capacity-building at the HMP through training and telemedicine initiatives involving 57 trainees
- **Establishment of telemedicine at the HMP in the area of maternal and child health**
- Collaboration agreement with INASA
- Transfer of methodologies, tools and technical instruments to MINSAP and INASA
- Technical support to DGSMI to enable autonomous monitoring of indicators
- Donation of infrastructure, equipment, procedures and methodologies to CECOME

NEW HORIZONS FOR SPECIALIST CARE AND TELEMEDICINE IN GUINEA-BISSAU

With the aim of contributing to the improvement of healthcare provision in Guinea-Bissau, the New Horizons project works to **enhance diagnostic and clinical care capabilities, as well as face-to-face and distance learning in specialist medical fields.**

The year 2025 was marked by the first specialist medical missions, combining technical, clinical and training components. Eleven medical missions were carried out, involving **37 healthcare professionals across six specialities.** During the missions, **1,217 specialist consultations, 323 surgical/specialist procedures and 506 diagnostic tests were performed.**

Following a year of planning, the implementation of a large-scale procurement process, infrastructure adaptation works, and technical and coordination missions to establish this platform, the project proceeded with the procurement of equipment and supplementary diagnostic resources for the 10 specialties.

The project involved the **refurbishment of 20 rooms** to accommodate the new services, as well as the delivery and installation of **47**

essential equipments for the Main Military Hospital. A full range of **laboratory equipment** was also **supplied**, along with specialist medical devices. In addition, the **hospital's first medical oxygen plant was installed.**

The project thus enabled an improvement in diagnostic capacity and the care provided. Telemedicine serves as a tool to overcome bottlenecks in healthcare systems and resolve issues related to staff shortages, as well as training and care needs, thereby progressively strengthening the capabilities and autonomy of healthcare professionals across multiple areas of the healthcare chain.

In terms of training, the New Horizons project significantly strengthened the technical and clinical skills of the teams at the Main Military Hospital through a structured programme of face-to-face and distance learning sessions, coordinated with the operation of the telemedicine platform.

Throughout the specialised missions, **54 specific training sessions** were held within the areas covered by the interventions. In parallel, the technical assistance missions provided ongoing **training for technicians, engineers and IT professionals**, ensuring the operational readiness of the telemedicine platform and complementary diagnostic tools.



Ophthalmological examination performed with a slit lamp as part of the Ophthalmology mission



Surgical procedure performed by the team as part of the ophthalmology mission

RESULTS



347

Healthcare professionals supported (at the Main Military Hospital)

69

Specific on-site training sessions

20

Adapted hospital rooms

1st

Breast biopsy performed at the HMP

30

Telemedicine training sessions in the fields of gynaecology and obstetrics, paediatrics and neonatology

47

Diagnostic and care equipment installed

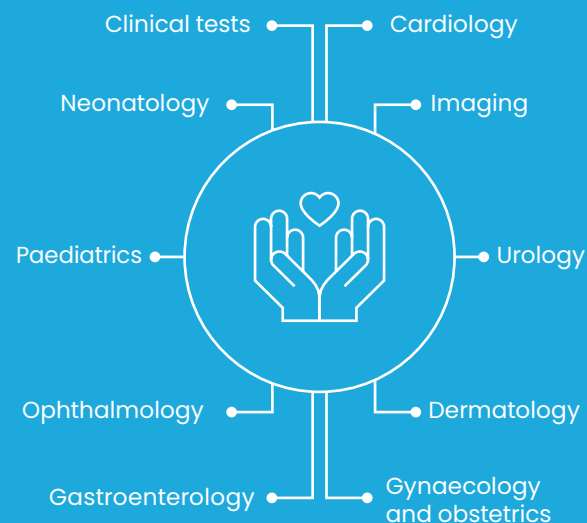
1st

HMP oxygen supply unit

1

Modernized Laboratory with over 32,000 laboratory tests performed in 2025

10 SPECIALITIES



SPECIALIST MEDICAL MISSIONS



11

Medical missions



37

Specialists



1 217

Consultations



323

Specialist surgical procedures



506

Examinations



54

On-site training sessions



8

Technical assistance missions

TELEMEDICINE

- **10 medical specialities** covered
- Capacity for **30 users**
- PACS/DICOM network installed at the Main Military Hospital
- Servers, IT network and clinical licences provided
- Progressive **digitisation of laboratory tests**, integrated into the network
- **Remote support for diagnosis and clinical decision-making** in complex cases provided
- **Regular teleconsultations** implemented between HMP and healthcare institutions in Portugal



Visit by Paulo Rangel, Portugal's Minister of State and Minister for Foreign Affairs, to the Main Military Hospital



Practical training in echocardiography in a clinical setting

OFFICIAL VISITS

The Minister of State and Minister for Foreign Affairs, Dr Paulo Rangel, emphasised that this:

“is a remarkable collaborative project between the Portuguese healthcare system and the healthcare system of Guinea-Bissau: telemedicine has transformed the lives of the people of Guinea-Bissau. The interaction between Portuguese and Guinean healthcare professionals has led to unique advances.”

2024: PREPARATION AND IMPLEMENTATION

June End of the adaptation works in 12 rooms in the Main Military Hospital for the telemedicine web	August First shipment of equipment by sea	October Visit by Portugal's Secretary of State for Foreign Affairs and Cooperation to Main Military Hospital	December Official launch of the telemedicine platform Visit by the President of the Republic of Guinea-Bissau, the Minister of Defence, the Minister of Health, and the Chief of the General Staff of the Army
May Implementation of the first Oxygen Reserve in the Main Military Hospital	September Implementation of the internet Starlink Installation of imaging equipment (CT scanners, mammography machines, ultrasound scanners)	November Installation of ophthalmology equipment and technical training	



TESTIMONY

Coronel Ramalho Cunda
Chief Executive of the Main Military Hospital

The project came at just the right time. It broadened my perspective on administrative management and also helped me greatly in terms of personal development, hospital leadership and institutional relations; it was very beneficial. I felt I had grown considerably in terms of leadership.

This project enabled me to consolidate my management skills. The hospital had a significant financial deficit. Through this project, we demonstrated that it is possible to grow and maintain sound internal management. Today, we are able to share this experience with other institutions, so that they too can build on their strengths, as has been the case with the Main Military Hospital in recent years.

All this is possible thanks to humanitarian spirit. When I see people coming to help us, leaving their countries and families behind to support people they've never met, I imagine what it would be like if the whole world were the same.

We want a different world. I look at the teams: people who lend their support to HMP, making it a benchmark in the country. For me, this kind of gesture is beyond description.

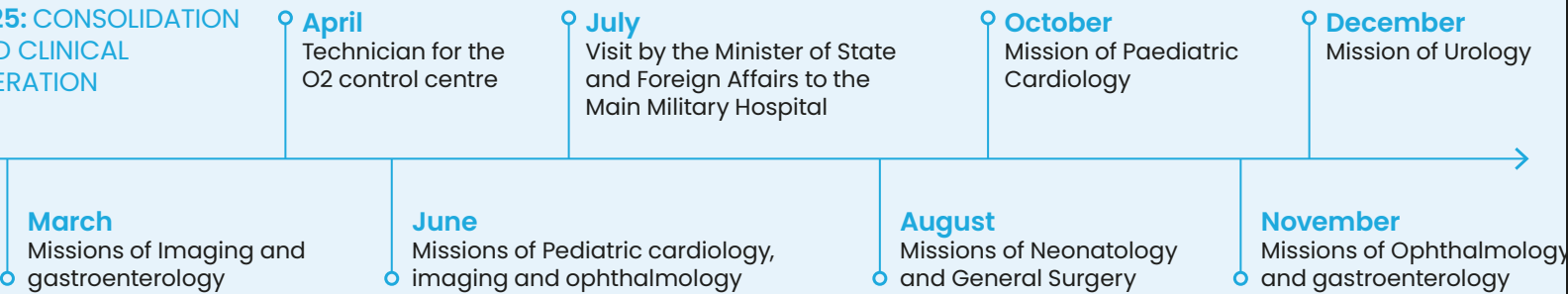


Duration	Jan 2024 – Dec 2026
Country	Guinea-Bissau
Budget	€ 2.150.165
Funder	Camões, I.P.
Project Manager	AMVF, in collaboration with IMVF
Associate	Guinea-Bissau's Main Military Hospital

SDGS:



2025: CONSOLIDATION AND CLINICAL OPERATION



SAÚDE NOS JUNTA

MISSION TO STRENGTHEN THE NEONATOLOGY DEPARTMENT AT THE MAIN MILITARY HOSPITAL IN GUINEA-BISSAU

The “**Saúde Nos Junta – Mission to Strengthen the Neonatal Unit at Guinea-Bissau’s Main Military Hospital**” is an initiative in the field of diplomacy and international health cooperation, imple-

mented by the IMVF and funded by the **General Secretariat of the Ministry of Health (SGMS)** of Portugal.

The aim of this mission was to help **improve the provision of neonatal healthcare in Guinea-Bissau**. The intervention **focuses on strengthening** the clinical skills of the **Neonatology team at the Main Military Hospital (HMP)**, a strategic national referral unit which, although under the authority of the Ministry of Defence, **provides care mainly to the civilian population (98%) and receives around 50,000 cases per year**. The relevance of the intervention is underscored by the critical state of child health in the country, where neonatal mortality accounts for 43% of all deaths among children under five.



Target population: healthcare professionals at the Main Military Hospital assigned to the Neonatology Department, comprising **23 healthcare professionals** (9 doctors, 13 nurses and 1 midwife)

- **Training of 23 healthcare professionals, comprising 9 doctors, 13 nurses and 1 midwife.**
- **10 theoretical sessions and 8 practical sessions, 5 of which took place directly in a clinical setting** (neonatal and postnatal wards).
- **100% of trainees** successfully completed the training, following formative and summative assessments.
- The majority of participants were female, with **19 women and 4 men**.
- Immediate **improvements were noted in the provision of care**, particularly in the control of noise and lighting, the positioning of newborns and the optimisation of thermoregulation, demonstrating a direct and **immediate impact on care**.



Final beneficiaries: babies from birth up to **28 days old**.

- There has also been an **improvement in the accuracy of drug preparation and packaging**, as well as in the cardiac monitoring of at-risk newborns, resulting in a direct enhancement of **clinical safety**.
- **The local team has acquired teaching skills** that enable them to replicate the training with other colleagues, ensuring the continuity of in-house capacity building and generating a genuine **multiplier effect**.
- **More skilled and person-centred care**, particularly for **babies up to 28 days old**, reinforcing the approach centred on the newborn and their family.



Practical training session on neonatal care during the Neonatology Mission



Presentation of certificates to participants in the Neonatology training course

Duration	July 1st – Oct 30th 2025
Country	Guinea-Bissau
Budget	€ 13.600
Funder	Secretaria Geral do Ministério de Saúde
Project Manager	IMVF
Associate	Main Military Hospital

SDGS:

3

GOOD HEALTH AND WELL-BEING



Presentation of the “Saúde nos Junta” project results to the General Secretariat of the Ministry of Health (SGMS)

NÔ SIDADI, NÔ FUTURU

REQUALIFICATION OF SOCIAL INFRASTRUCTURES IN BAFATÁ CITY

In Bafatá, the project has made significant progress in **improving living conditions and strengthening social cohesion**. In terms of **healthcare infrastructure**, the refurbishment of the main building at Bafatá Regional Hospital has reached a decisive stage, with the technical documentation and procurement processes now complete; work is scheduled to begin in February 2026.

In the **water sector**, supply capacity has been boosted with the completion of three new boreholes, including quality testing and disinfection. At the same time, the technical studies carried out have enabled the launch of a tender and the contracting of a local company for the rehabilitation of four existing water subsystems and the creation of a

new subsystem in the Pista neighbourhood, which will feature a 40m³ reservoir, solar power and new distribution networks.

In the field of **local governance and social cohesion**, the project sought to create synergies between initiatives in Gabú and Bafatá in order to identify 20 community-based conflict resolution mechanisms focused on the prevention, **mediation and peaceful resolution** of local conflicts relating to access to basic services and community relations.

Forums for participatory dialogue were also organised between citizens, civil society and local authorities, enabling the five priority areas of the Local Development Plan to be assessed, planned and updated in a participatory manner: **1) Vocational training and employment, 2) Health, 3) Civil society, 4) Local governance, and 5) Water and sanitation.**

Finally, a work plan was drawn up to strengthen the institutional capacities of local government, promote good governance, transparency and accountability, improve the management of essential public services, and ensure the technical, financial and organisational sustainability of the infrastructure and services supported by the project.



WATER AND SANITATION

Strengthening water resilience in the city of Bafatá



INSTITUTIONAL CAPACITY BUILDING

Greater efficiency, transparency, and sustainability in the management of public services and infrastructure



LOCAL GOVERNANCE AND SOCIAL COHESION

Strengthening participatory local governance and community ownership of local development instruments



Aerial photograph of the refurbishment works at Bafatá Regional Hospital



Water quality analysis campaigns



Water reservoir in Bafatá



TESTIMONY

Mussa Sanha
Bafatá Association
for Basic Sanitation,
Water Protection and
the Environment

The project’s support provided a significant institutional boost and tangibly improved our administrative, technical and project management capabilities, whilst strengthening our organisation as a credible and sustainable local partner in the implementation of development initiatives.

Initiatives such as the construction of production wells in the water supply system and the training of young people in various technical fields, including construction, metal-work, basic plumbing and electricity, have a significant impact on the water supply system and youth employment.

Duration	Set 2023 – Dec 2026
Country	Guiné-Bissau
Budget	€ 985.689
Funder	ECOWAS (Economic Community of West African States)
Project Manager	IMVF
Associate	Bafatá Basic Sanitation, Water and Environmental Protection Association (ASPAAB)

SDGS:

3 GOOD HEALTH AND WELL-BEING

6 CLEAN WATER AND SANITATION

17 PARTNERSHIPS FOR THE GOALS



NÔ SIDADI NÔ FUTURO

REQUALIFICATION OF SOCIAL INFRASTRUCTURES IN GABÚ CITY

In Gabú, 2025 was marked by structural developments that cement the project's role as a driver of **social and economic transformation**.

A comprehensive **refurbishment project** has begun at **Gabú Regional Hospital**, aimed at constructing the new Internal Medicine Centre and renovating multiple hospital buildings, including clinical wards, paediatrics, maternity, A&E and the pharmacy. At the same time, the hybrid **photovoltaic energy project** in the village of Pitché has been launched in partnership with FRES GB, and is currently at an advanced stage of the international tender process.



Aerial photograph of the refurbishment and construction work at Gabu Regional Hospital

In the water sector, a contract has been awarded for the **installation of solar power systems** at the strategic boreholes in Bada and Doubala, which will strengthen the commitment to clean energy, reduce operating costs and ensure a more reliable water supply. At the same time, construction has begun on a **new supply subsystem**, which will include the construction of a 40m³ reservoir with the associated supply pipeline and distribution network.



Water extraction and storage well in Gabu



Team meeting with the management of Gabu Regional Hospital

LOCAL GOVERNANCE AND SOCIAL COHESION

- 3

Community-based conflict resolution mechanisms identified
- 5

Updated priority areas of the Local Development Plan
- 5

Participatory dialogue forums held

PROJECT'S IMPACT

- Improving living conditions in Gabú
- Strengthening social cohesion
- Strengthening local governance
- Ensuring the sustainability of essential public services

HEALTH

Prepared documentation, tenders completed for the refurbishment of the Regional Hospital



TESTIMONY

Cluse Tchami
Director of Gabú Regional Hospital

The refurbishment and modernisation works at Gabú Regional Hospital will improve communication between the hospital's various departments, facilitate the movement of healthcare staff, and enhance accessibility and the hospital's overall functioning.

The construction of a new building with greater inpatient capacity will improve medical services and have a positive impact on patients and the general population of the Gabú region.

Duration	March 2024 – Dec 2026
Country	Guinea-Bissau
Budget	€ 1.565.161
Funder	ECOWAS (Economic Community of West African States)
Project Manager	IMVF
Associate	Bafatá Basic Sanitation, Water and Environmental Protection Association (ASPAAB)

SDGS:

3 GOOD HEALTH AND WELL-BEING

6 CLEAN WATER AND SANITATION

17 PARTNERSHIPS FOR THE GOALS



EDUCATION



Our work reflects our commitment to a development process that respects consultation with national authorities and promotes local, personal and institutional capacity-building. Our most significant work in this area has taken place in São Tomé and Príncipe, where our activities focus on supporting public bodies responsible for education and have, in recent years, reached around 400 teachers and other education professionals and, indirectly, nearly 20,000 pupils.

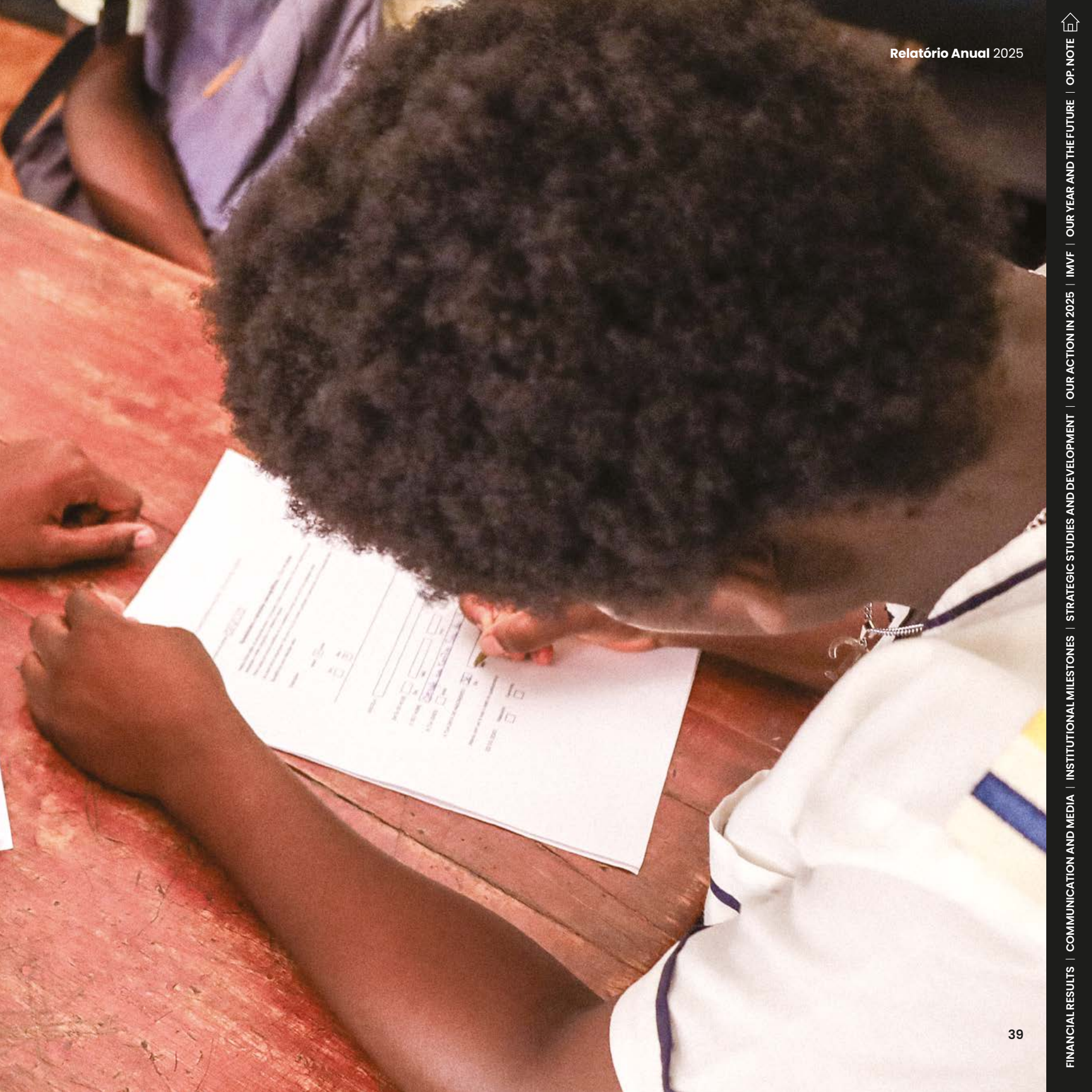
ERGUES

Education and the Reform of Educational Governance in São Tomé and Príncipe



€ 3.780.359

Total investment



ERGUES

EDUCATION AND THE REFORM OF EDUCATIONAL GOVERNANCE IN SÃO TOMÉ AND PRÍNCIPE

The project began in January 2024 and operates across four interlinked areas.

Within the scope of **dual-certification technical and vocational education**, the project prepared and validated three regulatory documents, namely: the **National Qualifications System (SNQ)**, the **National Qualifications Framework (QNQ)** and the **Curriculum for Primary and Secondary Education**, including the **Profile of the Student upon Completion of Primary and Secondary Education in São Tomé and Príncipe**; the implementation of the **Technical Course in Teaching Methods and Practice in the 1st Cycle of Basic Education (CEB)** continued into its second year (**with 73 students**); the **Technical Course in Tourism** was designed and launched in its first year, with **71 students** (both courses are run in Caué, Lembá and the Autonomous Region of Príncipe).



Closing of the Presentation Session for the 2nd São Tomé and Príncipe Sign Language Dictionary and the Portuguese Manual for the Deaf (IES mission) from Católica University

Construction work is currently underway on two Vocational Training Centres, one in Caué and the other in Lembá; pedagogical training was provided for trainers in the technical areas of the Technical-Vocational Courses, with a grant established for 10



Training session as part of the mission of the Santarém Polytechnic Institute



Presentation at the Seminar on Planning and Studies in Education

trainers; and Vocational Courses in “Fisheries and Marine Resource Management” and “Agricultural and Forestry Management”.

With regard to **Digital Teaching Materials for Primary and Secondary Education**, the revision and updating of the **27 textbooks for the 1st and 3rd cycles of the Basic Education Cycle (CEB)** continued, carried out by **nine working groups** comprising **around 70 members**, including national staff and lecturers from higher education institutions (HEIs) partnering the project. **Complementary digital resources** and guidelines for the use



Closing of the Presentation Session for the 2nd São Tomé and Príncipe Sign Language Dictionary and the Portuguese Manual for the Deaf

of **virtual laboratory simulators** have been incorporated into these textbooks. The updating and editing of the **São Tomé and Príncipe Sign Language Dictionary (LGSTP)** and the **Portuguese Language Manual for the Deaf** have been completed, and a draft version of the **e-book “Educational Accommodations: a guidance guide for Special and Inclusive Education”** has been produced. All these resources will in future be made available in the **Ministry of Education’s Digital Repository**, which has benefited from the project’s support in improving its operations.

In the area of **Teacher Training and Educational Research**, advisory support continued and the **Research Centre of the University of São Tomé and Príncipe (CIUSTP)** became operational, whilst support was provided for the launch and operation of the **International Network for Educational Research in STP Association (ARIIE-STP)**; as part of **continuing teacher training**, **six training sessions** were held, attended by around **240 primary and secondary school teachers**. **Three conferences** and **one training course** were also held for higher education teachers. Finally, support continued for the consolidation of the functions of the USTP Academic Information Service (SI-USTP).

As part of the **Ministry of Education’s Institutional Capacity Building programme**, **three seminars and six training workshops** were held, focusing on **education statistics, evaluation of the education system, professional development and continuing professional development**. A training-of-trainers course was also held in the **area of School Management**, and a computerised **platform was developed for managing higher education evaluation and accreditation processes (SNARES)**, including the organisation of training sessions for platform users.

ERGUES » 4 AXES



7 missions of the **4** Portuguese IES » from these, **7, 3** are joint missions and **4** are institutionals (from only 1 IES)

24 total number of educational professionals



January – February

Working meetings to **review and update primary and secondary school textbooks** – an ongoing process

March

Training initiatives to build the capacity of MECCES staff in the areas of **educational statistics and the planning of continuing teacher training**, as part of IPSantarém's remit.



April

Training courses, seminars and workshops (in São Tomé and Príncipe) focusing on digital technologies, virtual laboratories and experimental science teaching, as part of the mission of IPSantarém and the UA.

Public launch event for the International Network for Research in Education in São Tomé and Príncipe (**ARIIE-STP**).

Conference on **“Teacher performance evaluation in higher education: pathways and challenges”**, aimed at USTP teaching staff



May

Training of trainers in **school management** as part of the UÉ's mission

Seminar on **“Inclusive education in São Tomé and Príncipe: from the special education model to a school for all”** as part of USTP (UÉ) Academic Week.



June

Presentation of the SNARES platform (National System for the Accreditation and Regulation of Higher Education) of São Tomé and Príncipe and user training.

Seminar on **“Evaluation and accreditation in Portugal: sharing an experience”** aimed at higher education lecturers (UA).



July

Staff meetings to prepare lessons for the modules of the course **“Teaching Methods and Practice in the First Cycle of Basic Education”**.

Teacher training for tutors of technical modules on technical and vocational courses.



September

Training course for primary and secondary school teachers on **“Education for the Deaf II”** and **“São Tomé and Príncipe Sign Language II”** (UCP).

2nd Inclusive Education Conference: “Inclusive Education in Focus: a round-table discussion inspired by the words of David Rodrigues” (UÉ and IPSantarém).

Workshop **“Project-based learning in the 1st Cycle of Primary Education: a strategy for inclusive education”** (UÉ and IPSantarém)

Presentation session for the **2nd Edition of the LGSTP Dictionary and the Portuguese Language Manual for the Deaf** (1st Cycle of Basic Education), revised and expanded editions.





TESTIMONY

Diovigílio Constantino

Officer at the Ministry of Education, Directorate-General for Educational Planning and Innovation, Continuing Professional Development Unit

The training session “Professional development: how to plan and evaluate continuing professional development for teachers” provided a special opportunity to exchange experiences and highlight the role of the Continuing Professional Development Office. As the trainers pointed out, the situations in Portugal and São Tomé and Príncipe are, in fact, similar when it comes to the regulation of continuing professional development for teachers. Indeed, the synergies fostered during the training rightly highlight the need to begin, in practice, to recognise the importance of high-quality continuing professional development for teachers and its impact on pupils’ learning. My participation in the training helped me to remain committed to the aim of assisting the departments within the Ministry of Education responsible for this area to organise continuing teacher training initiatives in the best possible way.



Duration Jan 2024 – Dec 2026

Country São Tomé and Príncipe

Budget € 3.780.359

Funder Camões, I.P.

Project Manager AMVF, in collaboration with IMVF

Associate

University of Aveiro (UA), University of Évora (UE), Santarém Polytechnic Institute (IPSantarem), Portuguese Catholic University (UCP), Ministry of Education, Culture, Science and Higher Education (MECCES) and University of São Tomé and Príncipe (USTP)

SDGS:



October

Meeting of the **ERGUES Technical Monitoring Committee**.

Delivery of IT equipment to schools offering dual-certification technical and vocational courses.

Ground-breaking ceremony and start of construction work on a vocational training centre in the district of Lembá.



November

Start of construction work on a vocational training centre in the district of Caué.





RURAL DEVELOPMENT AND FOOD SECURITY

Agriculture is vital to the development of the countries where we operate and to improving people's standard of living. Our work focuses on strengthening local associations in production and trade, as well as promoting food security and sovereignty networks and regional agricultural planning. In recent years, our technical capacity-building, training, production and micro-enterprise creation initiatives have directly and indirectly reached around 500,000 people, mainly in Guinea-Bissau and São Tomé and Príncipe.



PAFAE

Support for the Agricultural Export
Sector of São Tomé e Príncipe

Our Land – Our Future

Sustainable socioeconomic growth and
development of São Tomé and Príncipe



€ 10.251.383

Total investment

PAFAE

SUPPORT TO SÃO TOMÉ AND PRÍNCIPE'S AGRICULTURAL EXPORT SECTORS



Recognition of the implementation of the HACCP system at CEPIBA and presentation of certificates

The Project to Support Agricultural Export Sectors in São Tomé and Príncipe (PAFAE) marked the completion of a four-year implementation period in 2025, during which it broadly achieved the defined objectives and outcomes.

PAFAE strengthened the traditional export sectors of cocoa, coffee and pepper, and consolidated the role of cooperatives as key players in rural development. Furthermore, it laid the foundations for new sectors, such as coconuts, and promoted the processing of products to increase their added value.

With a view to strengthening the planning and operational capacity of the Ministry of Agriculture, Fisheries and Rural Development (MAPDR), **institutional modernisation measures were implemented**, including the updating of the website and the training of a team of technical staff to manage it. In parallel, a draft proposal for **a new Cooperatives Act** was also drawn up, a concrete legal instrument that will help to **strengthen governance, promote transparency** and consolidate the role of cooperatives and producers' associations in rural development.

The project also successfully strengthened the state structures supporting research and rural extension. **Seventeen training sessions** were held for CIAT and CADR technicians, involving **55 participants**, 85% of whom reported a significant improvement in their skills. CADR was supported through the provision of motorbikes for extension technicians, with which they carried out **more than 500 technical assistance** visits in the southern part of the country, and through the refurbishment of a multimedia room. At CIAT, a key development was the installation of a **photovoltaic station** comprising **120 solar panels**, with a total capacity of 65 kW, covering an area of **500 m²**, which ensures **greater energy stability** and guarantees the continuous operation of the laboratories. The project also installed water collection, distribution and irrigation systems that have enabled the **irrigation of around 30 hectares** of chilli crops and other food crops, helping to **reduce the impacts of drought, increase agricultural productivity and improve local living conditions**.



Inauguration of the Water Collection, Distribution and Irrigation System for Pepper Cultivation

In order to increase the productivity and profitability of production units in a sustainable manner, more **than 1,600 farmers in the cocoa, coffee, chilli, coconut and organic horticulture sectors** received training, exceeding the initial target. The training sessions were supported by **seven practical manuals** and the **Technical Manual of Good Agroecological Practices**, the only technical manual that systematically brings together the accumulated knowledge on agricultural practices in these sectors in the country, widely distributed and made available in public institutions.

In addition, **10 training videos on agricultural practices and cooperative management** were produced, used by field technicians to convey complex ideas in an accessible way to producers. **Twenty-two national and international exchanges** took place, in Brazil and Ghana, involving more than **600 farmers and technicians**.

In terms of production, over **300 hectares of cocoa, coffee, pepper and coconut plantations** were replanted, and more than **50 pro-**



Launch ceremony for the book "Manual of Good Agroecological Practices" in São Tomé and Príncipe



Inauguration of the Photovoltaic Power Station at the São Tomé and Príncipe Centre for Agronomic and Technological Research (CIAT)

duction support facilities were built. The pioneering structuring of the coconut sector was marked by the creation of the **country's first five coconut producers' associations**, integrated into the *Condja Da Mungu* Cooperative, which is the first national coconut producers' cooperative. At the same time, the project strengthened the governance of producer organisations, **ensuring the legal registration of 36 associations** and training more than **170 leaders**. Support for 15 income-generating initiatives and organic horticulture helped to boost economic **diversification** and **create new jobs**.

PAFAE has also focused on introducing São Tomé and Príncipe products to local and international markets. Of particular note is the application for registration of the **Protected Geographical Indication (PGI) for cocoa in the European Union**, as well as the national PGI registrations for coffee and pepper. The first **Sensory Guide to Cocoa from São Tomé and Príncipe** was also produced, a strategic tool for the enhancement and promotion of national cocoa.

Finally, the PAFGE Gender Strategy led to the creation of **five gender committees** and the implementation of around **70 awareness-raising activities** across the country, involving **more than 1,100 people**, with **six actors from the rural sector adopting concrete practices** to promote gender equality.

Across the board, the PAFGE project integrated environmental sustainability and strengthened governance, consolidating institutional, organisational and productive capacities, as well as promoting gender equality. The results achieved demonstrate the contribution this **landmark project has made to the sector** in strengthening agricultural export supply chains and improving the living conditions of rural communities in São Tomé and Príncipe.

STRENGTHENING THE SUPPLY CHAIN

 **Over 360 hectares**
renewed and diversified
agroforestry plantations

 **250 training sessions**
1700 farmers
trained in good agricultural
practices

17 training courses

+ 50 trainers
CIAT and CADR with
enhanced expertise

 **20 national exchanges**
2 international
exchanges
With producer associations

GENRE

 **70 training sessions**
over 1,100 participants
5 gender
committees established

INFRASTRUCTURE

 **+ €700,000 invested**
in the refurbishment or creation
of innovative infrastructure

ASSOCIATIVE ORGANISATIONS

 **New**
Cooperatives Act

 **Over €500,000**
in grants
For cooperatives, producers'
associations and income-
generating initiatives

 **36 associations**
registered and supported

 **Over 170 leaders**
trained in secretarial duties,
treasury management and
leadership skills

THE EXCELLENCE OF STP PRODUCTS

 **3 PGI applications in the**
European Union
Cocoa, Coffee and Pepper

 **STP's 1st Cocoa**
Sensory Guide
Cocoa grading, enhancement
and international promotion

MATERIALS PRODUCED

 **Handbook of Good**
Agroecological
Practices
Focusing on the 4 strategic crops

7 technical handbooks
Practical and educational guides
for farmers and technical staff

 **10 training videos**
Good agricultural and
community-based practices



TESTIMONY

Helena Costa
CEPIBA's focal point
in Príncipe

PAFAE has brought me joy. This project has made a huge difference in terms of working conditions, both at CEPIBA's chilli processing centre in Príncipe and for the farmers on their plots. PAFAE was a miracle from God for me and for the farmers, improving our living and working conditions.

In 2025, there was a higher chilli yield because PAFAE provided a sum for the Cooperative's working capital to pre-finance the season, as farmers used to hand over their produce and only receive payment for it a year later. PAFAE improved the processing centre for chilli processing, built headquarters for the two producers' associations, Bio Sul and Bio Norte, which are affiliated with CEPIBA, supported the maintenance of our van, provided training in association and cooperative management to the members of the associations, and the farmers received some materials necessary for their work. For me, it was truly brilliant; I hope they carry on, because it was very good for the farmers and for the Cooperative here in Príncipe.



Duration March 2021 – May2025

Country São Tomé and Príncipe

Budget € 4.850.000

Funder European Union and Camões, I.P

Project Manager IMVF

Associate Ministry of Agriculture, Fisheries and Rural Development (MAFRD) and multiple partnerships, including ISA, CIAT, CADR, SENAPIQ, INE, CATAP and HBD

SDGS:



Video
about PAFAE



PAFAE Closing Ceremony

OUR LAND – OUR FUTURE

SUSTAINABLE SOCIOECONOMIC GROWTH AND DEVELOPMENT OF SÃO TOMÉ AND PRÍNCIPE

The launch of the ‘Our Land – Our Future’ Project has enabled us to resume processes previously initiated by PAFAE, building on **existing knowledge of the terrain and the stakeholders involved**. The ongoing support provided in this area has enabled a **high level of farmer mobilisation to be achieved in the consolidation of the agricultural supply chains in São Tomé and Príncipe**. Following a logic of continuity and sustainability in rural development processes, significant progress was made across several strategic areas of intervention during the first four months of the project.

The **governance of producer organisations** was strengthened through the training of around **50 leaders** from **8 associations** and the drafting of **18 activity** plans with their respective budgets, ensuring solid foundations for governance aligned with appropriate administrative procedures and tools. At the same time, the **gender committees** established under the PAFAE have been strengthened; they currently have **30 members**, including focal points from all the communities covered, reinforcing the commitment to promoting a more equitable and inclusive rural world.

NUMBER OF BENEFICIARIES

5,000 people from rural families and communities

ASSOCIATIONS AND COOPERATIVES

Monitoring of 20 associations and support in drawing up their activity plans and budgets for 2026

Delivery of 8 training sessions on institutional management and secretarial work, involving the coconut, chilli, coffee and cocoa sectors, with a total of 46 leaders trained

DISTRIBUTION OF COCONUT SEEDS FROM GHANA

27 nurseries established with improved coconut varieties from Ghana, with a total of 14,000 seeds sown

Over **100 technical assistance initiatives** were carried out to **support the development and diversification of agricultural export sectors**. These were aimed at improving the monitoring and maintenance of agricultural plots and boosting production and productivity. These interventions also enabled the collection of essential data for the design of training programmes on good agricultural practices.

Twenty-seven Ghanaian coconut seed nurseries were also established, totalling over 14,000 seeds, which contributed to strengthening this sector for the production of oil and water, with



Training for tour guides in Água Izé

TECHNICAL ASSISTANCE FOR PRODUCERS – BPA

Over 50 technical assistance sessions have been carried out in the chilli and coffee sectors

ORGANIC HORTICULTURE

Promotion and logistical support for the organisation of the organic market

Training and support for the Association of Organic Horticulturists

ENTREPRENEURSHIP

Redesign / creation of the visual identity for 7 micro-entrepreneurs

Inclusion of 10 producers at the organic market

PARTNERSHIPS

Signing of six memorandums of understanding with cooperatives, associations and partner public bodies

expected benefits in terms of increased income for beneficiary producers and entrepreneurs.

The **consolidation of products from São Tomé and Príncipe in national and international markets** began with the **revamp and launch of the visual identity for seven initiatives**. The Organic Fair is a symbol of the promotion of entrepreneurship and has seen significant growth, increasing from 8 to over **20 exhibitors** in just two editions, including market gardeners and processors. This increase reflects a significant improvement in planning and production capacity, resulting from ongoing technical guidance and logistical support.

The agrotourism sector has also been strengthened through the training of 15 tour guides, including farmers, members of the

association's management committee and community guides from Água Izé. This **Cocoa Route** will contribute to increasing agricultural income through income diversification and will promote the integration of **sustainable tourism** into the local economy, through an integrated approach that links agriculture with environmental protection and local development.

Finally, **strategic partnerships** were strengthened with the signing of **six memorandums of understanding** with associations, cooperatives and public bodies, highlighting the strong institutional commitment to the project. These partnerships reinforce the process of ownership of the activities, infrastructure and technical knowledge transferred, promoting the continuity and sustainability of the results achieved.



Duration	Set 2025 – June 2026
Country	São Tomé and Príncipe
Budget	€ 322.736
Funder	Camões, I.P.
Project Manager	AMVF, in collaboration with IMVF
Associate	Ministry of Agriculture, Fisheries and Rural Development of São Tomé and Príncipe

SDGs:



TESTIMONY

Jéssica da Costa
Secretary of the
Executive Board of the
Água Izé Association
of Quality Cocoa
Producers and
participant in the
training of tourist guides

I'm enjoying the training and have learnt a lot, both about cocoa and about being a local tour guide. I don't work as a guide, but I'd like to learn more about how to guide tourists, because I work at the Association and we sometimes welcome tourists there. So, we need to know more so that we can guide tourists. I've learnt more about the history of cocoa and the history of the Água Izé plantation, which has enabled me to explain the plantation's past and the organic cocoa process to tourists more effectively.

CIVIL SOCIETY



Strengthening civil society is essential for the development of fairer, more democratic and peaceful societies and, consequently, for the very consolidation of states. The activities we carry out in support of civil society actors focus particularly on NGOs, citizen organisation platforms and non-state institutions, and reflect a cross-cutting concern in our work across various countries. In recent years, IMVF has been consolidating its projects in this area, particularly in Guinea-Bissau.

Peace Observatory

“Nô Cudji Paz”

Decentralization in Action

Participatory Development and Good Governance in Local Government Transition of Guinea-Bissau

Good Governance

Strengthening CSOs to promote good governance and development in Guinea-Bissau

Djuntu ku Young Entrepreneur

Strengthen youth employment and income generation in the rural and border regions of Guinea-Bissau

PACE

Electoral Cycle Support Project



€ 3.577.559

Total investment



PEACE OBSERVATORY

“NÔ CUDJI PAZ”



Participant at the launch of the book “Voices for Peace and Tolerance”

Whilst the Sahel faces an escalation in terrorism, experts warn of the risk of this spreading to the coastal countries of West Africa. In the face of this threat, dialogue is essential. In 2025, the **Peace Observatory** consolidated four years of work towards the **Prevention of Radicalism and Violent Extremism (PRVE)** through **dialogue between civil society and local authorities**.

A total of **46 training and capacity-building initiatives** have already been carried out, reaching **4,200 people, almost half**

of whom were women (47.7%). Within the communities, women and young people have learnt to identify early warning signs of radicalism and violent extremism.

The Observatory has strengthened the **training of religious leaders** from Islamic, Catholic, Protestant and animist communities. Of particular note is the **10th Regional Conference of West African Priests (URPAO)**, attended by delegates from nine countries, under the theme ‘The prophetic role of priests in the face of intolerance’, where we trained **40 priests**. In response to situations of violence within communities, we mobilised religious leaders and carried out **mediation efforts**. During the Religious Leaders’ Agenda for Peace, the creation of the **Guinea-Bissau Religious Leaders’ Forum** was proposed, a permanent platform where Muslims, Catholics, Protestants and the guardians of ancestral traditions can develop collective preventive and mediation responses.

46 Interventions	1 Newsletter	1 Website
4.204 Participant es	2 Analytical reports	1 The National Strategy and Action Plan for the Prevention of Radicalism and Violent Extremism in Guinea-Bissau (PRVE-GB) has been published, following 300 consultations with the Government, civil society and traditional authorities.
 47,7% Women	91 Radio programs	
3 Published books	364 Emissions	





Book launch for “Voices for Peace and Tolerance” in Guinea-Bissau

The most significant milestone of 2025 was the drafting of the **PRVE-GB National Strategy and Action Plan**. Far from being a technical document drafted behind closed doors, the strategy emerged from **300 sessions of active listening** with local authorities, women, young people and civil society representatives across the country. This participatory process ensured that public policy reflected actual needs, with an action plan featuring concrete measures and realistic budgets.

In April, **35 officials from the Ministries of Justice, the Interior and Territorial Administration** received training on how to detect early signs of radicalisation. In the villages, during meetings with women and young people, we addressed issues such as human rights, child marriage and school dropout rates — recognising that social exclusion is a breeding ground for extremism. On **International Day of Peace** (21 September), **161 people** gathered under the auspices of the Prime Minister’s Office to discuss how **interfaith dialogue** strengthens **peace and social cohesion**.

We published the book **“Voices for Peace and Tolerance”**, which recounts the global and local history of interfaith dialogue. It contains **13 testimonies** from leaders and human rights activists, in a clear call for dialogue, peace and social cohesion that cannot leave anyone indifferent.

October

Book: “Voices for Peace and Tolerance – Interfaith Dialogue and PRVE”

November

Article: “Fighting to live in a new world – marking the International Day for the Elimination of Violence against Women”

Film: “Voices for Peace and Tolerance”

Article: “Poverty as a driver of radicalisation: the International Day for the Eradication of Poverty”



TESTIMONY

Frei Michael
Priest at Nossa
Senhora de Fátima
Parish in Quinhamel

This process led to the establishment of a formal peace forum, focused on preventing extremism and hate speech, which may be driven by political or ideological motives or other interests. The contribution of religious leaders has been essential in promoting harmony, maintaining a space for dialogue and establishing a more organised representation within Guinea-Bissau, enabling more proactive and purposeful action to prevent division and violence, particularly within the country’s political and social context.

We build on a positive experience of peaceful coexistence and wish to continue along this path, preventing any threats to social peace. The forum embodies the way we think, speak and act, valuing what comes from the heart, and involves all people and sectors: religious and non-religious alike, political actors, civil society and ordinary citizens, from the youngest to the oldest. Peace is a common good from which we all benefit.



Duration	Mar 2022 – Mai 2026
Country	Guinea-Bissau
Budget	€ 1.111.111
Funder	European Union and Camões, I.P.
Project Manager	IMVF
Associate	Guinean League for Human Rights – GLHR, Timbuktu Institute – African Centre for Peace Studies, Chatham House

SDGS:



Opening remarks at the presentation of the policy paper

DECENTRALIZATION IN ACTION

PARTICIPATORY DEVELOPMENT AND GOOD GOVERNANCE IN LOCAL GOVERNMENT TRANSITION OF GUINEA-BISSAU

Guinea-Bissau still lacks institutionalised local authorities, despite the fact that administrative decentralisation has been under discussion since the democratic transition of 1990, when the constitutional amendment first provided for this model of governance. In recent years, the issue has regained political relevance, with the public commitment made by the Executive of the ninth legislature to proceed with local elections, recognising the need to strengthen local participation and reduce regional inequalities.

Against this backdrop, the **1st Conference on Administrative Decentralisation in Guinea-Bissau** was held on 7 and 8 October 2025 in Bissau, bringing together over 130 participants, including institutional representatives, civil society members and experts. The initiative aimed to promote debate and knowledge on decentralisation, contributing to community empowerment, the improvement of public services and the strengthening of more participatory and sustainable governance.

Key recommendations included the need to **train local technical staff and managers** capable of taking on future local government responsibilities, as well as the revision and updating of the legal framework for decentralisation, in order to clarify institutional powers and enhance the transparency of public policies. The importance of the active involvement of civil society at all stages of the process was also emphasised, ensuring greater legitimacy and citizen participation.

The conference also highlighted the creation of a **Local Government Training Centre** as an essential step in preparing the country for effective decentralisation, adapted to the historical, social and economic reality of Guinea-Bissau.

Subsequently, a **Post-Conference Meeting** was held in Lisbon with organisations from the Guinean diaspora, within the framework of the Guinean Diaspora Platform, supported by the IMVF. This process resulted in the drafting of a summary document analysing the state of the local government transition and presenting strategic recommendations for strengthening local governance in the country.



Working groups of the Conference on Decentralisation in Guinea-Bissau

Duration	July – Dec 2025
Country	Guinea-Bissau
Budget	€ 26.710
Funder	Camões, I.P.
Project Manager	IMVF
Associate	Ministry of Territorial Administration and Local Government of Guinea-Bissau (MATPLGB), Youth Movement for Local Authorities in Guinea-Bissau

SDGS:

11 SUSTAINABLE CITIES AND COMMUNITIES

17 PARTNERSHIPS FOR THE GOALS

GOOD GOVERNANCE

STRENGTHENING CIVIL SOCIETY ORGANISATIONS FOR GOOD GOVERNANCE AND DEVELOPMENT IN GUINEA-BISSAU



Signing of the memorandum with the Cachungo Local Action Group

In a country marked by decades of institutional fragility, where 79% of the population is under 35 and civil society organisations (CSOs) play a crucial role in providing essential services to the community, the year 2025 saw further progress in the development of citizen-led governance in Guinea-Bissau.

Memoranda of Cooperation were signed with the five Local Action Groups (LAGs), bodies comprising CSOs, traditional authorities and community representatives, responsible for implementing the Local Participatory Plans. Also noteworthy is the tripartite Partnership **Agreement between the project, the Ministry of Territorial Administration and Local Government (MATPL), the Ministry of Economy, Planning and Regional Integration and the DGCANG**, which enabled the training of the relevant technical staff and the updating of the Integrated System of Plans and Projects (SIPP), incorporating the terms of reference of the Regional Planning Offices (GPR). This represents a critical step forward: for the first time, **decentralised planning instruments have been adapted to systematically incorporate contributions from civil society.**

The **2nd Steering Committee meeting** – the project’s highest governing body – took place, bringing together **27 entities**. In parallel, in the five pilot municipalities, the Technical Committees validated strategic documents that would underpin resource allocation decisions, putting the principle of subsidiarity into practice in Guinea’s administrative system.

5 PPL's
currently being implemented

32 MXOF
on average

3 operating
grants


5 thematic
grants awarded to CSOs
benefit **1.200** people

5 cities
are participating in
consultation forums

February
Support for the “National NGO Day” conference

Between March and October
Memoranda of Understanding have been signed with the five Local Action Groups

June
2nd edition of the “Diritus Malgós” newsletter
Forum for dialogue among stakeholders in Bolama

Between February and November
Supported by three forums of the EU Roadmap Reference Group (RRG) for Civil Society

May
Feedback on the recommendations from the Forum held in Cacheu regarding the 10 areas of focus for CSOs

Between June and September
Eight grants have been awarded to local CSOs

The project awarded **eight strategic grants**: five to projects aligned with the thematic areas of the EU's MIP (human development, green economy, good governance), whilst three funded the institutional strengthening of CSO structures, recognising that organisational sustainability is a prerequisite for effective advocacy.

In May, the Citizens' Convention in Cacheu put active listening into practice: recommendations drawn from a national forum, where

citizens debated proposals on ten social themes, were fed back to the communities, creating a cycle of horizontal accountability. Finally, in October, **the thematic event for World Cities Day** served as a platform to highlight local experiences of participatory urban governance, linking global debates with the specific realities of the five participating municipalities.



TESTIMONY

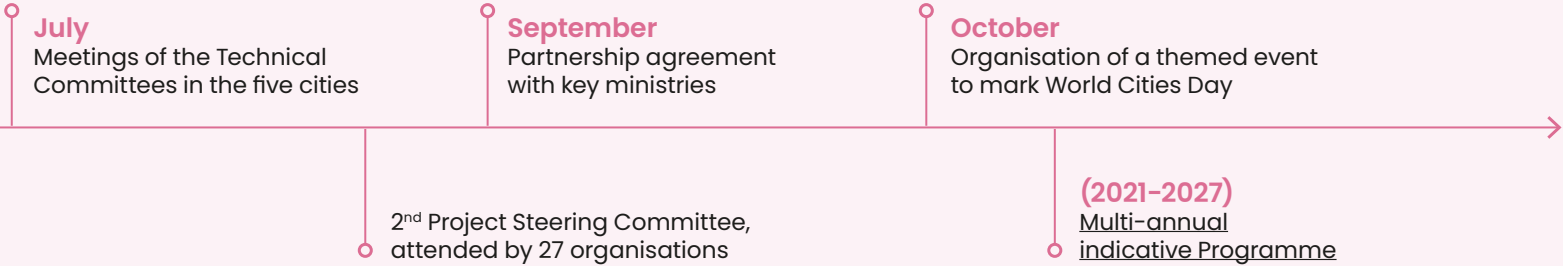
Muscuta Fati
Chair of the National Forum for the Support of Young Girls

Since the grant was signed, this support has been instrumental in strengthening our organisation's institutional and operational capacity at regional level. It has enabled us to better structure our activities, strengthen our organisational capacity and secure the essential resources needed to implement projects. Throughout this period, the funding has helped to increase the number of young people involved, improve the quality of initiatives and promote greater inclusion and active participation. More than just financial support, this grant has been a strategic pillar for the consolidation, credibility and ongoing impact of our work in the region.



Duration	Mar 2024 – Feb 2027
Country	Guinea-Bissau
Budget	€ 2.000.000
Funder	European Union and Camões, I.P.
Project Manager	IMVF
Associate	Guinean League for Human Rights – GLHR, Timbuktu Institute – African Centre for Peace Studies, Chatham House

SDGS:



DJUNTU KU YOUNG ENTREPRENEUR

In Guinea-Bissau, 79% of the population is under 35. Young people are among the hardest hit, with youth unemployment rates hovering around 50%, according to the UNDP's 2022 report. Against this backdrop, the **Djuntu ku Empreendedor Jovem** initiative aims to address the lack of future prospects for young people, particularly in the rural and border areas of **Contuboel**, **Pitche and Farim**, by promoting skills development and access to finance as viable alternatives to employment.

This project will strengthen youth employment and income generation in the rural and border regions of Guinea-Bissau through direct technical and financial support for young entrepreneurs. In this way, it promotes sustainable local alternatives to irregular migration, which contribute to regional economic development.



Entrepreneurship Training in Farim

The **Djuntu Method**, which is being implemented in this project, is a patented capacity-building methodology comprising a set of actions and tools specifically designed to enable individuals and their communities to take the lead in resolving local problems.

In 2025, important milestones were achieved, such as the **partnership with the National Network of Community Radio and Television Stations of Guinea-Bissau (RENARC)** to publicise the project, and collaboration with several **Youth Organisations**, which resulted in a survey of over **1,100 young people** and enabled the identification of the types of businesses to be supported.

At the same time, the tools of the **Djuntu Method** were adapted to the context of **youth entrepreneurship**, making them accessible to all young people, so that regardless of their level of education, they can present viable business plans.

With the official launch of the call for **applications for funding and training**, the rules and eligibility criteria have been set out,



Entrepreneurship Training in Contuboel



Information Session in Bissau



TESTIMONY

Tcherno Quadé
CTO Peace Forum
Focal Point

As a member of a youth organisation collaborating with the IMVF on the ‘Djuntu ku Empreendedor Jovem’ initiative, I would like to highlight the partnership between CTO-Fórum de Paz, FÓRUM, CNJ and FINSJOR. This partnership strengthens our efforts to address community challenges. We conducted a survey of over 1,000 young people to identify their needs. The benefit lies in capacity building, such as training in KoboToolbox and Kobo-Collect, and in entrepreneurship. With the IMVF, we believe we have much to gain.

along with guidance for young people on how to complete the Concept Note (a summary of the business idea), which is considered the first step towards participating in the competition. The aim is for this project to have a significant impact on the young participants, in that they will have better life opportunities by becoming entrepreneurs and having the chance to start their own businesses.

Duration	Aug 2025 – July 2026
Country	Guinea-Bissau
Budget	€ 326.397
Funder	International Organization for Migration and Agenzia Italiana per la Cooperazione allo Sviluppo
Project Manager	IMVF
Associate	N/A

SDGS:

PACE

ELECTORAL CYCLE SUPPORT

The UNDP Technical Assistance project, implemented by IMVF in Guinea-Bissau, strengthens democratic stability by promoting inclusive dialogue and reinforcing mechanisms for transparency, civic participation and conflict prevention throughout the electoral cycle. The project contributes to the holding of transparent and peaceful elections in 2025.

The intervention is organised into four strategic components:

1 Institutional Strengthening of CSOs

Review, validation, signing and presentation of the Electoral Code of Conduct for parties, candidates and the media.

2 Strengthening Digital Spaces for Dialogue

Redesign of the Citizens’ Convention, reinforced by the Barkafon module and harmonisation with the i-Participate platform, creating modern digital tools for a functional ecosystem of dialogue and public consultation.

3 Media Capacity Building and Civic Education Campaign

Strengthening of journalists’ technical and ethical skills, accompanied by the nationwide dissemination of the ‘Democracia i Anós’ campaign broadcast by community radio stations.

4 Support for Early Warning and Conflict Prevention Systems

Conducting two surveys using the Sense Making Chatbot (SMC), a

‘collective radar’, to support the Electoral Monitoring Unit in the early identification of risks and patterns of violence.

The project has made significant progress in improving electoral transparency and the integrity of the electoral process, through the adoption of codes of conduct by political parties and the media, and the establishment of effective systems for monitoring and analysing conflicts of interest.



80 communications professionals
trained across **10 modules**

60 public service announcements
produced in **10 languages**
over **7 days** on
25 radio stations

21 trained and operational monitors
to assess incidents during the campaign



1 modernised Citizen Convention platform



2 National Early Warning surveys
via SMC (WhatsApp),
74 participants,
246 responses
analysed

2 Codes of Conduct
updated, validated
and signed

8 strategic reports
produced by CSOs

3 November
Official handover of the Codes to the CNE
Code of Conduct and Electoral Ethics
Code of Conduct for Election Coverage

5 November
1st National Early Warning Survey via SMC (WhatsApp)

4 – 18 November
Training of Journalism Trainers at SAB
Training of Journalists in the Regions

17 November
2nd Enquiry via SMC (WhatsApp)



TESTIMONY

Demba Sanhá
Chair of the
National Network of
Community Radio and
Television Stations in
Guinea-Bissau

This project had a very significant impact on my life, as it enabled me to work and earn a living, thereby supporting my family, whilst at the same time gaining new knowledge. I deepened my understanding of electoral operations and cycles, the workings of the National Electoral Commission, and the principles of electoral transparency and integrity. I also worked with community media, supporting training for journalists and local radio stations, with a particular focus on rural communities.

Through messages of national unity, the promotion of peace and the encouragement of voter turnout, we helped ensure that citizens could exercise their right to vote freely and in an informed manner. This initiative helped to strengthen civic participation, reduce the risk of abstention and prevent potential tensions or outbreaks of violence, thereby promoting more informed and peaceful elections for the country's future.



Duration	Nov – Dec 2025
Country	Guinea-Bissau
Budget	€ 113.142
Funder	United Nations Development Programme in Guinea-Bissau
Project Manager	IMVF
Associate	RENARC, MNSC, CME

SDGS:





Caquetá Eco

Economically and Ecologically
Sustainable Territories

**Cocoa Bioagrobiodiversity and Climate
Resilience**

Triangular Cooperation between Colombia,
Portugal and São Tomé and Príncipe

Maio 2025

for a sustainable and cohesive territorial
development in Maio island

**€ 3.000.000**

Total investment



ENVIRONMENT AND SUSTAINABILITY

The preservation of ecosystems, biodiversity and non-renewable natural resources, and the fight against climate change, guide our work in this area. We have been developing projects relating to water supply and quality improvement, sanitation and hygiene, and the study of the sustainability of resource extraction and utilisation, amongst others, always with the aim of strengthening public bodies and involving local communities in the countries where we operate, particularly in Colombia, São Tomé and Príncipe, and Cape Verde.

CAQUETÁ ECO ECONOMICALLY AND ECOLOGICALLY SUSTAINABLE TERRITORIES

The year 2025 marked a significant turning point in the Amazonian region of Caquetá, in the municipalities of La Montañita, El Paujil and El Donce, where the **Caquetá Eco** project demonstrated how sustainable transformation stems from **active listening** and **voluntary community involvement**. By listening to the needs, traditions and expectations of 200 rural families, substantial improvements were driven in production systems, with diversified and ecologically managed agroforestry operations, covering **198 participatory land-use plans and conservation agreements spanning over 553 hectares**.

Volunteer-led community organisations, **spearheaded by women**, have become the beating heart of these changes. Organisations such as **CHOCOAMAZONIC** and **ASMUPROPAZ** have emerged as examples of community leadership and rural innovation. The **installation of photovoltaic systems** in these cooperatives has reduced production costs, increased energy self-sufficiency and strengthened the strategic role of women in the economic and environmental management of the region. This energy transition has proved to be not only technological, but also social and more sustainable, with legalisation processes currently underway with ElectroCaquetá for the sale of surplus energy.

Eco-responsible production has gained new momentum, with business models consolidated through **participatory methodologies** and **greater financial rigour**, focusing on the bioeconomy, climate resilience and green markets, and also encompassing the **ASMUCOCA** and **COOMBUVIPAC** cooperatives. **More than 270 women have actively participated** in technical, production and commercial roles. Marketing strategies were implemented, the use of by-products was optimised, and a revolving fund was set up to reinvest energy savings into ecological restoration.

Products such as **chocolate, essential oils, fruit pulps and canangucha oil** were restructured to increase the added value and sustainability of the production chains. The **preservation of**

agroforestry areas remained central, with families protecting native species and integrating ecological restoration practices. Community workdays strengthened climate resilience within a shared vision of land management.

In short, 2025 stood out as the year in which **clean energy, women-led community organisations and Amazonian conservation** came together to form an exemplary model of **sustainable development** – built from the ground up, with sensitivity, the courage of former guerrilla fighters and business acumen.

CLIMATE TRANSITION

98,84 ha
under passive restoration

198
Territorial plans developed and under implementation

200
Affiliated producers, 50% women

120
people trained in sustainable agriculture

GREEN TRANSITION

2
local product processing plants equipped with photovoltaic power systems

4
sustainable business models implemented

4
established reforestation revolving funds, to be funded by the resale of green energy to the public grid

PROTECTION OF BIODIVERSITY IN AMAZONIA

4
signed collective conservation agreements

79,5%
of the covered producers sign a Voluntary Conservation Agreement: 553 hectares



TESTIMONY

Betsy Ruiz (Sandra González Sanabria)
President of
ASMUPROPAZ – El
Cedro hamlet, La
Montañita, Caquetá.

Thanks to solar power, our facility is no longer dependent on diesel, and we can now produce essential oils in a clean and consistent manner. For us, as rural women and signatories to the peace agreement, this represents autonomy, sustainability and a firm step towards productive reconciliation with the land.



Duration	Aug 2024 – Jun 2026
Country	Colombia
Budget	€ 1.070.000
Funder	Camões, I.P
Project Manager	AMVF, in collaboration with IMVF
Associate	Red Adelco

ODS:

7 AFFORDABLE AND CLEAN ENERGY

8 DECENT WORK AND ECONOMIC GROWTH

13 CLIMATE ACTION

15 LIFE ON LAND



Solar panels installed at the ChocoAmazonic cooperative’s chocolate production plant in Caquetá, Colombia



Members of the cooperative at the launch of the solar panel system at ASMUPRO-PAZ in Caquetá, Colombia

COCOA BIOAGRODIVERSITY AND CLIMATE RESILIENCE

TRIANGULAR COOPERATION BETWEEN COLOMBIA, PORTUGAL AND SÃO TOMÉ AND PRÍNCIPE

The project has concluded its implementation phase, delivering concrete results that demonstrate the added value of technical cooperation between **Colombia, Portugal and São Tomé and Príncipe**.

With the primary aim of promoting sustainability in the cocoa sector, the project focused on research and the sharing of best practices **to strengthen environmental conservation and climate adaptation among producer communities**.

Throughout the implementation period, the project facilitated an unprecedented **exchange of knowledge**. Of particular note were the **technical and research missions** that enabled the identification of more resilient cocoa varieties, which are essential for addressing the challenges posed by climate change; these resulted in the publication of **three scientific articles and technical manuals**. Collaboration between research institutions and local cooperatives ensures the sustainability of the knowledge generated.

Training technical teams and producers in agroforestry systems (AFS) was a cornerstone of this project's success. By engaging hundreds of participants in both in-person and digital sessions—and fostering a culture of **continuous learning and practical application** in the field — the project promoted cultivation methods that not only preserve biodiversity but also improve cocoa quality, thereby increasing the product's value-added in international markets.

Ongoing collaboration between the various research centres and field missions has resulted in the following three scientific research articles

“Soil-Atmosphere GHG Fluxes in Cacao Agroecosystems on São Tomé Island, Central Africa: Toward Climate-Smart Practices,”

by Armando Sterling, Yerson D. Suárez-Córdoba, Francesca del Bove Orlandi e Carlos H. Rodríguez-León

With the collaboration of the Amazonian Institute of Scientific Research – SINCHI (Colombia)

“Revealing the Diversity and Varietal Relationship of Regional Cacao and Close Relatives in the Northwestern Colombian Amazon: Insights for Conservation and Agroforestry Resilience,”

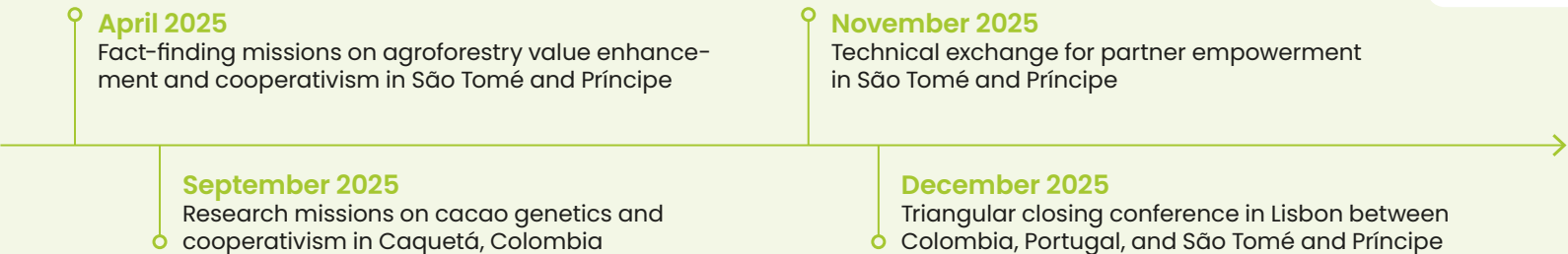
by Armando Sterling, Félix H. Polo-Munar, Ginna P. Velasco-Anaconda, Diego F. Caicedo-Rodríguez, Sebastián Valderrama-Cuspian, Sidney do Rosário Costa, Juan C. Suárez-Salazar e Carlos H. Rodríguez-León

With the collaboration of the Center for Agronomic and Technological Research – CIAT (São Tomé and Príncipe)

“Sustainability, Community Participation and Cooperative Models – A Comparative Analysis of Cocoa Producers in São Tomé (São Tomé and Príncipe) and Caquetá (Colombia),”

by Maria da Saudade Baltazar, Vasco Fitas Cruz e José Carlos Rico

In collaboration with the University of Évora (Portugal)



This socioeconomic aspect of the project proved essential. **Sustainable cocoa production**, by bolstering the local economies of rural communities through stable income, helps reduce pressure on the forest and expands opportunities for socioeconomic development. At the same time, the project strengthened producer associations, encouraged the creation of cooperation networks, and actively promoted the inclusion of women and youth, fostering a more participatory and resilient community dynamic.

The political and institutional dimension has also been reinforced through the **strengthening of cooperation networks** and **coordination between the academic sector, public bodies and associations**, which is essential for the formulation of more robust rural development policies.

This project demonstrates **the importance of effective convergence between science and territory**, as highlighted during the project’s presentation at the **conference** showcasing the results of horizontal cooperation under the first edition of the Portugal–Latin America–Africa Triangular Cooperation Fund—organized by **SEGIB** and held in Madrid in February 2026.

By creating a sustainable production model that reconciles economic development with environmental regeneration, cocoa production can continue to serve as a pillar of dignity and progress, while simultaneously protecting natural heritage for future generations.



TESTIMONIAL

Sidney Costa
Agricultural and Technological Research Center of São Tomé and Príncipe (CIAT)

The project enabled me to strengthen my technical and scientific capabilities, as I participated in the preparation of two scientific articles and shared technical experiences and technologies related to cocoa production. This research has enabled farmers in Colombia and São Tomé to achieve high levels of productivity and quality.



Exchange of best practices during a visit to CECAB’s artisanal chocolate factory in São Tomé and Príncipe

Duration

July 2024 – Dec 2025

Country

Colombia, Portugal and São Tomé

Budget

€ 177.758

Funder

Iberoamerican General Secretariat (SEGIB) and Camões, I.P

Project Manager

AMVF, in collaboration with IMVF

Associate

Marquês de Valle Flôr Institute (IMVF) National Network of Local Development Agencies of Colombia (Red Adelco) University of Évora (UÉ) Amazonian Institute of Scientific Research – SINCHI Agronomic and Technological Research Center of São Tomé and Príncipe (CIAT)

SDGS:

12 RESPONSIBLE CONSUMPTION AND PRODUCTION

13 CLIMATE ACTION

15 LIFE ON LAND

MAIO 2025

FOR A SUSTAINABLE AND COHESIVE TERRITORIAL DEVELOPMENT IN MAIO ISLAND

The Maio 2025 Programme has concluded its work, establishing itself as a strategic pillar for the **development of Maio Island**, in Cape Verde. Recognising the challenges and opportunities that the growth of tourism presents for local communities, the project sought to capitalise on this situation to bring about a tangible

improvement in quality of life, whilst safeguarding the island’s **environmental and social heritage**.

Throughout the project, Maio Municipal Council was provided with **unprecedented urban management tools**, including detailed mapping and six Detailed Plans. These instruments, developed through a participatory process, ensure **orderly and sustainable growth in the medium term**.

Civil society has been strengthened through the provision of equipment and materials to cultural, craft and sports associations, boosting the **local economy and social cohesion**. In parti-



Tourist sign marking the establishment of the Biosphere Reserve on Maio Island, Cape Verde

○ **May 2023**
Inauguration of Casa Djarmai
(Tourist Information Centre and Visitor Centre)

○ **November 2023**
Development of Study
on Social Housing

○ **September 2023**
Presentation of Maio’s Strategy for Economic Development
and Revitalisation – Entrepreneurship and Innovation

○ **May 2024**
GADEM’s creation

cular, the Youth Centre has established itself as a successful hub, promoting skills **development and active citizenship among younger generations**.

In the environmental sphere, the programme strengthened the management of the Biosphere Reserve by investing in active monitoring and environmental education in schools and communities, ensuring that **biodiversity conservation** is a shared **responsibility between visitors and the local community**.

The project also encouraged **youth entrepreneurship and improved financial literacy** as a means of enhancing living standards. Support for cheese production and agri-food processing

demonstrated the island’s potential for economic diversification. The tourism sector was naturally one of the priority areas and benefited from the reopening of the Tourist Office and the creation of the **Maio Interpretation Centre**, accompanied by forward-looking studies setting out the direction for the post-2025 period.

The legacy of this programme lies in the empowerment of the local community and the creation of a robust action plan, ensuring that the island of Maio possesses the seeds and tools necessary for autonomous, **fair and sustainable development**.



TESTIMONY

Santos Andrade
Farmer and
livestock breeder

I received funding for a forage silo and to purchase a silage machine after taking part in a training course on the general management of dairy goats. This forage bank has enabled the feeding of a herd of 35 dairy goats, with the aim of producing an average of 2.5 litres of milk per animal. This model helps the island’s farmers to optimise their production and, consequently, increase their income.

Duration	Set 2021 – Set 2025
Country	Cape Verde
Budget	€ 3.000.000
Funder	European Union
Project Manager	Maio Municipal Council in partnership with IMVF
Associate	Mértola Heritage Protection Association and the Maio Biodiversity Foundation

SDGS:







MIGRATION, POST-CONFLICT AND HUMAN ACTION

We focus our work on sustainable development projects that help to strengthen our partners' institutional capacities. However, emergency situations, particularly in cases of high institutional fragility, have also been the focus of our work over time, albeit in a more phased and ad hoc manner, particularly in countries experiencing conflict or post-conflict community rehabilitation. Angola, Colombia and Portugal/Europe are some of the cases where we have carried out operations of this kind.

INTEGRALITY

Multi-stakeholder strategies for promoting the integration and legality of migrants' employment in agriculture



€ 197.594
Total investment

INTEGRALITY

MULTI-STAKEHOLDER STRATEGIES FOR PROMOTING THE INTEGRATION AND LEGALITY OF MIGRANTS' EMPLOYMENT IN AGRICULTURE

The amendments to the 2025 Aliens Act have brought new uncertainties for the migrant population living in Portugal. Migration remains a hotly debated topic, and all stakeholders are calling, above all, for **clarity and regulations that are consistent with the country's social and economic challenges**.

It is in this context that the Integrality Project has continued its work to **inform, train and raise awareness** across the entire ecosystem of migrant integration in Portugal, particularly within the **agricultural sector**.

The "Between Cultures, One Right" bootcamp in Fundão trained a group of **intercultural mediators** – key figures in promoting mutual understanding and access to information between migrants and local institutions. The insights gained led to a series of awareness-raising sessions for the migrant community on labour rights.

The training cycle "Networking and Labour Rights in Agriculture in Portugal", the final session of which took place in Almeirim, explored with public administration officials the importance of

networking to strengthen the ecosystem for the integration of migrant workers.

To complete the triangle of stakeholders, the project organised the training cycle "Legislation, Labour Rights and the Integration of Migrants in Agriculture in Portugal", aimed at agricultural producers and operators in the agri-food chain.

The project began its activities aimed at the wider community with the launch of the **#SeedsOfDignity** awareness campaign, designed to explore counter-narratives related to migration in Portugal.



Training for intercultural mediators, Fundão Migration Centre





Training on labour rights and interculturalism for public institutions, Almeirim



TESTIMONY

Khatuna Sanderson
Intercultural Mediator
at the Fundão
Migration Centre

The Integrality project played a key role in strengthening our team of mediators through the ‘Intercultural Training – One Law’ programme, enhancing both their professional skills and their technical knowledge of migrants’ labour rights in Portugal. The international exchange in Austria further broadened our perspectives, strengthening collaboration and improving the quality of the support provided to migrant communities.

	
Duration	May 2024 – Oct 2026
Country	Portugal/Europe
Budget	€ 2.043.791
IMVF Budget	€ 197.593
Funder	European Union (Asylum, Migration and Integration Fund)
Project Manager	FELCOS Umbria (Italy)
Associate	Compass GMBH (Austria) CSI (Cyprus) ANEL (Cyprus) C.I.D.I.S. – ONLUS (Italy) A.I.A.B. Umbria (Italy) ANCI Umbria (Italy) KMOP (Greece) Município de Thermi (Greece) Município do Fundão

SDGS:





MUNICIPALITIES AND LOCAL AUTHORITIES

Local government, and more specifically local authorities, play a vital role in the development and consolidation of states. Our work aims to contribute to the institutional strengthening of public bodies in the countries where we operate and to encourage public engagement in civic life. The projects we have carried out and participated in over recent years have been based in Guinea-Bissau, Timor-Leste, Angola and Cape Verde. In Portugal, we have been working in partnership with a network of partner municipalities.

People & Planet
A Common Destiny



€ 6.344.411
Total investment





PEOPLE & PLANET

A COMMON DESTINY

The four-and-a-half-year journey of People & Planet is evident in the profound impact the project has had across **eight European countries** and in **Cape Verde**. Its work has been guided by two distinct yet complementary strands: **promoting sustainable and inclusive lifestyles** among young European citizens, and **strengthening local public policies** through **the localisation of the Sustainable Development Goals (SDGs)** and the active involvement of young people in decision-making processes.



The **#WaterOfTheFuture** campaign has become a landmark in highlighting the link between **water scarcity**, the **climate emergency and sustainability**. Under the iconic and thought-provoking slogan **“We’re not camels – save water, every day”**, the project has reached an audience of over **150 million views** across several European countries, fostering a synergy between critical awareness and everyday action.



Through practical and participatory methodologies, People & Planet demonstrated that experimentation is a **fundamental approach** to strengthening the link between theoretical knowledge and individual behavioural change, thereby motivating youth mobilisation. An example of this was the **Advisory Groups** – throughout the project, they took the lead, co-designed innovative solutions and claimed a crucial space for active youth participation alongside local policy-makers.

The institutional aspect of the project was equally successful. By encouraging the systemic integration of the SDGs into local governance and by opening channels of dialogue for youth participation, People & Planet contributed to more **transparent governance aligned with the challenges of the 2030 Agenda**.



Round-table discussion and presentation of proposals on sustainable development, Loures

The illustrations included form part of the measures advocated by the Youth Advisory Groups at the national meeting

This collective success is a reflection of a strong network of partnerships that has brought together youth groups, associations, students, local authorities and public institutions. The ongoing support provided by the project and the diversity of these stakeholders have ensured that the changes achieved are not merely one-off initiatives, but sustainable transformations that will endure within the communities.



National meeting with the youth advisory groups from Amadora, Loures, Matosinhos and Setúbal

Duration	Nov 2020 – April 2025
Country	Portugal / Europe
Budget	€ 6.344.411
IMVF Budget	€ 1.243.609
Funder	European Union (DEAR Program) and Camões, I.P.
Project Manager	Loures City Council, in collaboration with IMVF
Associate	17 organisations from Germany, Spain, Ireland, Italy, the Netherlands, Poland, Portugal, Romania and Cape Verde

SDGs:



2 384 PT | 6 976 UE

Young participants in Sustainability Labs

598 PT | 2 452 UE

Development Agents Trained in SDG Localization



+ than 2/3 participants

Admits to adopting **new, more sustainable behaviors** after participating in a project activity



GLOBAL CITIZENSHIP

Our work in the field of global citizenship is designed to promote social justice and foster a greater understanding that deep-rooted inequalities affect us all and act as a barrier to sustainable development. The activities we carry out in this area are generally undertaken in partnership and through innovative and creative projects and initiatives, using educational tools inspired by the values of dignity, freedom, democracy, equality, equity and respect for human, social and economic rights.



Rural Voices 2030

Engaging young rural European citizens in gender responsive approach to soil protection

"tODxS"

Global Citizenship and Development Education

HUMAN II

To learn about, reflect on and take action in support of social justice and sustainable development

Peer Voices

Shaking Structures for Equality

Coherence

The Development Axis



€ 857.646

Total investment



RURAL VOICES 2030

ENGAGING YOUNG RURAL EUROPEAN CITIZENS IN GENDER RESPONSIVE APPROACH TO SOIL PROTECTION



Round-table discussion on the importance of soil in sustainable development, Loures

Throughout 2025, the **Rural Voices 2030** project developed an educational programme based on the values of **Global Citizenship Education**, promoting **social and environmental justice, gender equality, democratic participation, solidarity and sustainability** as guiding principles for educational practice.

Through **four training sessions, 112 young people** were empowered to critically understand the interdependencies between global citizenship, soil protection and gender equality, in a context marked by global challenges such as the climate emergency, structural inequalities and the exclusion of young people from decision-making processes. The programme, structured around

April
Round Table: Rural 2030 – Mobilising for Action. From Soil Protection to the Promotion of Global Citizenship

July
Participation in Moot 2025, reaching 7,500 participants

May to December
Training Sessions

September
Pilot Project: Cine-Estendal, Sernancelhe

the themes of **knowledge, awareness-raising and mobilisation**, prioritised participatory methodologies, strengthening skills in critical thinking, dialogue, collective action and civic engagement.

As a direct result of the training sessions, **innovative pilot projects** were also implemented, co-created with young people and local communities. These initiatives helped to embed EDCG in rural areas, promote local knowledge and build bridges between the local and global levels, reaching hundreds of people. The project also participated in **large-scale youth events**, raising awareness and mobilising young people around the challenges of sustainable development.

The methodology of **IRDE – Imagine, Reflect, Dynamize and Empower** – guided the initiatives of the **Rural Voices 2030** project, promoting an education centred on people and the planet, which reinforces critical thinking, collective leadership and the active participation of young people in rural areas in building fairer and more sustainable futures.



Inauguration of the Literary Granary in Drave, Aveiro

Duration	Jan 2024 – Dec 2027
Country	Portugal / Europe
Budget	€ 5.848.470
IMVF Budget	€ 438.906
Funder	European Union (DEAR Programme) and Camões, I.P..
Project Manager	Hungarian Baptist Aid

Association Organic Gardens for Education – OGE (Slovenia), Buy Responsibility Foundation – BRF (Poland), FAMSI (Spain), FINEP (Germany), IMVF (Portugal), National Youth Council Association – ESYN (Greece), Open Education Center Foundation (Bulgaria), Fondazione Punto-Sud (Italy), Stichting Slow Food Youth Network (Netherlands), Südwind (Austria), Strategic Youth Network for Development – SYND (Ghana), Municipality of Foligno (Italy).

Associate

ODS:

2

ERRADICATE HUNGER

5

GENDER EQUALITY

8

DIGNIFIED WORK AND ECONOMY GROWTH

12

SUSTAINABLE PRODUCTION AND CONSUMPTION

13

CLIMATE ACTION

15

PROTECT THE LIFE ON EARTH



October
Pilot Action: Literary
Granary, Drave

November
Pilot Initiative: “Youth
2030” Pop-Up Exhibition

December
Subgrant scheme with three
new partnerships

“tODxS” FOR GLOBAL CITIZENSHIP AND DEVELOPMENT EDUCATION



Education for Development and Global Citizenship (EDCG) serves as the foundation for a **fairer society** by promoting conscious action that links local challenges with the global reality. It is in this regard that the **tODxS for EDCG** project has stood out as a leading initiative, driving significant change through three key pillars: **knowledge, awareness-raising and mobilisation**.

In the area of **knowledge**, materials such as thematic action sheets, infographics, toolkits, webinars and workshops were produced, which helped to strengthen critical skills in educational institutions and civil society, creating a solid foundation for educational replication. The **White Book** brought together **68 reflective essays** and demonstrated the importance of addressing these issues in a more accessible way within society.



At the same time, the **sensitization** strategy enabled the project to **democratise access** to EDCG themes, enhancing its public visibility through the production of wide-reaching audiovisual content and travelling exhibitions in public, academic and leisure spaces.

In terms of **mobilisation**, the engagement of young leaders and the sharing of stories of active citizenship consolidated a network of actors committed to social change. The external evaluation confirmed the success of the intervention, recognising its high relevance and sustainability.



December 2023 Launch of the <u>spot</u>	February 2024 to March 2025 Launch of the campaign's 8 themes – Fact sheets and infographics	April 2024 to July 2025 Start of the 8 debates, webinars and thematic interviews
January 2024 Pop-up exhibition – EDCG and the SDGs everywhere (until August 2025)	May 2024 to July 2025 Exhibition for the “tODxS for Education for Development and Global Citizenship” campaign: 1 exhi- bition, 8 touring venues (shown at 7 higher education institutions, 1 local council and 1 airport)	



The project’s legacy lies in a robust ecosystem of resources and practices that continue to inspire a commitment to informed and transformative civic action.



In Looking at the World: A Journey through Global Citizenship, we have compiled over 68 testimonials on the key themes of the **tODxS** Campaign.

Duration	Sep 2023 – Aug 2025
Country	Portugal
Budget	€ 319.197
IMVF Budget	€ 207.031
Funder	Camões, I.P
Project Manager	IMVF
Associate	FEC – Fundação Fé e Cooperação

ODS:

November 2024

Preview of the documentary “Contra a Maré”

April 2025

Launch of the interactive report – 8 themes – 8 episodes

April 2025

Contra a Maré, available on the in-flight entertainment systems of TAP aircraft, which carry around 3.5 million passengers each year..

June 2025

Launch of the White Book “Olhar o Mundo: Uma viagem pela Cidadania Global”

A TUA VOZ, A TUA AÇÃO: HUMAN II

TO LEARN ABOUT, REFLECT ON AND TAKE ACTION IN SUPPORT OF SOCIAL JUSTICE AND SUSTAINABLE DEVELOPMENT

The HUMAN II project encourages young people to **take action in support of social and environmental justice**, turning knowledge into concrete initiatives. Through face-to-face methodologies and innovative digital experiences, the initiative aims to empower more than **8,000 young people** on strategic themes within Education for Development and Global Citizenship (EDCG), promoting **conscious action towards sustainability**.

The project combines technological innovation with the values of EDCG, facilitating **processes of reflection and social transformation**. The digital platform Human serves as a central tool for disseminating knowledge and mitigating inequalities, and will incorporate new courses and educational resources. Through this approach, HUMAN II generates impact and fosters active citizenship, guided by principles of justice and global purpose.



“What is a communication campaign?” as part of the Canon Young People Programme



Duration	Oct 2025 – Nov 2027
Country	Portugal
Budget	€ 168.637
IMVF Budget	€ 29.609
Funder	Camões, I.P
Project Manager	Clube de Lisboa
Associate	IMVF, Câmara Municipal de Oeiras

ODS:



This year, the Digital Academy has been updated with three new courses and three new modules. Find out more here.



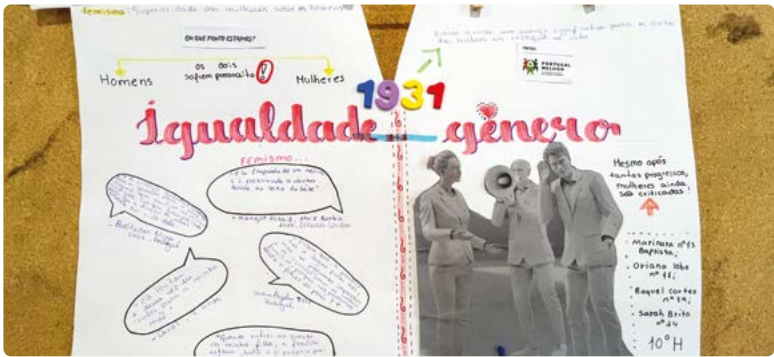
dontskiphumanity.com/academia

PEER VOICES EQUALITY

The **Peer Voices – Shaking Structures for Equality** project promoted gender equality among young people in seven educational institutions, empowering them to **challenge stereotypes and act as agents of social change**. The initiative directly involved 141 young people in awareness-raising activities, whilst a further 220 took part in local initiatives, demonstrating a strong multiplier effect within the educational communities.

This active participation resulted in the creation of **11 youth-led initiatives**, which included campaigns, artistic performances, manifestos and the creative conversion of a telephone box into a library. In parallel, eight **discussion groups** were held **with 114 young people** to gather perceptions and concrete proposals. At the institutional level, the project produced three educational resources and established ten local partnerships with schools and bookshops.

The final assessment reveals a profoundly positive impact on everyday school life, with the critical and conscious involvement of all those involved in creating messages promoting equality. Through the consolidation of dialogue and action skills, Peer Voices has proven to be a powerful project for **active citizenship and for building a more equal future**.



A collection of articles on "Perspectives on Gender Equality"

Duration	Sep 2023 – Mar 2025
Country	Portugal
Budget	€ 116.898
IMVF Budget	€ 24.652
Funder	European Union (CERV – Citizens, Equality, Rights and Values Programme)
Project Manager	Associação Par – Respostas Sociais
Associate	IMVF (Portugal) Ofensiva Tinerilor Asociatia (Romania)

ODS:

5 GENDER EQUALITY

April 2024 to May 2025

Training sessions on gender equality and workshops on developing social campaigns: 5 secondary schools; 2 higher education institutions

June 2024

Bootcamp Peer Voices – ESECS, IPLeiria

March 2025

Opening of the “Voices on the Shelf” Library/Booth, a symbolic space for sharing and transformation through literature

October 2024

BootCamp Peer Voices, ISEC, Lisboa

March 2025

Perspectives on gender equality: how to make educational spaces more inclusive – a guide with practical insights by and for young people

March 2025

Actions for gender equality: communication and participation – a guide with practical insights from and for young people

COERÊNCIA

THE DEVELOPMENT AXIS

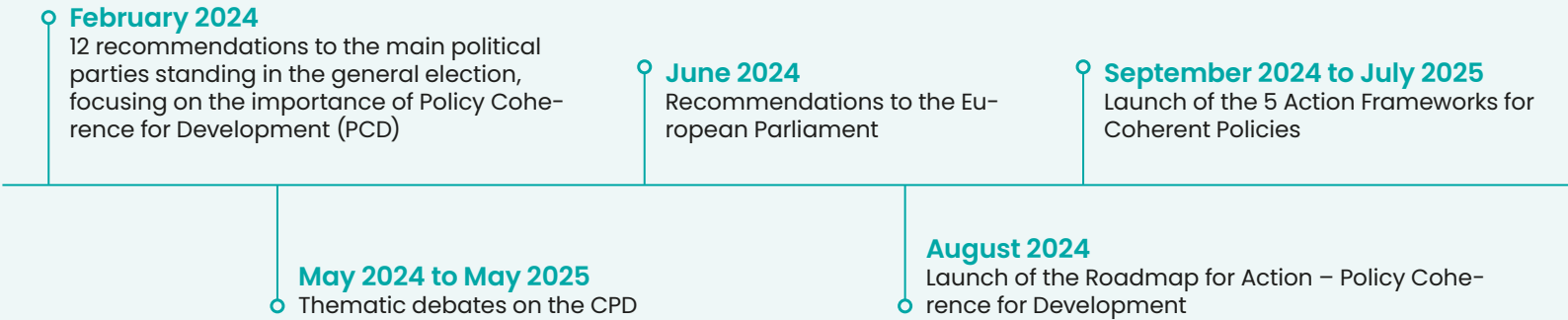
The **“Coherence – The Cornerstone of Development”** project has established itself as a strategic initiative for strengthening Policy Coherence for Development (PCD) in Portugal, against a backdrop of interconnected global challenges. The results achieved confirm the relevance of the objectives set and the project’s contribution to consolidating PCD within the national public and political agenda.

In terms of **knowledge production and advocacy**, highlights include the design and implementation of a **national survey** on Portugal’s contribution to global development, as well as the drafting and dissemination of the **“Roadmap for Action”** and **five “Thematic Action Frameworks”**, and the study **“Can we risk incoherence?”**. More than **90 stakeholders** were involved at various stages of **capacity-building and stakeholder mobilisation**, and **31 advocacy meetings** were held with policy-makers and civil servants, contributing to the recognition of PCD as a key pillar of the **National Roadmap for Sustainable Development**.

In addition to being fully aligned with the **Strategic Vision for Portuguese Cooperation 2030**, the project reinforces and enhances the work of education for development and global citizenship by establishing CPD as a key instrument for more coherent, integrated and effective external action, thereby strengthening Portugal’s contribution to fairer and more sustainable global development.



Presentation of “Roadmap for Action: Policy Coherence for Development” at Camões, I.P., Lisbon





Conference: “What do the Portuguese think about global development?”



Duration	Jan 2023 – Aug 2025
Country	Portugal
Budget	€ 290.244
IMVF Budget	€ 54.780
Funder	Camões, I.P
Projeto Manager	FEC – Fundação Fé e Cooperação
Associate	IMVF

ODS:

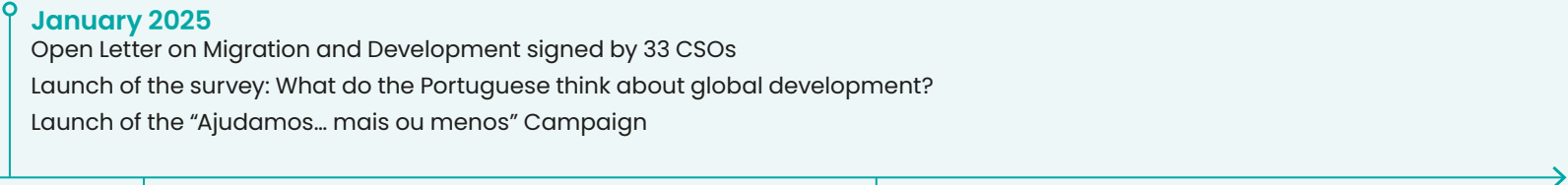


4 QUALITY EDUCATION



5 GENDER EQUALITY



- 
- January 2025
 - Open Letter on Migration and Development signed by 33 CSOs
 - Launch of the survey: What do the Portuguese think about global development?
 - Launch of the “Ajudamos... mais ou menos” Campaign

- June 2025
 - Study: “Can we risk incoherence? – A Year of Challenges for Development”

- August 2025
 - Expresso report: “Guinea-Bissau at the mercy of the tides: the sea that gives is the sea that takes away”





STRATEGIC STUDIES AND DEVELOPMENT

The current phase of rapid change and profound global shifts has led to the creation of the Strategic Studies and Development department, which aims to complement the IMVF's regular activities by providing a think tank dimension focused on analysing key issues that shape development and cooperation. We have produced and published various studies and papers and prioritise working in partnership with a range of organisations, which has even led to our participation as a founding member of the Lisbon Conferences in 2013 and the Lisbon Club in 2016.

STRATEGIC STUDIES AND DEVELOPMENT



Conference organised by the Lisbon Club

The IMVF's Strategic Studies and Development Department has maintained its active partnership with the **Lisbon Club**, an organisation of which it is proud to be a founding member, continuing their joint work of reflection and analysis on the key global challenges shaping the contemporary international agenda. During 2025, the IMVF participated as a full partner in various initiatives promoted by the Club, reinforcing its contribution to the strategic debate on issues of peace, sustainable development and global governance.

Throughout the year, a range of activities designed to foster reflection and knowledge-sharing were organised, including discussion sessions, thematic meetings and public initiatives as part of the Lisbon Club's regular programme, bringing together experts,

policy-makers, academics and representatives of civil society. These initiatives sought to deepen the analysis of emerging global trends, particularly in the fields of international relations, development cooperation and the multilateral challenges that influence the contexts in which the IMVF operates.

The partnership between the IMVF and the Lisbon Club also continued to result in the production and dissemination of analytical content and publications made available through institutional platforms, helping to consolidate Lisbon as a key hub for strategic thinking and policy-oriented dialogue at the international level. IMVF has also developed partnerships with **Chatham House** and **the European Council on Foreign Relations**.

POLICY PAPER: POLICY RESPONSE OPTIONS TO THE CRISIS OF SECURITY AND DEMOCRACY IN WEST AFRICA

The **policy paper “Policy Response Options to the Crisis of Security and Democracy in West Africa”** highlights that European policymakers need to rethink their regional and bilateral engagement, but also to commit to the region in the long term with strategic patience.

Published by the prestigious British think tank **Chatham House**, the Policy Paper has already been presented in Brussels to the European External Action Service (EEAS), in Algeria to the Ministry of Foreign Affairs, in Lisbon to Camões, I.P., in Washington to the State Department; and finally in Bissau in March 2025.

The authors, **Alex Vines and Romane Dideberg**, highlight that the Sahel has become the global epicentre of terrorism, coups d'état and multiple humanitarian crises, exacerbated by demographic pressures, climate change and structural weaknesses in governance. They stress that the recent withdrawal of Mali, Burkina Faso and Niger from ECOWAS challenges regional stability and requires a long-term strategic approach from partners such as the European Union.

The authors argue that policymakers must rethink international engagement, prioritising the prevention of violent extremism, institutional strengthening and human security. They also warn of growing geopolitical competition for the region's mineral and energy resources, with the active involvement of Russia, China, Turkey, Iran and other actors, in a context where local populations are often excluded from the economic benefits.

In promoting this publication, Vines reaffirms the role of the **Peace Observatory**, supported by Portuguese cooperation, in producing strategic knowledge that contributes to effective public policies. It argues that only concerted, regional and sustained action will make it possible to mitigate risks, strengthen democratic resilience and protect the stability of West Africa.

VOICES FOR PEACE AND TOLERANCE

The publication **“Voices for Peace and Tolerance”**, produced as part of the **Peace Observatory – Nô Cudji Paz** project, is a strategic study aimed at fostering reflection and raising awareness, dedicated to promoting interfaith dialogue and preventing radicalisation and violent extremism in Guinea-Bissau.

Political instability and persistent socio-economic challenges, alongside ethnic and religious hate speech in election campaigns, contribute to undermining social cohesion in a country that is not immune to the dynamics of radicalisation and organised crime in the sub-region.

The publication offers a historical overview of inter-religious dialogue worldwide, covering its origins and key milestones. It also analyses the legislation in force in Guinea-Bissau, particularly within the current constitutional framework, as well as local experiences of inter-religious dialogue.

Finally, the book brings together **13 testimonies from local actors** across a wide range of sectors – religious figures, traditional leaders, local authorities and civil society human rights activists – calling for peace and social cohesion.



MIDDLE POWER DREAMING: THE GEOPOLITICS OF ANGOLA'S EMERGENCE

The publication **“Middle power dreaming: The geopolitics of Angola's emergence”**, authored by **Alex Vines** of the **European Council on Foreign Relations (ECFR)**, analyses Angola's strategic repositioning within the international system and the way in which the country is seeking to establish itself as an emerging middle power in a global context marked by growing multipolarity and competition between major powers.

The study highlights the adoption of a pragmatic and non-aligned foreign policy, through which Angola seeks to balance its relations with various international partners — including the European Union, the United States, China and the Gulf states — by strengthening its diplomatic autonomy and diversifying its economic opportunities. This strategy represents a significant shift from the past and is now geared towards leveraging natural resources, geographical position and regional mediation capacity.

The publication also highlights factors underpinning this international ambition, such as energy and mineral resources, the modernisation of logistics infrastructure and the country's growing participation in African multilateral initiatives. The Lobito Corridor emerges as a key example of this strategic vision, by enhancing regional connectivity and Angola's role in global supply chains, particularly in the context of the energy transition.

Domestically, the study links this external projection to the political and economic reforms initiated since 2017, whilst highlighting persistent challenges such as oil dependency, social inequalities and institutional weaknesses. In summary, the policy brief demonstrates how Angola is seeking to consolidate a more autonomous international influence, opening up new opportunities for strategic cooperation with European and regional partners.



HANDBOOK OF AGROECOLOGICAL BEST PRACTICES IN SÃO TOMÉ AND PRÍNCIPE

The **Manual of Good Agroecological Practices in São Tomé and Príncipe**, developed as part of the **Project to Support Agricultural Export Sectors (PAFAE)**, is a strategic publication aimed at the sustainable strengthening of the national agricultural sector, with a focus on cocoa, coffee, pepper and coconut crops. The manual systematises the training provided throughout the project to consolidate the country's main export sectors using best agroforestry practices.

For the first time, a manual covering the four crops—cocoa, coffee, pepper and coconut—has been published, featuring photographs taken in São Tomé and Príncipe that depict local conditions, demonstrating, for example, how to sow seeds in a nursery, prepare cocoa seedlings for planting and perform successful grafting. For each crop, the manual covers taxonomy and origin, morphology, varieties, soil and climate conditions, São Tomé's agroecological zones, production systems, cultivation techniques and specific aspects of growing in São Tomé and Príncipe; the growing calendar; crop diversification; pests and diseases — identification and control; plant protection — responsible use of plant protection products; harvesting; and post-harvest.

More than a technical guide, this publication serves as a tool for capacity building and knowledge transfer to farmers, both in the context of family farming and in the context of small and medium-scale production, within the framework of export-oriented cooperative movements. The manual thus contributes to enhancing agricultural export chains and promoting more inclusive and sustainable rural development, thereby improving living conditions for farming communities in São Tomé and Príncipe.



COCOA SENSORY GUIDE FROM SÃO TOMÉ AND PRÍNCIPE

The **Cocoa Sensory Guide From São Tomé and Príncipe**, developed as part of the **Project to Support Agricultural Export Sectors (PAFAE)**, is a strategic publication aimed at enhancing the **value, quality** and international **promotion** of São Toméan cocoa. This guide represents an innovative tool for the sensory and morphological characterisation of the country's cocoa trees, enabling the identification and systematisation of the main aromatic profiles of national cocoa and reinforcing recognition of its distinctive organoleptic qualities.

More than just a technical document, the publication stands as a significant contribution to the enhancement of agricultural biodiversity, local knowledge and the cultural identity of São Tomé and Príncipe. By establishing links between the sensory, phenotypic and genetic characteristics of cocoa, the guide supports the positioning of the product in international markets as a high-quality cocoa of distinct origin, aligning with other strategic initiatives of PAFAE, notably the process of registering Geographical Indications for national agricultural products.

The development process was based on a participatory approach, involving producers, technical experts and local communities in the identification and interpretation of flavours and aromas, valuing traditional knowledge and promoting a sense of belonging and empowerment among stakeholders in the sector. The creation of a tasting panel and the development of a unique sensory universe helped to faithfully convey the character of the region and its agricultural practices.

The Sensory Guide constitutes a lasting knowledge base, promoting the quality of production, the **sustainability of agricultural supply chains** and the active participation of communities in local economic development.



BIODIVERSITY OF CACAU AND CLIMATE RESILIENCE TRIANGULAR COOPERATION BETWEEN COLOMBIA, PORTUGAL AND SÃO TOMÉ AND PRÍNCIPE

As part of the project '**Cocoa Bioagrobiodiversity and Climate Resilience – Triangular Cooperation between Colombia, Portugal and São Tomé and Príncipe**', three scientific articles have been published in specialist journals, making significant contributions to advancing knowledge on sustainability, associative governance and climate adaptation within the cocoa sector.

The study "**Soil–Atmosphere GHG Fluxes in Cacao Agroecosystems on São Tomé Island, Central Africa: Toward Climate-Smart Practices**", by **Armando Sterling, Yerson D. Suárez-Córdoba, Francesca del Bove Orlandi and Carlos H. Rodríguez-León**, assesses the potential of cocoa agroforestry systems to absorb greenhouse gases, demonstrating the relevance of these practices for climate change mitigation and for the environmental enhancement of tropical landscapes.

"**Revealing the Diversity and Varietal Relationship of Regional Cacao and Close Relatives in the Northwestern Colombian Amazon: Insights for Conservation and Agroforestry Resilience**", by **Armando Sterling, Félix H. Polo-Munar, Ginna P. Velasco-Anaconda, Diego F. Caicedo-Rodríguez, Sebastián Valderrama-Cuspián, Sidney do Rosário Costa, Juan C. Suárez-Salazar and Carlos H. Rodríguez-León**, analyses the genetic diversity of cacao and its wild varieties, highlighting the importance of genetic conservation for the resilience of agroforestry systems.

The **article "Sustainability, Community Participation and Associative Models – A Comparative Analysis of Cocoa Producers in São Tomé (São Tomé and Príncipe) and Caquetá (Colombia)"**, authored by **Maria da Saudade Baltazar, Vasco Fitas Cruz and José Carlos Rico**, analyses cooperative governance models and the role of associative organisations in the sustainability of producing regions. The study highlights the importance of cooperatives and associations as fundamental structures for community participation, social protection and organisational efficiency.

Together, these publications strengthen the project's scientific output and contribute to the development of sustainable agricultural practices and international cooperation strategies focused on biodiversity and climate resilience.

INSTITUTIONAL MILESTONES



January

February

March

April

May

June

July



27/01
The President of Camões visits the Military Hospital in Guinea-Bissau as part of the “New Horizons” project



18/03
New Horizons welcomes a delegation from the Portuguese Ministry of Health and the Minister of Health of Guinea-Bissau



30/04
Cooperation in the field of health between Portugal and São Tomé and Príncipe



22/05
PAFAE has inaugurated the CIAT Photovoltaic Plant – Centre for Agronomic and Technological Research of São Tomé and Príncipe



20/06
New Horizons: First gastroenterology mission to Guinea-Bissau marks the start of a new phase in medical specialisation in the country



28/02
ERGUES – Education and Reform of Educational Governance in São Tomé and Príncipe welcomes a team of lecturers from the Santarém Polytechnic Institute on an institutional visit



28/03
PAFAE Grants Video: Café Brings Water to the Azorean Community



13/06
PAFAE presents the book “Good Agroecological Practices in São Tomé and Príncipe”



07/07
PAFAE Closing Ceremony– A unanimous celebration of the results achieved, with eyes fixed on the future



29/01
Health for All: Delivery of reagents for clinical analysis and medical equipment to the Ministry of Health of São Tomé and Príncipe



12/05
The workshop “A Single Law Across Cultures” highlights the role of intercultural mediation in defending labour rights in agriculture

**22/07**

Visit by the Minister of State and Foreign Affairs to the Main Military Hospital highlights the significant impact of the "New Horizons" project in Guinea-Bissau

**09/09**

The first female dermatologist in São Tomé and Príncipe to graduate from the Health for All Project

**21/10**

Launch of the solar power system at the Asmupropaz natural cosmetics factory in Caquetá, Colombia

**07/11**

Minister of State for Foreign Affairs, Cooperation and Communities receives IMVF in São Tomé and Príncipe

**05/12**

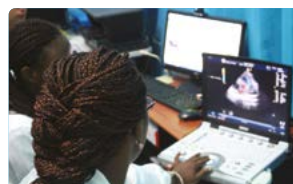
Health for All: Gastroenterology Mission carries out, for the first time in São Tomé and Príncipe, an advanced examination combining endoscopy and radiology

**15/12**

Primeira mesa-redonda sobre o policy brief "Sonhos de uma potência média: a geopolítica da ascensão de Angola", organizado pelo ECFR e IMVF

10/07

IMVF marks the 50th anniversary of São Tomé and Príncipe's independence by setting an example of excellence in development cooperation

**06/10**

IMVF presents Telemedicine case study at the "National Workshop for the Launch of the Telemedicine and Distance Learning Programme in the Health Sector", in Luanda.

**01/10**

Triangular cooperation boosts the cocoa sector and fosters climate resilience in Caquetá, Colombia

**05/12**

IMVF has been recognised for the excellence of its partnerships and its transformative impact on the local area

**24/11**

Triangular cooperation brought together stakeholders from the cocoa sector for an exchange of best practices in São Tomé and Príncipe

**08/12**

Signing of a Memorandum of Understanding to promote gender equality and equity as part of the 'Our Land - Our Future' Project

COMMUNICATION AND MEDIA

Guia Sensorial do Cacau de Sao Tome



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tipos de cacau

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a familia botanica do cacau e a Malvaceae

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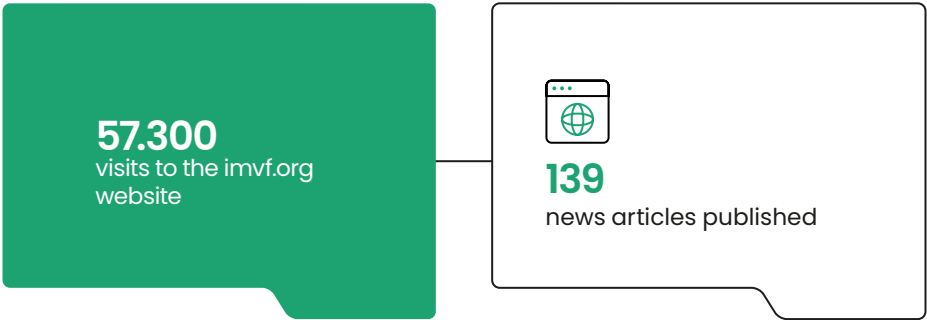
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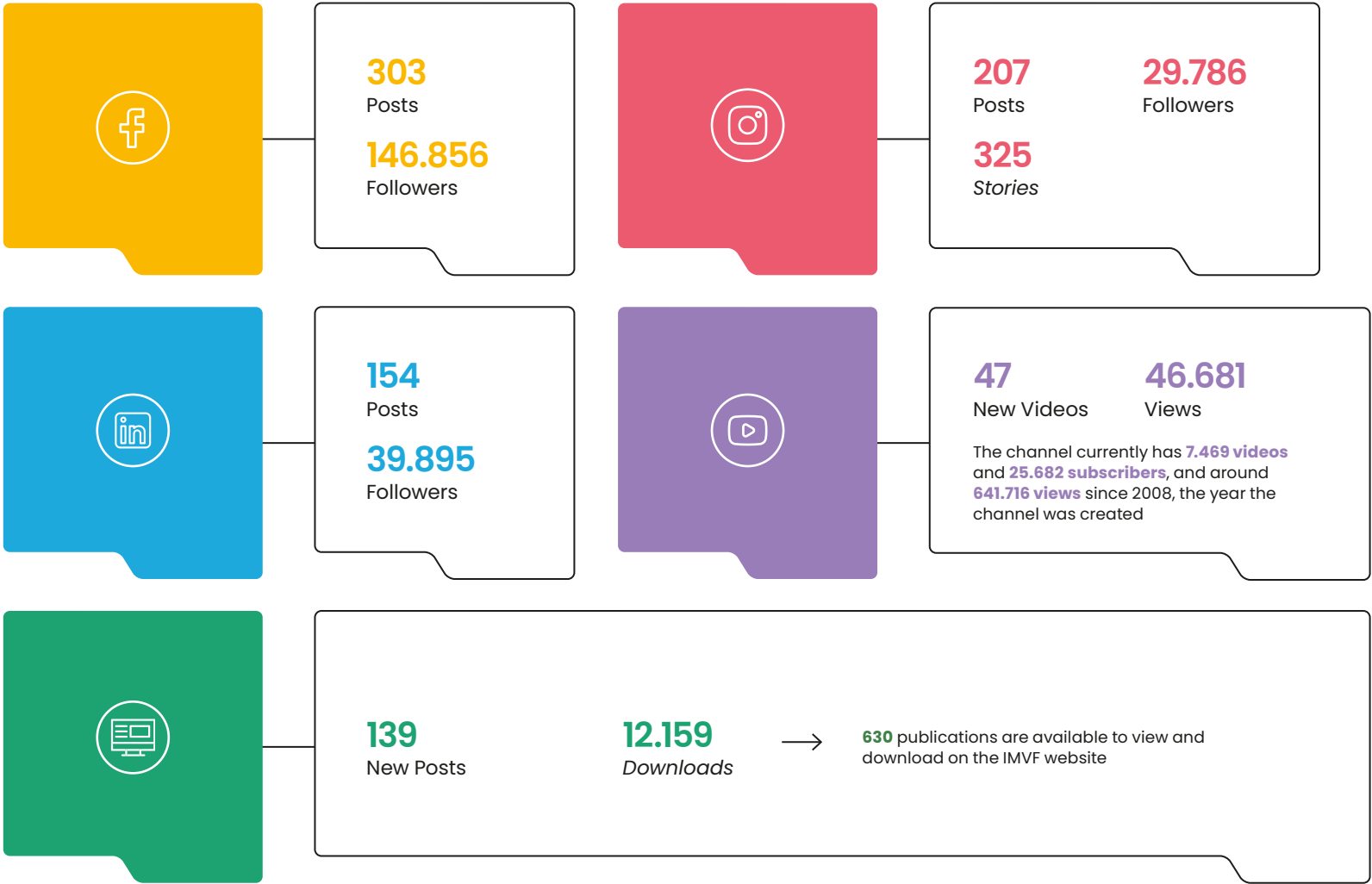
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ONLINE
PRESENCE



SOCIAL
NETWORKS



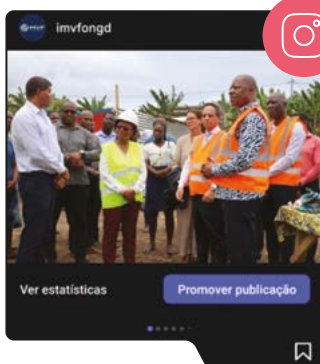
POSTS

SOCIAL NETWORK



IMVF

Interview with IMVF President Paulo Freitas on RTP África regarding the IMVF's activities in São Tomé and Príncipe.



ERGUES

Work has begun on the construction of the dual-certification vocational training centre in Neves, Lembá, as part of the ERGUES Project, in the presence of His Excellency the Prime Minister and Head of Government of São Tomé and Príncipe, Américo Ramos.

ERGUES

Year 1 of the ERGUES Project – Teaching and Reform of Educational Governance in São Tomé and Príncipe



Djuntu Ku Empreendedor Jovem

Entrepreneurship, microfinance and support for the creation of local businesses through the Djuntu Ku Empreendedor initiative

Bioagrodiversidade do Cacau e Resiliência Climática

Triangular cooperation on the cocoa sector through an exchange of best practices in São Tomé and Príncipe



Health for All

A visit by the Portuguese Minister of Health, Ana Paula Martins, the Angolan Minister of Health, Sílvia Lutucuta, and the Minister of Health of Mozambique, Uffene Isse, accompanied by the Minister of Health of São Tomé and Príncipe, Celso Matos, to visit certain departments at Dr Ayres de Menezes Hospital, supported by Portuguese Cooperation through the IMVF, as part of the Health for All Project.

New Horizons

Visit by the Minister of State and Foreign Affairs to the Main Military Hospital highlights the significant impact of the "New Horizons" project in Guinea-Bissau: "It is a remarkable collaborative project between the Portuguese healthcare system and the healthcare system in Guinea-Bissau: telemedicine has transformed the lives of the Guinean people."



PAFAE

Closing ceremony for the Project to Support Agricultural Export Sectors (PAFAE) in São Tomé and Príncipe



Good Governance

Good Governance Project brings together leaders from civil society organisations to promote cooperation and participatory development

CLIPPING



Mais de 35 organizações pedem políticas de migração que respeitem direitos humanos

29/01/2025 – dnotícias
More than 35 organisations call for migration policies that respect human rights



Portugal apoia sistema de saúde de São Tomé e Príncipe com equipamentos e reagentes

29/01/2025 – RSTP
Portugal is supporting São Tomé and Príncipe's healthcare system with equipment and reagents



11/02/2025 – Zunta Tv
The Cocoa Bioagrobiodiversity and Climate Resilience Project strengthens cooperation between Colombia, Portugal and São Tomé and Príncipe



11/02/2025 – Gleba TV
Prime Minister meets with the Director of Instituto Marquês de Valle Flôr to evaluate projects that have been implemented



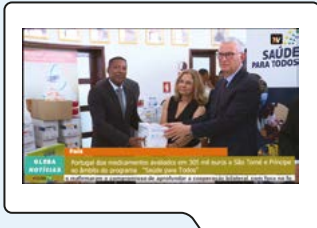
05/03/2025 – RTP África – Repórter África 2ª edição (minuto 14"46)
Project trains São Tomé an education technicians in professional development



29/03/2025 – TCV
"May on the Beach" showcases culture and promotes the island of Maio as a tourist destination



16/04/2025 – RTP África – Fórum África
Interview with Paulo Freitas, President of Instituto Marquês de Valle Flôr



19/04/2025 – Gleba TV
Portugal is donating medicines worth €305,000 to São Tomé and Príncipe as part of the "Health for All" programme.



UE e cooperação portuguesa financia central fotovoltaica do centro de investigação de São Tomé

15/05/2025 – Green Savers
EU and Portuguese cooperation fund a solar power plant at the São Tomé research centre



Projeto PAFAE inaugura sistema de irrigação para apoiar fileiras de exportação agrícola de pimenta e baunilha

16/05/2025 – RSTP
PAFAE launches an irrigation system to support the agricultural export sectors for chilli and vanilla



PAFAE lança manual de "Boas Práticas Agroecológicas" das culturas do cacau, café, pimenta e coco

04/06/2025 – RSTP
PAFAE launches a handbook on 'Good Agroecological Practices' for cocoa, coffee, chilli and coconut crops



07/06/2025 – Gleba TV
"Agriculture is the true wealth of São Tomé and Príncipe," says the Director of the IMVF at the closing ceremony of the PAFAE Project

Sevilha: Secretária de Estado dos Negócios Estrangeiros e Cooperação e Presidente do Camões, I.P. reúnem com Plataforma Portuguesa das Organizações Não-Governamentais para o Desenvolvimento à margem da FfD4



03/07/2025 – Camões I.P

Seville: The Secretary of State for Foreign Affairs and Cooperation and the President of Camões, I.P. meet with the Portuguese Platform of Non-Governmental Organisations for Development on the sidelines of FfD4

Sociedade: Estudos revelam que portugueses querem mais cooperação internacional e políticas mais justas para os países em desenvolvimento



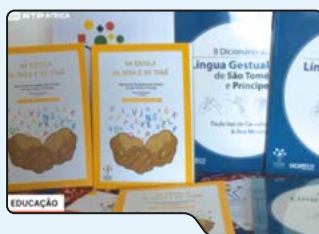
11/08/2025 – Agência Ecclesia

Studies show that the Portuguese want more international cooperation and fairer policies for developing countries



08/09/2025 – Diário de Coimbra

São Tomé and Príncipe's first female dermatologist has completed her training at the Coimbra University Hospital



26/09/2025 – RTP África

São Tomé and Príncipe – Second Dictionary of Sign Language launched



07/10/2025 – RDNG Bissau

Guinea-Bissau discusses decentralisation and local governance at a national conference



13/10/2025 – TVS

Prime Minister Américo Ramos laid the foundation stone for the construction of a vocational school on Monday in the town of Neves

O IMVF está a lançar o programa "Jovens 2030 – Vamos ativar as tuas ideias!"



25/11/2025 – animar

The IMVF is launching the "Youth 2030 – Let's bring your ideas to life!" programme



28/11/2025 – TVS

Health for All: Endocrinology Unit on the "Consultório Médico TVS" programme



03/12/2025 – RTP África – Repórter África – 2ª edição (minuto 22'35)

The project promotes economic empowerment and gender equality in São Tomé and Príncipe.

PUBLICATIONS



Health for All – an integrated and innovative approach to healthcare



O Mundo Digital ao Serviço da Saúde – A Practical Case Study of Telemedicine in São Tomé and Príncipe



Booklet: Telemedicine in Guinea-Bissau



A4 information leaflet | ERGUES



“At Rosa and Tomé’s School” Portuguese Textbook for the Deaf in São Tomé and Príncipe – 2nd Revised and Expanded Edition



Guide to Training Strategies: Education for the Deaf



Policy Paper: Policy Response Options to the Crisis of Security and Democracy in West Africa | Peace Observatory



Voices for Peace and Tolerance



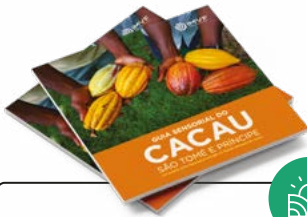
POLICY BRIEF

SONHOS DE UMA POTÊNCIA MÉDIA: A GEOPOLÍTICA DA ASCENSÃO DE ANGOLA

Dreams of a middle power: the geopolitics of Angola’s rise



Manual of Good Agroecological Practices in São Tomé and Príncipe



Sensory Guide to Cocoa – São Tomé and Príncipe



Coffee Culture Handbook



Brochure: Triangular Cooperation – Cocoa Bioagroddiversity and Climate Resilience

3 SCIENTIFIC ARTICLES

Bioagroddiversidade do Cacau e Resiliência Climática – C Cocoa Bioagroddiversity and Climate Resilience – Triangular Cooperation between Colombia, Portugal and São Tomé and Príncipe



White Book – “Looking at the World: a journey through global citizenship”



A Guide to Understanding and Implementing Education for Development and Global Citizenship in Rural Areas



Financing for Development: 5 trends and 10 recommendations



Can we risk incoherence? – A year of challenges for development



The Universe Beneath Our Feet – The Importance of Healthy Soils



Development and Security – A Framework for Coherent Policies



Compendium of Good Practices



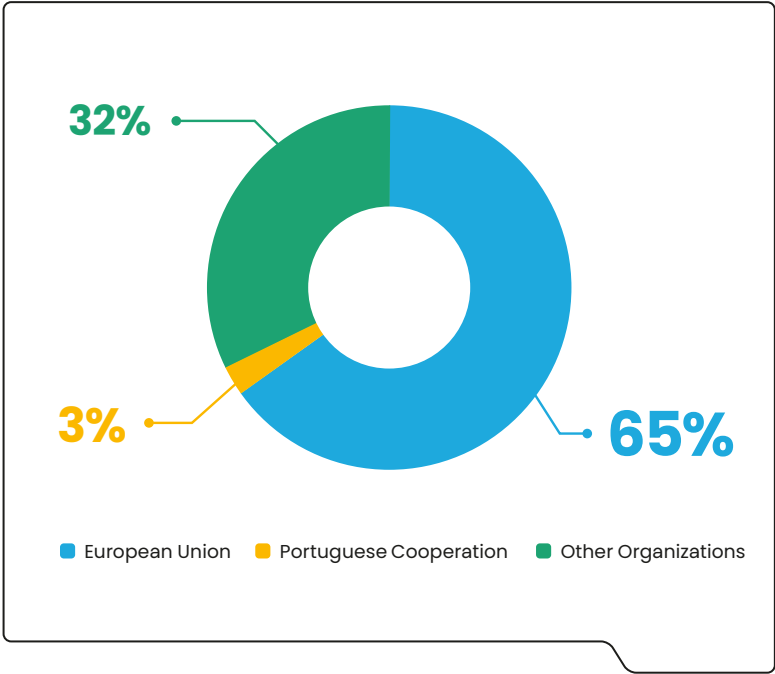


FINANTIAL RESULTS

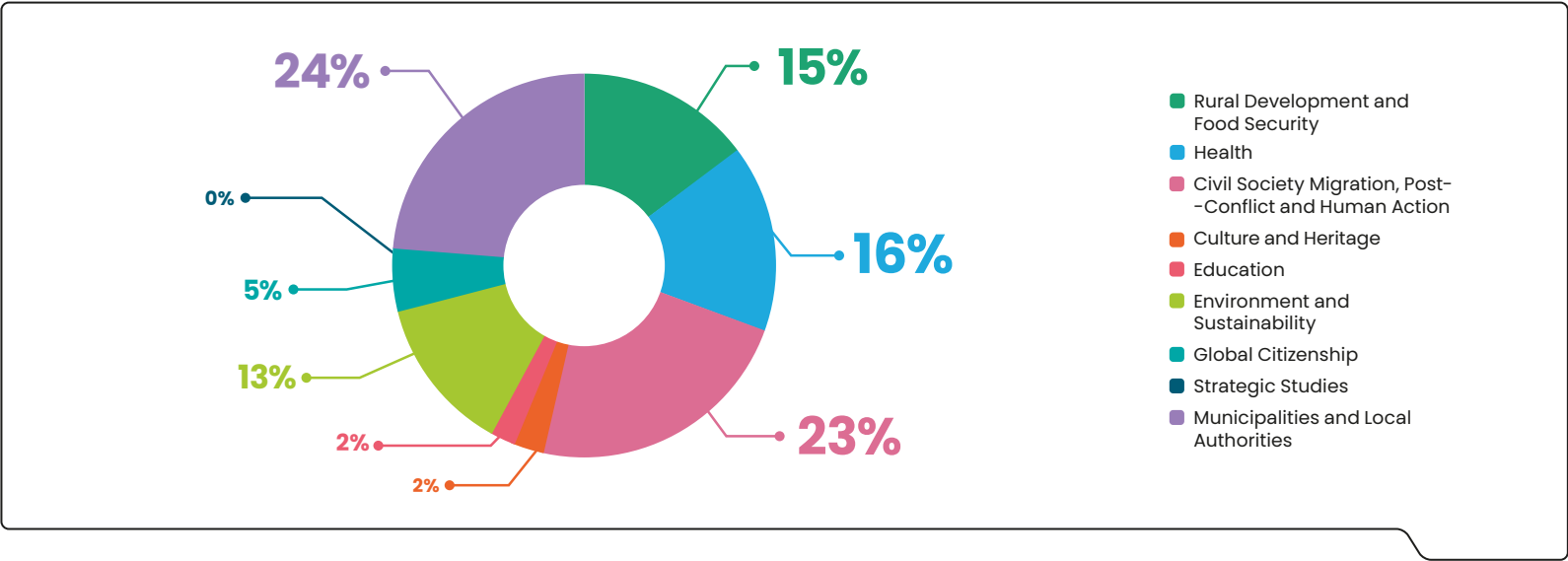
STAFF ALOCATED BY COUNTRY

ORIGIN	Nº
Cape Verde	7
Colombia	4
Mozambique	2
Guinea-Bissau	163
Portugal/Headquarters	22
São Tomé and Príncipe	196
Total Projects	394

FUNDS RECEIVED BY SOURCE



IMVF EXPENSES



SIMPLIFIED FINANCIAL POSITION

ASSETS	2025 (€)	2024 (€)
Current assets	8 544 157	4 383 439
Accounts receivable	382 152	1 285 680
State and other public entities	0	1 797
Co-financing entities	7 376 918	7 149 580
Cash and cash equivalents	3 752 163	2 540 982
Accruals	39 467	31 310
TOTAL Assets	20 094 856	19 608 808
EQUITY		
Funds	9 651 681	9 651 681
Accumulated profit/loss	1 615 807	1 483 536
TOTAL Funds	11 267 488	11 135 217
LIABILITIES		
Accounts payable	16 384	58 015
State and other public entities	22 503	24 614
Provision for liabilities and charges	18 839	18 839
Other liabilities	507 098	172 661
Deferrals	71 952	75 057
Projects on progress	8 190 594	8 124 405
TOTAL LIABILITIES	8 827 368	8 473 591
TOTAL Funds and Liabilities	20 094 856	19 608 808

INCOME STATEMENT

EXPENSES	2025 (€)	2024 (€)
Administrative expenses	286 729	286 048
Staff expenses	917 959	911 458
Depreciation	10 645	10 644
End of projects and others	3 410 598	7 121 281
Other expenses	40 672	90 625
Taxes	0	0
TOTAL EXPENDITURES	4 666 603	8 420 056
INCOME		
Revenue	24 000	24 000
Operating subsidies (Funds)	4 358 757	8 159 336
End of projects and others	416 117	364 023
TOTAL REVENUE	4 798 874	8 547 359
NET PROFIT/LOSS	132 271	127 303

Restated financial statements in accordance with the accounting model, to enable easier reading by non-financial users. All projects carried out by IMVF are subject to independent audits, with the respective opinions and results reported to the respective financiers. See our full 2024 Report and Accounts at www.imvf.org.



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